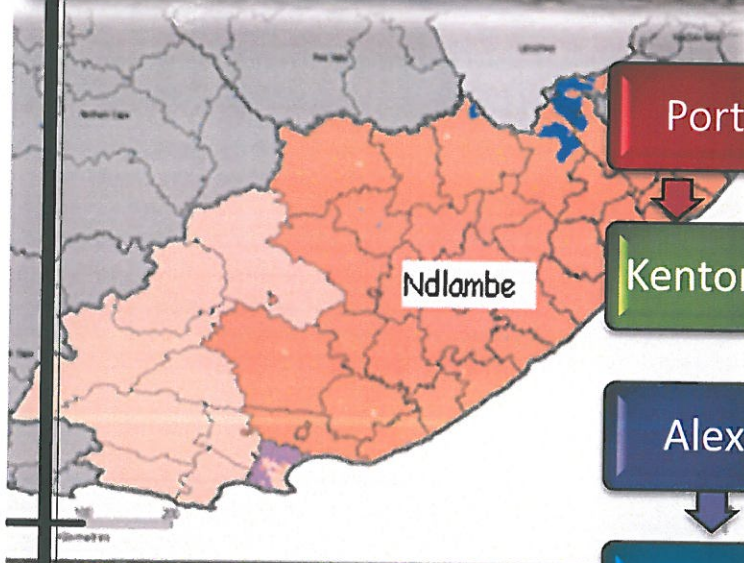


# NDLAMBE MUNICIPALITY

## ANNUAL BUDGET

2014/2015



Port Alfred

Kenton On Sea

Alexandria

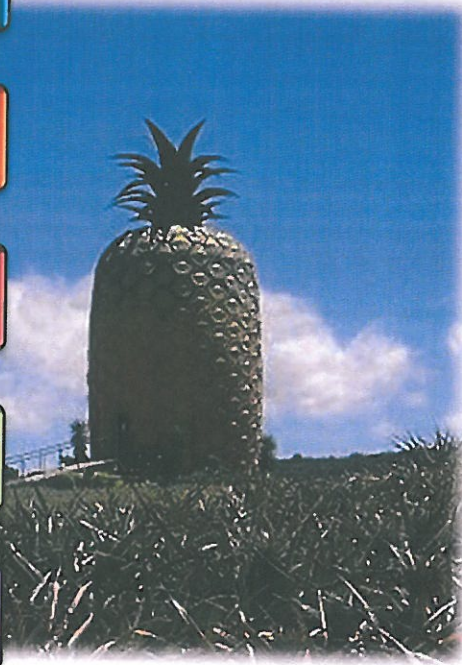
Bushmans

Cannon Rocks

Boknes

Klienemonde

Bathurst





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- 7) Expenditure on allocations and grant programmes
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### VISION:

***Ndlambe Municipality strives to be a growing and investment friendly region that provides sustainable, efficient, cost-effective, adequate and affordable services to all citizens in a healthy and safe environment by 2025.***

### MISSION:

***To achieve our vision by enabling optimal performance within each of the five key performance areas of local government within the context of available resources.***

### VALUES:

- Commitment
- Transparency
- Honesty
- Trustworthiness
- Care





# MAYORS REPORT



## **Part 1 – Annual Budget**

### **1) Mayors Report:**

NDLAMBE LOCAL MUNICIPALITY (EC 105)

### **Hon. Mayor: Cllr. S R Tandani's tabling of IDP/Budget for 2014/15 Financial Year for Council's adoption: 30<sup>th</sup> May 2014**

**Madam Speaker;**

**Hon. Councillors;**

**Municipal Manager and Officials;**

**Organised labour representatives present;**

**Members of the gallery;**

**The media houses;**

**Honoured guests and ladies and gentleman,**

Madam Speaker, allow me this morning to table the Integrated Development Plan/Budget for 2014/15 financial year for council's consideration and adoption in accordance with the provisions of Local Government: Municipal Finance Management Act, 56 of 2003.

Both the Local Government: Municipal Finance Management Act and Municipal Systems Act of 2000 direct this council to consult our communities on IDP/Budget related matters and allow and consider the views of our people. Indeed that has taken place from the 19<sup>th</sup> to the 22<sup>nd</sup> of May 2014 and the views of our stakeholders have been considered in this IDP/Budget.



It must also be acknowledged that 2013/14 financial year was indeed a challenging year but we have managed to keep our cash flow floating. Our community needs always exceeds the budget projections and the challenge of not having substantial capital budget to address infrastructure backlog and our desire to replace the ageing plant still persist. Madam Speaker, sometimes we have to take bold decisions that relates to IDP/Budget and financial management in general. I table this IDP/Budget for 2014/15 financial year for approval and having taken into consideration what has been raised by the Auditor General in the 2012/13 Audit Report and the views of our communities.

Madam Speaker I am also proud to attest to the good work done by this administration since elected in 2011. Port Alfred Central Business District improvement programme is the case in point. The replacement of Port Alfred sewer ponds to the tune of 39 million is a milestone in addressing our sewerage backlog because many households will be able to be connected into the system. The improvement of Port Alfred CBD internal roads is another milestone. In our former townships we are busy providing bulk services and in Nemato we have started using Municipal Infrastructure Grant funding in the tune of 16 million. We have also received an amount of 39 million from Nachure to replace 2290 pit latrine toilets and bulk services in Nemato. Bathurst has been allocated an amount of 21 million for bulk services for this financial year; this is MIG project and is under design stage. Madam Speaker we have also allocated an amount of 25 million MIG funding for 2014/15 financial for sewerage bulk services in Marselle Township. The upgrading of Ward 1 (kwaNokqubela) sport field has been allocated and amount of 3.1 million MIG funding in this current financial year and MIG funding has also been allocated for the upgrading of Nemato sport field. The Thornhill 25 million Multipurpose Centre project in Port Alfred is near completion.

Madam Speaker we have paved a number of municipal roads both in town and townships and some of our roads were done using concrete slab which proved to be sustainable.

Madam Speaker be that as it may we have to consider quite seriously the issue of over reliance on National Grant funding. We have been warned by the National Treasury and sector departments that the national fiscal is drying up. In answering this we have to examine our inability to collect bad debt. Consumer debt is sitting at



90 million and the debt owed by our staff is sitting at R 600,000 (six hundred thousand). This requires the council's serious consideration going forward.

Madam Speaker when this budget was prepared a number of economic factors and realities were taken into consideration. Issues such as inflation rate, the increase in prices of food and petrol which are influenced by our country's slow economic growth. We have considered the hard or trying conditions that our people find themselves in as a consequence of global economic factors. We have also considered the ever increasing needs of our communities and the unfortunate situations the majority of our people find themselves living under.

Madam Speaker and Hon. Councillors the above realities and considerations made us to believe that we have to be smart and bold when presenting 2014/15 IDP/Budget. We have to deal with our infrastructural challenges using our internal generated revenue. We have to think hard as to how and when to replace the municipal ageing plant and equipment in order to deal with maintenance of our municipal infrastructure.

Madam Speaker and councillors without wasting any time, I table the IDP/Budget for 2014/15 financial year for approval by council. From now the Budget Committee has met to refine and made some proposal where departments can cut back. However, I am considered of the decrease on our maintenance budget and this is becoming a trend on a yearly basis.

I therefore hereby present the 2014/15 IDP/Budget for approval:

<b>Own revenue:</b>	<b>R 232, 630, 613</b>
<b>Grant revenue:</b>	<b>R 94, 802, 000</b>
<b>Total revenue:</b>	<b>R 327, 432, 613</b>
<b>Operating expenditure:</b>	<b>R 250, 123, 907</b>
<b>Grant operating expenditure:</b>	<b>R 68, 071, 938</b>
<b>Grant Capital expenditure:</b>	<b>R 26, 730, 062</b>
<b>Total expenditure:</b>	<b>R 344, 925, 907</b>



The proposed tariffs percentage increase to generate our own revenue is as follows:

12% is proposed on rates, 100% on sanitation, 14.75% on electricity, 12% on sewerage, 5, 5% on water and 5, 5% on miscellaneous. Capital needs is an amount of R 13, 833, 839 and salary increase is estimated at 8, 5% including notches for the 2014/15 financial year. These proposed tariffs if approved by council will apply from the 1<sup>st</sup> of July 2014 to the 30<sup>th</sup> of June 2015.

That the various tariffs as set out in the budget document for the financial year 1<sup>st</sup> July 2014 to 30 June 2015.

Madam Speaker I wish to thank the MM, CFO and the Budget Treasury Office for putting together this draft budget. I wish also to thank this council for its support.

**!!! I thank you!!!**

# RESOLUTION



# NDLAMBE MUNICIPALITY

## Port Alfred



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☎ (046) 624 1140  
Fax: (046) 624 2669  
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<http://www.ndlambe.co.za>

### RESOLUTION

#### MINUTES OF THE SPECIAL OPEN NDLAMBE COUNCIL MEETING HELD ON 30 MAY 2014

**SNCM007/05/2014**

**REPORT DATED 19 MARCH 2014 FROM THE MAYOR TO COUNCIL : BUDGET –  
2014/2015**

#### COUNCIL RESOLVED

The Council meeting concluded that the following resolution BE ADOPTED:

- 1 THAT the operating budget and capital budget as set out in the budget document be adopted by Council and constitute the budget of Council for the 2014/2015 financial year to be approved with the following provisions:
  - a. The rates and sewerage has increase 12% for the financial year ending 30 June 2015.
  - b. The sanitation has increased by 100% for the financial year ending 30 June 2015.
  - c. The refuse, water, annual and monthly charges increase by 5.5% excluding electricity which will increase by 14.75% for the period 1 July 2014 to 30 June 2015.
  - d. The miscellaneous tariffs as set out in the budget document for the financial year 1 July 2014 to 30 June 2015.
  - e. The capital budget from internal funding has been limited to R5 million.
  - f. No new posts are created for the 2014/15 financial year.
- 2 Budget comments received from the public of Ndlambe Municipality for 2014/2015 financial year be noted.

- 3 THAT the budget related policies be approved.

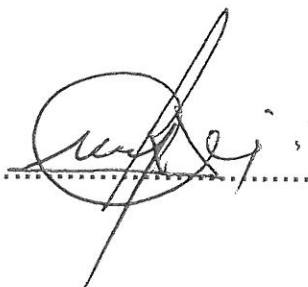
Signed : ..... Date : ..... 27 JUNE 2014

- Rates Policy
- Subsistence and Traveling Policy
- Fixed Asset Policy
- Virement Policy
- Funding and Reserve Policy
- Customer Care, Credit Control and Debt Collection Policy
- Supply Chain Management Policy
- Creditors, Councillors and Staff Payment
- Management of Accumulated Surplus/Deficit and Bad Debts
- Tariff Policy
- Budget Policy
- Policy on the Write off of Irrecoverable Debt
- Municipal Loans Policy
- Unauthorised, Irregular, Fruitless and wasteful Expenditure and the Enforcement of Proper Financial Management
- Indigent Policy
- Banking and Investment Policy
- Entertainment Policy

- 4 THAT all of the matters prescribed in Section 17 (1) (A-E); 17 (3) (a, b, c, d, e, f, j, k) of the Municipal Finance Management Act No. 56 of 2003 are included in the budget document and are approved.
- 5 That after having deliberated.
- 6 That it BE NOTED that the Democratic Alliance is totally opposed to the increase of 12% that has been adopted by Council.

\*\*\*

SIGNATURE .....



DATE .....

27/06/2014



# EXECUTIVE SUMMARY

### **3) EXECUTIVE SUMMARY OF THE MUNICIPAL MANAGER, ROLLY DUMEZWENI, ON THE 2014/2015 DRAFT BUDGET OF THE NDLAMBE MUNICIPALITY**

The Ndlambe Municipality budget was a difficult budget to compile with the continued economic crisis that is impacting on us. Although many say that the economy is slowly recovering we are not noticing the recovery or feeling the recovery in our revenue collection rates. It is critical that everything possible is done to collect outstanding debt due to the municipality but at the same time ensure that the costs of the services that we provide are affordable to the consumers.

The tabled budget put forward provides for total operating revenue of R232 630 613 the 2014/2015 financial year.

Revenue from property rates is budgeted at R81 160 277. To achieve the budgeted income, rates have been increased by 12 % for the 2014/2015 financial year.

Revenue from water is budgeted at R41 070 491. To achieve the budgeted income, water charges have been increased by 5.50% for the 2014/2015 financial year.

Revenue from electricity is budgeted at R53 789 208. To achieve the budgeted income, electricity charges have been increased by 14.75% for the 2014/2015 financial year.

Revenue from sewer is budgeted at R12 917 230. To achieve the budgeted income, sewer charges have been increased by 12% for the 2014/2015 financial year.

Revenue from refuse is budgeted at R14 856 376. To achieve the budgeted income, refuse charges have been increased by 5.5% for the 2014/2015 financial year.

The tabled budget put forward for adoption provides for total operating expenditure of R250 123 907.

Expenditure on employee related costs are R93 183 491. Employee related costs represent 37% of the total expenditure budget. No new posts have been added into the budget, only the posts that existed in the 2014/2015 financial year have been budgeted for. Employee related costs include all employees of Ndlambe Municipality but excludes Councilors allowances.

Expenditure on general expenditure has increased is R141 072 515. General expenditure represents 56% of the total expenditure budget. General expenditure includes the bulk purchase of electricity and water as well as Councilors allowances.

Expenditure on repairs and maintenance is R13 377 600. Repairs and maintenance represents 5% of the total expenditure budget.

Expenditure on contributions to capital outlay is R14 33 810. A contribution to capital outlay represents 1% of the total expenditure budget.



# ANNUAL BUDGET TABLES

**EC105 Ndlambe - Table A1 Budget Summary**

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands										
<b>Financial Performance</b>										
Property rates	42 378	45 169	51 001	82 992	82 992	82 992	-	80 698	85 136	89 819
Service charges	72 813	72 013	94 843	111 198	111 198	111 198	-	123 825	130 636	137 821
Investment revenue	4 293	4 698	5 805	535	535	535	-	565	596	629
Transfers recognised - operational	60 722	61 337	56 347	69 062	69 062	69 062	-	68 869	72 657	76 653
Other own revenue	9 057	36 935	12 085	18 941	18 941	18 941	-	20 586	22 876	25 455
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>189 262</b>	<b>220 151</b>	<b>220 081</b>	<b>282 728</b>	<b>282 728</b>	<b>282 728</b>	<b>-</b>	<b>294 543</b>	<b>311 901</b>	<b>330 376</b>
Employee costs	69 400	71 593	80 799	82 920	82 920	82 920	-	91 203	95 763	100 552
Remuneration of councillors	4 104	4 717	4 974	5 721	-	5 721	-	5 377	5 646	5 929
Depreciation & asset impairment	-	41 840	40 490	2 813	2 813	2 813	-	1 342	1 416	1 494
Finance charges	(3 840)	3 652	3 028	1 516	1 516	1 516	-	2 201	2 322	2 449
Materials and bulk purchases	34 723	41 908	47 076	11 919	11 919	11 919	-	22 669	23 855	25 104
Transfers and grants	12 931	11 096	7 836	-	-	-	-	-	-	-
Other expenditure	64 468	59 979	60 086	82 258	9 351	82 258	-	-	-	-
<b>Total Expenditure</b>	<b>181 785</b>	<b>234 785</b>	<b>244 289</b>	<b>187 147</b>	<b>108 519</b>	<b>187 147</b>	<b>-</b>	<b>112 211</b>	<b>118 383</b>	<b>124 894</b>
<b>Surplus/(Deficit)</b>	<b>7 476</b>	<b>(14 635)</b>	<b>(24 208)</b>	<b>95 581</b>	<b>174 209</b>	<b>95 581</b>	<b>-</b>	<b>235 004</b>	<b>247 386</b>	<b>260 421</b>
Transfers recognised - capital	33 212	28 321	65 335	30 284	32 468	30 284	-	59 539	64 515	69 955
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	25 920	27 346	28 850
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>40 689</b>	<b>13 687</b>	<b>41 128</b>	<b>125 865</b>	<b>206 677</b>	<b>125 865</b>	<b>-</b>	<b>85 460</b>	<b>91 861</b>	<b>98 805</b>
Share of surplus/ (deficit) of associate	664	21	26	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>41 353</b>	<b>13 708</b>	<b>41 153</b>	<b>125 865</b>	<b>206 677</b>	<b>125 865</b>	<b>-</b>	<b>85 460</b>	<b>91 861</b>	<b>98 805</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>8 643</b>	<b>32 554</b>	<b>37 544</b>	<b>42 234</b>	<b>76 237</b>	<b>76 237</b>	<b>-</b>	<b>30 956</b>	<b>12 879</b>	<b>12 991</b>
Transfers recognised - capital	62 089	34 354	32 095	30 186	62 752	62 752	-	-	-	-
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	5 449	12 048	13 484	13 484	-	-	-	-
<b>Total sources of capital funds</b>	<b>62 089</b>	<b>34 354</b>	<b>37 544</b>	<b>42 234</b>	<b>76 236</b>	<b>76 236</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financial position</b>										
Total current assets	57 102	81 059	97 837	63 825	-	63 825	-	66 244	69 555	73 034
Total non current assets	104 231	127 994	669 310	689 433	36 894	101 496	-	102 254	107 366	112 736
Total current liabilities	55 247	72 764	67 699	53 113	-	53 113	-	53 880	56 573	59 401
Total non current liabilities	74 786	75 487	72 988	79 262	-	79 262	-	-	-	-
Community wealth/Equity	-	-	-	-	-	-	-	-	-	-
<b>Cash flows</b>										
Net cash from (used) operating	54 434	53 183	86 824	83 462	83 864	81 681	-	72 911	76 556	80 384
Net cash from (used) investing	(33 078)	(28 703)	(65 159)	(34 841)	486	486	-	(40 321)	(42 337)	(44 454)
Net cash from (used) financing	(1 031)	(1 184)	(1 692)	-	-	-	-	-	-	-
<b>Cash/cash equivalents at the year end</b>	<b>34 950</b>	<b>58 247</b>	<b>78 220</b>	<b>48 621</b>	<b>84 350</b>	<b>82 166</b>	<b>-</b>	<b>32 590</b>	<b>66 809</b>	<b>102 740</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	24 064	43 541	28 169	39 892	-	39 892	-	41 977	44 076	46 281
Application of cash and investments	37 246	46 613	26 708	37 533	-	37 533	-	40 431	42 534	44 748
<b>Balance - surplus (shortfall)</b>	<b>(13 182)</b>	<b>(3 072)</b>	<b>1 462</b>	<b>2 359</b>	<b>-</b>	<b>2 359</b>	<b>-</b>	<b>1 546</b>	<b>1 542</b>	<b>1 533</b>
<b>Asset management</b>										
Asset register summary (WDV)	102 206	127 912	69 792	72 221	72 221	48 689	54 864	54 864	57 607	60 487
Depreciation & asset impairment	-	41 840	40 490	2 813	2 813	2 813	1 342	1 342	1 416	1 494
Renewal of Existing Assets	4 395	28 253	38 193	42 244	3 146	3 146	3 146	-	-	-
Repairs and Maintenance	12 312	12 822	-	12 136	12 953	12 953	10 574	10 574	13 493	14 232
<b>Free services</b>										
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
<b>Households below minimum service level</b>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-



EC105 Ndlambe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>	<b>1</b>									
<b>Revenue - Standard</b>										
<i>Governance and administration</i>		58 290	123 264	132 656	143 042	143 042	143 042	86 739	91 076	95 629
Executive and council		9 144	1 490	713	2 327	2 327	2 327	2 455	2 578	2 707
Budget and treasury office		4 761	49 738	1 673	1 552	1 552	1 552	1 637	1 719	1 805
Corporate services		44 385	72 036	130 271	139 162	139 162	139 162	82 646	86 778	91 117
<i>Community and public safety</i>		7 354	5 614	8 911	7 977	7 977	7 977	8 515	8 941	9 388
Community and social services		432	588	807	666	666	666	702	737	774
Sport and recreation		18	-	24	23	23	23	124	130	136
Public safety		2 257	1 969	2 772	2 404	2 404	2 404	2 537	2 663	2 797
Housing		861	1 770	3 866	3 424	3 424	3 424	3 612	3 793	3 982
Health		3 788	1 286	1 442	1 461	1 461	1 461	1 541	1 618	1 699
<i>Economic and environmental services</i>		7 605	7 478	4 254	7 848	7 848	7 848	6 915	7 261	7 624
Planning and development		3 993	1 933	2 108	3 722	3 722	3 722	2 563	2 691	2 825
Road transport		1 046	1 331	1 269	2 867	2 867	2 867	3 025	3 176	3 335
Environmental protection		2 565	4 214	876	1 258	1 258	1 258	1 328	1 394	1 464
<i>Trading services</i>		97 043	97 417	119 731	113 101	113 101	113 101	129 197	135 657	142 440
Electricity		30 953	45 479	56 081	50 465	50 465	50 465	54 122	56 828	59 669
Water		28 743	27 876	30 210	29 639	29 639	29 639	41 070	43 124	45 280
Waste water management		14 642	11 218	15 192	14 468	14 468	14 468	15 992	16 792	17 632
Waste management		22 705	12 844	18 247	18 529	18 529	18 529	18 013	18 914	19 859
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	2	170 292	233 774	265 552	271 967	271 967	271 967	231 366	242 935	255 081
<b>Expenditure - Standard</b>										
<i>Governance and administration</i>		43 429	71 213	67 241	60 759	63 341	63 341	55 763	58 551	61 478
Executive and council		21 136	30 218	28 342	27 684	31 220	31 220	24 030	25 232	26 493
Budget and treasury office		14 311	14 859	16 169	17 157	16 625	16 625	14 623	15 354	16 122
Corporate services		7 982	26 136	22 730	15 918	15 495	15 495	17 109	17 965	18 863
<i>Community and public safety</i>		26 295	22 739	26 646	29 568	29 044	29 044	33 140	34 797	36 536
Community and social services		10 438	9 452	12 270	12 928	12 582	12 582	15 016	15 766	16 555
Sport and recreation		1 578	1 563	1 707	1 221	1 398	1 398	1 691	1 775	1 864
Public safety		7 012	8 010	8 545	10 931	10 578	10 578	11 853	12 446	13 068
Housing		2 731	1 688	1 957	2 168	2 168	2 168	2 338	2 454	2 577
Health		4 537	2 026	2 167	2 319	2 319	2 319	2 242	2 354	2 472
<i>Economic and environmental services</i>		30 816	36 428	39 936	39 511	39 569	39 569	41 634	43 716	45 901
Planning and development		14 760	13 706	16 727	18 203	18 310	18 310	27 765	29 153	30 611
Road transport		12 288	15 447	20 284	18 517	18 517	18 517	11 111	11 666	12 250
Environmental protection		3 768	7 275	2 925	2 791	2 742	2 742	2 758	2 896	3 040
<i>Trading services</i>		72 019	101 185	131 574	138 279	136 351	136 351	100 821	105 862	111 155
Electricity		25 491	41 370	53 360	54 263	53 687	53 687	50 255	52 768	55 407
Water		20 365	29 497	38 136	39 521	38 756	38 756	24 063	25 266	26 529
Waste water management		14 186	16 997	21 441	22 838	22 336	22 336	13 120	13 777	14 465
Waste management		11 977	13 321	18 637	21 657	21 572	21 572	13 382	14 051	14 754
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Standard</b>	3	172 559	231 564	265 398	268 117	268 305	268 305	231 357	242 924	255 071
<b>Surplus/(Deficit) for the year</b>		(2 267)	2 210	154	3 851	3 663	3 663	10	10	11

**References**

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)
4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

EC105 Ndlambe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description										
Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
Revenue by Vote										
1	9 042	1 378	593	2 197	2 197	2 197	2 318	2 434	2 556	
Vote 1 - COUNCIL GENERAL	102	112	131	148	148	148	156	164	172	
Vote 2 - MUNICIPAL MANAGER	399	204	250	209	209	209	220	231	243	
Vote 3 - CORPORATE SERVICES	29 441	18 865	21 245	21 824	21 824	21 824	21 588	22 667	23 801	
Vote 4 - COMMUNITY PROTECTION SERVICES	3 280	3 301	4 041	3 720	3 720	3 720	3 924	4 120	4 326	
Vote 5 - COMMUNITY PROTECTION SERVICES	19 482	14 911	21 155	21 725	21 726	21 726	23 649	24 831	26 073	
Vote 6 - INFRASTRUCTURAL DEVELOPMENT	30 953	45 479	56 081	50 608	50 465	50 465	54 272	56 986	59 835	
Vote 7 - ELECTRICITY DEVELOPMENT	28 743	27 876	30 210	29 639	29 639	29 639	41 070	43 124	45 280	
Vote 8 - WATER SERVICES	-	-	-	1 293	-	-	-	-	-	
Vote 9 - INFRASTRUCTURAL DEVELOPMENT	48 851	121 647	131 846	140 607	140 607	140 607	84 169	88 377	92 796	
Vote 10 - FINANCIAL MANAGEMENT	-	-	-	-	-	-	-	-	-	
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-	
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-	
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	
Total Revenue by Vote										
2	170 293	233 773	265 552	271 970	270 535	270 535	231 366	242 934	255 081	
Expenditure by Vote to be appropriated										
1	19 092	27 715	25 482	24 210	24 210	24 210	20 302	21 317	22 383	
Vote 1 - COUNCIL GENERAL	4 134	8 310	9 534	11 453	10 953	10 953	12 114	12 720	13 356	
Vote 2 - MUNICIPAL MANAGER	8 433	9 469	10 633	10 714	10 432	10 432	11 634	12 216	12 826	
Vote 3 - CORPORATE SERVICES	30 023	32 022	35 757	39 402	38 516	38 516	33 081	34 735	36 472	
Vote 4 - COMMUNITY PROTECTION SERVICES	7 853	8 259	8 631	10 536	10 536	10 536	12 575	13 204	13 864	
Vote 5 - COMMUNITY PROTECTION SERVICES	39 968	42 775	53 474	51 574	51 574	51 574	42 661	44 794	47 034	
Vote 6 - INFRASTRUCTURAL DEVELOPMENT	25 938	41 369	54 404	55 308	55 307	55 307	51 305	53 871	56 564	
Vote 7 - ELECTRICITY DEVELOPMENT	20 365	29 497	38 136	39 521	39 521	39 521	24 063	25 266	26 529	
Vote 8 - WATER SERVICES	-	-	-	2 469	2 469	2 469	2 799	2 939	3 086	
Vote 9 - INFRASTRUCTURAL DEVELOPMENT	16 753	32 148	29 347	22 931	22 931	22 931	20 822	21 863	22 956	
Vote 10 - FINANCIAL MANAGEMENT	-	-	-	-	-	-	-	-	-	
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-	
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-	
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-	
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-	
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-	
Total Expenditure by Vote										
2	172 559	231 564	265 398	268 117	266 448	266 448	231 356	242 924	255 071	
Surplus/(Deficit) for the year										
2	(2 266)	2 209	154	3 853	4 087	4 087	10	10	10	

**References**

1. Insert 'Vote'; e.g. department, if different to standard classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

EC105 Ndlambe - Table A4 Budgeted Financial Performance (revenue and expenditure)

Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand	1										
<b>Revenue By Source</b>											
Property rates	2	42 378	45 169	51 001	77 946	77 946	77 946	-	75 468	79 619	83 998
Property rates - penalties & collection charges		-	-	-	5 046	5 046	5 046	-	5 230	5 517	5 821
Service charges - electricity revenue	2	32 351	38 179	42 177	50 014	50 014	50 014	-	53 334	56 267	59 362
Service charges - water revenue	2	18 580	16 960	35 963	28 407	28 407	28 407	-	39 919	42 114	44 431
Service charges - sanitation revenue	2	8 092	5 298	5 467	14 413	14 413	14 413	-	15 936	16 812	17 737
Service charges - refuse revenue	2	14 644	11 089	10 673	18 303	18 303	18 303	-	14 572	15 374	16 219
Service charges - other		(854)	486	564	61	61	61	-	65	68	72
Rental of facilities and equipment		3 178	3 074	3 490	1 106	1 106	1 106	-	1 167	1 231	1 299
Interest earned - external investments		4 293	4 698	5 805	535	535	535	-	565	596	629
Interest earned - outstanding debtors		-	-	-	2 762	2 762	2 762	-	2 914	3 074	3 243
Dividends received		1	-	-	-	-	-	-	-	-	-
Fines		482	443	511	665	665	665	-	680	718	757
Licences and permits		2 786	3 380	3 190	4 072	4 072	4 072	-	1 661	1 752	1 848
Agency services		-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational		60 722	61 337	56 347	69 062	69 062	69 062	-	68 869	72 657	76 653
Other revenue	2	2 178	29 773	4 895	9 851	9 851	9 851	-	13 652	15 564	17 742
Gains on disposal of PPE		432	265	-	486	486	486	-	512	538	565
Total Revenue (excluding capital transfers and contributions)		189 262	220 151	220 081	282 728	282 728	282 728	-	294 543	311 901	330 376
<b>Expenditure By Type</b>											
Employee related costs	2	69 400	71 593	80 799	82 920	82 920	82 920	-	91 203	95 763	100 552
Remuneration of councillors		4 104	4 717	4 974	5 721	5 721	5 721	-	5 377	5 646	5 929
Debt impairment	3	17 358	16 228	13 487	2 991	2 991	2 991	-	-	-	-
Depreciation & asset impairment	2	-	41 840	40 490	2 813	2 813	2 813	-	1 342	1 416	1 494
Finance charges		(3 840)	3 652	3 028	1 516	1 516	1 516	-	2 201	2 322	2 449
Bulk purchases	2	26 742	33 442	35 731	11 919	11 919	11 919	-	12 095	12 700	13 335
Other materials	8	7 981	8 466	11 345	-	-	-	-	10 574	11 155	11 769
Contracted services		-	-	-	-	-	-	-	11 505	12 138	12 805
Transfers and grants		12 931	11 096	7 836	11 615	9 351	11 615	-	100 518	106 047	111 880
Other expenditure	4, 5	47 110	43 751	46 481	67 478	-	67 478	-	188	198	209
Loss on disposal of PPE		-	-	117	174	-	-	-	235 004	247 386	260 421
Total Expenditure		181 785	234 785	244 289	187 147	108 519	187 147	-	85 460	91 861	98 805
<b>Surplus/(Deficit)</b>											
Transfers recognised - capital		7 476	(14 635)	(24 208)	95 581	174 209	95 581	-	59 539	64 515	69 955
Contributions recognised - capital	6	33 212	28 321	65 335	30 284	32 468	30 284	-	25 920	27 346	28 850
Contributed assets		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		40 689	13 687	41 128	125 865	206 677	125 865	-	-	-	-
Taxation		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		40 689	13 687	41 128	125 865	206 677	125 865	-	85 460	91 861	98 805
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		40 689	13 687	41 128	125 865	206 677	125 865	-	85 460	91 861	98 805
Share of surplus/ (deficit) of associate	7	664	21	26	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		41 353	13 708	41 153	125 865	206 677	125 865	-	85 460	91 861	98 805
<b>References</b>											
1. Classifications are revenue sources and expenditure type											

**References**

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs & maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method



EC105 Ndlambe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	2										
Vote 1 - COUNCIL GENERAL		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL MANAGER		-	-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY PROTECTION SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY PROTECTION SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 7 - ELECTRICITY DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 8 - WATER SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 9 - INFRASTRUCTURAL DEVELOPMENT		-	-	-	-	-	-	-	-	-	-
Vote 10 - FINANCIAL MANAGEMENT		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>	2										
Vote 1 - COUNCIL GENERAL		-	-	-	-	-	-	-	250	-	-
Vote 2 - MUNICIPAL MANAGER		1 200	-	30	482	644	644	644	250	757	257
Vote 3 - CORPORATE SERVICES		225	-	-	723	1 703	1 703	1 703	250	513	-
Vote 4 - COMMUNITY PROTECTION SERVICES		205	-	1 280	3 964	64	64	64	6 269	1 545	-
Vote 5 - COMMUNITY PROTECTION SERVICES		-	-	-	-	27	27	27	240	260	-
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		24 729	23 214	30 729	31 114	61 621	61 621	61 621	2 000	4 330	123
Vote 7 - ELECTRICITY DEVELOPMENT		8 000	2 000	5 000	4 850	10 200	10 200	10 200	-	660	-
Vote 8 - WATER SERVICES		1 600	8 600	-	1 052	966	966	966	21 000	4 694	-
Vote 9 - INFRASTRUCTURAL DEVELOPMENT		-	-	-	-	-	-	-	259	-	-
Vote 10 - FINANCIAL MANAGEMENT		800	539	505	49	1 084	1 084	1 084	674	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		36 759	34 353	37 544	42 234	76 309	76 309	76 309	31 192	12 759	380
<b>Total Capital Expenditure - Vote</b>		36 759	34 353	37 544	42 234	76 309	76 309	76 309	31 192	12 759	380
<b>Capital Expenditure - Standard</b>											
<b>Governance and administration</b>		2 225	539	505	74	1 829	1 829	-	1 329	1 713	1 539
Executive and council		-	-	-	25	547	547	-	405	492	257
Budget and treasury office		800	539	505	49	1 035	1 035	-	674	708	743
Corporate services		1 425	-	-	-	247	247	-	250	513	539
<b>Community and public safety</b>		205	-	450	-	1 546	1 546	-	4 473	1 030	809
Community and social services		205	-	450	-	1 530	1 530	-	4 213	770	809
Sport and recreation		-	-	-	-	14	14	-	-	-	-
Public safety		-	-	-	-	-	-	-	240	260	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	2	2	-	20	-	-
<b>Economic and environmental services</b>		3 120	200	4 080	6 000	6 000	6 000	-	1 370	3 254	3 417
Planning and development		-	-	30	-	-	-	-	334	469	492
Road transport		3 120	200	4 050	6 000	6 000	6 000	-	1 031	1 935	2 032
Environmental protection		-	-	-	-	-	-	-	5	850	893
<b>Trading services</b>		31 209	33 615	32 509	29 210	31 576	31 576	-	5 120	7 130	7 487
Electricity		8 000	200	5 000	4 500	5 700	5 700	-	550	110	116
Water		1 600	10 289	-	-	966	966	-	2 100	4 694	4 929
Waste water management		21 609	23 126	26 529	24 710	24 910	24 910	-	1 095	1 801	1 891
Waste management		-	-	980	-	-	-	-	1 375	525	551
<b>Other</b>		-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Standard</b>	3	36 759	34 354	37 544	35 284	40 951	40 951	-	12 292	13 127	13 252
<b>Funded by:</b>											
National Government		34 710	24 065	31 065	24 759	25 392	25 392	-	25 192	26 451	27 774
Provincial Government		35	10 289	1 030	1 000	1 000	1 000	-	1 000	-	-
District Municipality		2 014	-	-	4 525	6 076	6 076	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	36 759	34 354	32 095	30 284	32 468	32 468	-	26 192	26 451	27 774
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	5 449	5 000	8 484	8 484	-	5 000	5 250	5 513
<b>Total Capital Funding</b>	7	36 759	34 354	37 544	35 284	40 952	40 952	-	31 192	31 701	33 287

## References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year.
3. Capital expenditure by standard classification must reconcile to the appropriations by vote.
4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure).
5. Must reconcile to Budgeted Financial Performance (revenue and expenditure).
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17.
7. Total Capital Funding must balance with Total Capital Expenditure.
8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget.

EC105 Ndlambe - Table A6 Budgeted Financial Position

2015 Nidambe - Table A6 Budgeted Financial Position											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year 2016/17
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		18 777	32 526	20 959	34 153	34 153	34 153	-	35 861	37 654	39 5
Call investment deposits	1	5 226	5 466	198	5 739	5 739	5 739	-	6 026	6 327	6 6
Consumer debtors	1	7 904	14 718	27 559	15 454	15 454	15 454	-	109 196	114 656	120 3
Other debtors		15 880	7 887	234	8 281	8 281	8 281	-	8 695	9 130	9 5
Current portion of long-term receivables											
Inventory	2	294	188	328	198	198	198	-	208	218	2
<b>Total current assets</b>		49 081	60 785	49 278	63 825	63 825	63 825	-	159 986	167 985	176 38
<b>Non current assets</b>											
Long-term receivables											
Investments		61	82	5 621	86	86	86		90	95	10
Investment property					12 414	12 414	12 414		13 035	13 686	14 37
Investment in Associate											
Property, plant and equipment	3	98 413	127 912	110 224	88 134	88 134	88 134	-	88 134	92 541	97 16
Agricultural											
Biological											
Intangible				217	948	948	948				
Other non-current assets											
<b>Total non current assets</b>		98 474	127 994	116 062	101 582	101 582	101 582	-	101 259	106 322	111 638
<b>TOTAL ASSETS</b>		147 555	188 779	165 340	165 407	165 407	165 407	-	261 245	274 307	288 023
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft	1										
Borrowing	4	2 846	3 171	3 446	3 330	3 330	3 330	-	3 497	3 672	3 855
Consumer deposits		1 554	1 667	1 735	1 750		1 750		1 838	1 929	2 026
Trade and other payables	4	23 073	60 640	27 378	48 033	48 033	48 033	-	50 435	52 956	55 604
Provisions											
<b>Total current liabilities</b>		27 473	65 478	32 559	53 113	51 363	53 113	-	55 769	58 558	61 485
<b>Non current liabilities</b>											
Borrowing											
Provisions		30 377	27 201	23 829	28 561	28 561	28 561	-	29 989	31 489	33 063
<b>Total non current liabilities</b>		43 130	48 286	49 568	50 701	50 701	50 701	-	53 236	55 898	58 693
<b>TOTAL LIABILITIES</b>		73 507	75 487	73 397	79 262	79 262	79 262	-	83 225	87 386	91 756
<b>NET ASSETS</b>	5	46 575	47 814	59 384	33 032	34 782	33 032	-	138 994	145 944	153 241
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)									122 251	128 363	134 781
Reserves	4	-	-	-	-	-	-	-	-	-	-
Minorities' interests											
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	5	-	-	-	-	-	-	-	-	-	-

**References**

- Detail to be provided in Table SA3
- Include completed low cost housing projects

EC105 Ndlambe - Table A7 Budgeted Cash Flows

2010/11 Budgeted Cash Flows											
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		42 378	45 169	51 001	77 946	77 946	77 946		75 468	79 242	83 204
Government - operating	1	60 722	61 337	56 347	69 062	69 062	69 062	-	68 882	72 326	75 942
Government - capital	1	33 212	26 321	65 335	30 284	32 468	30 284		25 920	27 216	28 577
Interest		4 293	4 698	5 805	3 297	3 297	3 297		3 479	3 653	3 835
Dividends		1	-	-	-	-	-		-	-	-
Payments											
Suppliers and employees		(69 400)	(71 595)	(80 799)	(82 920)	(82 920)	(82 920)		(91 203)	(95 763)	(100 551)
Finance charges		(3 840)	(3 652)	(3 028)	(1 516)	(3 297)	(3 297)		(2 201)	(2 311)	(2 426)
Transfers and Grants	1	(12 931)	(11 096)	(7 836)	(12 691)	(12 691)	(12 691)		(7 435)	(7 806)	(8 197)
NET CASH FROM/(USED) OPERATING ACTIVITIES		54 434	53 183	86 824	83 462	83 864	81 681	-	72 911	76 556	80 384
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	265	-	486	486	486		512	538	565
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(33 078)	(28 967)	(65 159)	(35 327)	-	-		(40 833)	(42 875)	(45 018)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(33 078)	(28 703)	(65 159)	(34 841)	486	486	-	(40 321)	(42 337)	(44 454)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		1 554	1 667	1 636	-	-	-	-	-	-	-
Payments											
Repayment of borrowing		(2 585)	(2 850)	(3 328)	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		(1 031)	(1 184)	(1 692)	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	14 624	34 950	58 247	48 621	84 350	82 166	-	32 590	34 219	35 930
Cash/cash equivalents at the year end:	2	34 950	58 247	78 220	48 621	84 350	82 166	-	32 590	66 809	102 740
References											

## References

1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less



EC105 Ndlambe - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year 2016/17
<b>R thousand</b>											
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	-	-	-	-	-	-	-	-	-	-
Other current investments > 90 days		24 003	37 992	21 157	39 892	39 892	39 892	-	-	-	46 18
Non current assets - Investments	1	61	82	5 621	86	86	86	-	41 887	43 981	10
<b>Cash and investments available:</b>		<b>24 064</b>	<b>38 074</b>	<b>26 778</b>	<b>39 978</b>	<b>39 978</b>	<b>39 978</b>	<b>-</b>	<b>41 977</b>	<b>44 076</b>	<b>46 28</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers											
Unspent borrowing		17 469	14 894	21 465	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	3 231	44 032	3 264	46 233	46 233	46 233	-	-	-	-
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	48 545	50 972	53 520
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
<b>Total Application of cash and investments:</b>		<b>20 700</b>	<b>58 926</b>	<b>24 729</b>	<b>46 233</b>	<b>46 233</b>	<b>46 233</b>	<b>-</b>	<b>48 545</b>	<b>50 972</b>	<b>53 520</b>
<b>Surplus(shortfall)</b>		<b>3 364</b>	<b>(20 852)</b>	<b>2 049</b>	<b>(6 255)</b>	<b>(6 255)</b>	<b>(6 255)</b>	<b>-</b>	<b>(6 567)</b>	<b>(6 896)</b>	<b>(7 241)</b>
<b>References</b>											

1. Must reconcile with Budgeted Cash Flows

2. For example: VAT, taxation

3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)

4. For example: sinking fund requirements for borrowing

5. Council approval required for each reserve created and basis of cash backing of reserves

EC105 Ndlambe - Table A9 Asset Management

2010/11 - Table A9 Asset Management										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
CAPITAL EXPENDITURE										
Total New Assets										
Infrastructure - Road transport	1	3 696	69 794	88 025	35 327	10 009	12 384	40 833	62 779	65 918
Infrastructure - Electricity		15	7 561	1 000	3 800	5 000	5 000	2 966	3 114	3 269
Infrastructure - Water		130	-	5 000	4 500	950	950	660	693	728
Infrastructure - Sanitation		821	13 179	-	-	232	232	25 295	26 560	27 888
Infrastructure - Other		2 730	37 195	26 529	21 272	200	200	2 896	25 895	27 190
Infrastructure		-	-	54 961	-	-	-	2 075	2 179	2 288
Community		3 696	57 935	87 490	29 572	6 382	6 382	33 892	58 440	61 362
Heritage assets		-	-	-	3 289	3 536	3 536	3 895	3 992	4 191
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets	6	-	11 859	535	2 466	91	2 466	3 047	347	364
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets										
Infrastructure - Road transport	2	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets	6	-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Capital Expenditure										
Infrastructure - Road transport	4	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		15	7 561	1 000	3 800	5 000	5 000	2 966	3 114	3 269
Infrastructure - Water		130	-	5 000	4 500	950	950	660	693	728
Infrastructure - Sanitation		821	13 179	-	-	232	232	25 295	26 560	27 888
Infrastructure - Other		2 730	37 195	26 529	21 272	200	200	2 896	25 895	27 190
Infrastructure		-	-	54 961	-	-	-	2 075	2 179	2 288
Community		3 696	57 935	87 490	29 572	6 382	6 382	33 892	58 440	61 362
Heritage assets		-	-	-	3 289	3 536	3 536	3 895	3 992	4 191
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		-	11 859	535	2 466	91	2 466	3 047	347	364
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class										
ASSET REGISTER SUMMARY - PPE (WDV)	2	3 696	69 794	88 025	35 327	10 009	12 384	40 833	62 779	65 918
Infrastructure - Road transport	5	6 625	7 561	1 000	3 800	3 800	3 800	2 966	3 114	3 269
Infrastructure - Electricity		-	-	-	4 500	4 500	4 500	660	693	728
Infrastructure - Water		12 938	13 179	-	-	-	-	25 295	26 560	27 888
Infrastructure - Sanitation		34 648	37 195	26 529	21 272	21 272	21 272	2 896	3 041	3 193
Infrastructure - Other		29 219	57 136	3 200	5 755	5 755	5 755	6 942	7 289	7 653
Infrastructure		83 430	115 671	30 729	35 327	35 327	35 327	38 758	40 696	42 731
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Agricultural Assets		13 550	12 241	2 358	12 414	12 414	12 414	13 035	13 686	14 371
Biological assets		-	-	-	-	-	-	2 075	2 179	2 288
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)										
EXPENDITURE OTHER ITEMS	5	96 980	127 912	33 304	48 689	48 689	48 689	53 868	56 561	59 389
Depreciation & asset impairment										
Repairs and Maintenance by Asset Class										
Infrastructure - Road transport	3	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS										
Renewal of Existing Assets as % of total capex		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M as a % of PPE		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal and R&M as a % of PPE		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
References										
1. Detail of new assets provided in Table SA34a										
2. Detail of renewal of existing assets provided in Table SA34b										

## References

1. Detail of new assets provided in Table SA34a
2. Detail of renewal of existing assets provided in Table SA34b
3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
5. Must reconcile to 'Budgeted Financial Position' (written down value)
6. Donated/contributed and assets funded by finance leases to be allocated to the respective category



EC105 Ndlambe - Table A10 Basic service delivery measurement

LC105 Ntshembe - Table A10 Basic service delivery measurement										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Household service targets</b>										
<b>Water:</b>										
Piped water inside dwelling	1	4 745	4 745	4 745	6 977		6 977	7 326	7 692	8 077
Piped water inside yard (but not in dwelling)	2	5 239	-	-	9 649		9 649	10 131	10 638	11 170
Using public tap (at least min.service level)	4	2 613	5 239	5 239	1 866		1 866	1 959	2 057	2 160
Other water supply (at least min.service level)	3	271	-	-	222		222	233	245	257
Minimum Service Level and Above sub-total	4	12 868	9 984	9 984	18 714		18 714	19 650	20 632	21 664
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4	3 116	1 399	1 399	2 655		2 655	2 788	2 927	3 073
No water supply	5	3 116	1 399	1 399	2 655		2 655	2 788	2 927	3 073
Below Minimum Service Level sub-total		15 984	11 383	11 383	21 369		21 369	22 437	23 559	24 737
Total number of households										
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		7 758	6 649	9 450	6 868		6 868	7 211	7 572	7 951
Flush toilet (with septic tank)		4 749	4 890	5 109	4 831		4 831	5 073	5 326	5 592
Chemical toilet		882	961	1 050	337		337	354	372	390
Pit toilet (ventilated)		5 334	750	750	1 033		1 033	1 085	1 139	1 196
Other toilet provisions (> min.service level)					3 978		3 978	4 177	4 386	4 605
Minimum Service Level and Above sub-total		18 703	15 250	16 359	17 047		17 047	17 899	18 794	19 734
Bucket toilet		82	-	-	-		-	-	-	-
Other toilet provisions (< min.service level)		5 362	5 354	5 452	1 556		1 556	1 634	1 715	1 801
No toilet provisions					570		570	599	628	660
Below Minimum Service Level sub-total		5 444	5 354	5 452	2 126		2 126	2 232	2 344	2 461
Total number of households	5	24 147	20 604	21 811	19 173		19 173	20 132	21 138	22 195
<b>Energy:</b>										
Electricity (at least min.service level)		10 874	10 874	11 383	16 550		16 550	17 378	18 246	19 159
Electricity - prepaid (min.service level)										
Minimum Service Level and Above sub-total		10 874	10 874	11 383	16 550		16 550	17 378	18 246	19 159
Electricity (< min.service level)										
Electricity - prepaid (< min. service level)		5 110	4 888	4 392	2 592		2 592	2 722	2 858	3 001
Other energy sources		5 110	4 888	4 392	2 592		2 592	2 722	2 858	3 001
Below Minimum Service Level sub-total		15 984	15 762	15 775	19 142		19 142	20 099	21 104	22 159
Total number of households	5									
<b>Refuse:</b>										
Removed at least once a week										
Minimum Service Level and Above sub-total										
Removed less frequently than once a week		1 610	1 610	1 610	1 072		1 072	1 126	1 182	1 241
Using communal refuse dump		67	67	67	203		203	213	224	235
Using own refuse dump		3 475	3 475	3 475	2 104		2 104	2 209	2 320	2 436
Other rubbish disposal		87	87	87	723		723	759	797	837
No rubbish disposal		492	492	492	559		559	589	619	649
Below Minimum Service Level sub-total		5 731	5 731	5 731	4 661		4 661	4 896	5 141	5 398
Total number of households	5	5 731	5 731	5 731	4 661		4 661	4 896	5 141	5 398
<b>Households receiving Free Basic Service</b>										
Water (6 kilolitres per household per month)	7									
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed at least once a week)										
<b>Cost of Free Basic Services provided (R'000)</b>										
Water (6 kilolitres per household per month)	8									
Sanitation (free sanitation service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed once a week)										
<b>Total cost of FBS provided (minimum social package)</b>										
<b>Highest level of free service provided</b>										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
<b>Revenue cost of free services provided (R'000)</b>										
Property rates (R15 000 threshold rebate)	9	1 039	1 196	1 395	1 193		1 193	1 253	1 316	1 381
Property rates (other exemptions, reductions and rebates)										
Water										
Sanitation		2 156	5 296	6 267	5 380		5 380	5 649	5 931	6 226
Electricity/other energy		31	37	86	36		36	37	39	41
Refuse		266	140	359	1 909		1 909	2 004	2 105	2 210
Municipal Housing - rental rebates		5 138	5 603	6 277	5 581		5 581	5 860	6 153	6 461
Housing - top structure subsidies										
Other										
Total revenue cost of free services provided (total social package)	6	9 406	11 666	11 851	11 619		11 619	12 200	12 810	13 450
<b>References</b>										
1. Include services provided by another entity; e.g. Eskom		18 036	23 938	26 234	25 718		25 718	27 004	28 354	29 772
2. Stand distance <= 200m from dwelling										

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free
8. Must reflect the cost to the municipality of providing the Free Basic Service

# OVERVIEW OF ANNUAL BUDGET

## PART 2 – SUPPORTING INFORMATION

### 1) OVERVIEW OF THE ANNUAL BUDGET PROCESS

The annual budget process plan is attached below. The budget process plan indicated all the key deadlines that needed to be met to ensure that a credible budget was produced for presentation to Council on 30 March 2013.

#### NDLAMBE MUNICIPALITY

#### IDP/BUDGET TIMETABLE FOR THE 2014 /2015 FINANCIAL YEAR

COMPLETION DATE	ACTIVITY	RESPONSIBILI TY
29 August 2013	IDP/Budget timetable to be presented to all councillors / managers / directors.  Budget policies, guidelines and instructions to be presented to all councillors, managers and directorates	IDP/Budget Office
17 September 2013	IDP/Budget Steering Committee: Present and emphasise expectations regarding the IDP/Budget process plan.	IDP/Budget Office
18 September 2013	Managers / directors to have held a staff meeting with staff in their directorate responsible for compiling part of the budget timetable, policies, guidelines and instruction are to have been discussed.	All Managers / Directors
02 October 2013	Managers / directors to have held a meeting with ward councillors to discuss the budget timetable, policies, guidelines and instructions and to have set up community participation meetings for input into both the capital / operation budget for the ensuing three years.	All Managers / Directors
24 October 2013	Ward councillors/Managers/Directors to have completed all community participation meetings to gather information to be used in setting up Budget plans on Capital/Operational Budget and tariffs.	All Ward Councillors/ Managers/ Directors



12 November 2013	Draft operational / capital budgets and tariffs to have been completed and submitted to the Budget Office together with detailed plans (SDBIP) on all expenditure / income to be incurred for the ensuing three years. Directorates to have updated the situational analysis, objectives and strategies including their project register.	All Managers / Directors
27 November 2013	IDP/Budget Steering Committee: Monitor submissions from directorates.	Mayor
12 December 2013	IDP/Budget plans, capital / operational budget to have been consolidated.	IDP/Budget Office
30 January 2014	Managers / directors to have met to discuss draft capital / operational budget to ensure that anticipated expenditure meets parameters set out by National / Provincial Government.	Directors / IDP/Budget Office
16 February 2012	IDP/Budget Steering Committee: Discuss any anticipated changes to draft operational / capital budget to meet parameters as set out by National / Provincial Government.	Mayor
27 March 2013	Mayor to have tabled budget, resolution, plans and changes to the IDP to Council.	Mayor
30 April 2014	Mayor to have completed public hearings on the IDP/ Budget where managers and directors present their IDP/ Budget plans to the community.	Mayor
28 May 2014	Mayor to have presented final IDP/Budget to Council for adoption and to have included operating / capital budget, resolutions, tariffs, capital implementation plans, operational objectives, changes to IDP and Budget plans.	Mayor
05 June 2014	Mayor to have published IDP/capital / operational budget and tariffs	IDP/Budget Office
11 June 2014	Capital / operating budget to have been presented to National Treasury and DPLG.	IDP/Budget Office
18 June 2014	Municipal Manager to have submitted the final SDBIP to the Mayor for approval.	Municipal Manager

# OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

## **2) OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH THE INTEGRATED DEVELOPMENT PLAN**

Directorates were required to align all operating and capital expenditure to the goals and actions as set out in the Integrated Development Plan. On the capital budget, the operating budget and the service delivery budget implementation plan directors need to provide IDP numbers where possible to highlight the linkages. The budget is linked to the following main strategic goals and objectives as per the Integrated Development Plan;

- Basic Services Delivery
- Municipal Institutional Development and Transformation
- Local Economic Development
- Municipal Financial Viability and Management
- Good Governance and Public participation
- Cost effective and sustainable service delivery

Through the process of drafting the Integrated Development Plan and the budget the key responsibilities of the Ndlambe Municipality were taken into account;

- Provide democratic and accountable government for all local communities of Ndlambe
- Ensure the provision of services to all the Ndlambe community in a sustainable manner
- Promote social and economic development
- Promote a safe and healthy environment
- Encourage the involvement of all communities and community-based organizations in the matters of local government
- Maximizing of infrastructural development through the utilization of all available resources
- Implementation of effective management systems, internal controls and procedures
- Ensure we have a skilled, committed and motivated workforce
- Comply with the Batho Pele principles



MEASURABLE PERFORMANCE  
OBJECTIVES & INDICATORS

### 3) MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

#### Finance Directorate

The finance budget was compiled considering the following main key performance areas and taking into account finances objectives and indicators set to meet the set objectives.

The finance directorate is a support directorate so all work done at finance impacts on all wards so no indicators are ward specific.

<u>OBJECTIVE</u>	<u>INDICATORS</u>
Achieve blue Drop status in all formal supplies within a sustainable, affordable and effective manner	Reduction in non-metered water, with all household connections metered by 2014
Continuous supply of sufficient potable water that meet national compliance standards throughout Ndlambe	<ul style="list-style-type: none"> <li>▪ Decrease in number of households without potable water</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Water supplied as per DWAF standards</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Decrease in water shortfalls during peak season by 1000 kilolitres per day</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Decrease in number of households without potable water</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Increased investment in the upgrade of the existing infrastructure by 5%</li> </ul>
Reticulated waterborne sewerage for all Ndlambe households to increase by 10% per annum	<ul style="list-style-type: none"> <li>▪ Decrease in number of households using septic tanks and pit latrines</li> </ul>
	Increase in investment in the upgrading of the existing infrastructure by 10 % per annum
	<ul style="list-style-type: none"> <li>▪ Increase in investment in the</li> </ul>

	maintenance of existing infrastructure by 10% per annum
Achieve Green drop status in all formal waste water systems within a sustainable, affordable and effective manner	<ul style="list-style-type: none"> <li>▪ Approved operation and maintenance policy for all sewerage infrastructure</li> </ul>
Community of Ndlambe has access to good quality roads built according to applicable standards within the next five years	<ul style="list-style-type: none"> <li>▪ Kilometres of roads with block paving</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Kilometres of roads upgraded</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Approved Storm-water management Plan</li> </ul>
Adequate shelter for all people throughout Ndlambe with specific reference to low income households	<ul style="list-style-type: none"> <li>▪ Reduction in the number of unoccupied houses</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Reduction in the number of households living in informal settlements</li> </ul>
The Community of Ndlambe has access to a reliable and consistent supply of electricity and street lights as provided by Manelec and ESKOM	<ul style="list-style-type: none"> <li>▪ Response time for fixing non-functional lighting and electrical supply in Port Alfred and Alexandria</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Increase in the percentage of targets met by service providers as per agreement</li> </ul>
Ndlambe Municipality to utilise and manage the available land in a sustainable manner	<ul style="list-style-type: none"> <li>▪ Reviewed and Council approved SDF</li> </ul>
	<ul style="list-style-type: none"> <li>▪ Reduction in number of land use practices/decisions that are not aligned to the approved SDF</li> </ul>



The key areas that are to be looked at and that were taken into account when developing the finance objectives and indicators were;

- That no borrowing would take place during the 2014/2015 financial year due to the fact that it would not be possible to sustain additional loan repayments
- That maintenance should be increased to ensure the safety of our capital assets. Budget control will have to be a main focal point during the 2014/2015 financial year to ensure that money budgeted for maintenance is spent before “nice to have expenditure” is incurred.
- Budget control must be a main focus point to ensure liquidity. With reserves been depleted, it is important that cash flow is managed to the optimum and that expenditure matches available cash
- The management of debtors and creditors is one of the most important objectives we need to give attention to. It is critical that debt is recovered and that current accounts payment levels are increased to 95% as a minimum.
- The mix of expenditure is to be monitored throughout the year to ensure an equitable mix. Available cash cannot fund only employee costs and other fixed costs. The cash flow must fund all parts of the expenditure budget
- Throughout the year we need to look at ways to maximize our revenue sources. We also need to look at how we rent and sell our assets. We must ensure that market related prices are charged at all times
- Electricity and water losses need to be managed and all losses are to be accounted for. It is critical to know what our losses are and what has been done to minimize the losses.

The revenue for finance on both operating and capital is predominantly from rates with a small percentage coming from grants. Finance does generate a small amount of revenue from providing services to the community but this revenue cannot be considered as a major revenue source.

In developing the finance objectives the integrated development plan was taken into account and a finance service delivery budget implementation plan was drawn up to meet the objectives during the 2014/2015 financial year. The finance directorate considered ways to assist with economic development initiatives that would lead to job creation and alleviate poverty. Not many areas could however be identified but it was decided to utilize unemployed citizen to assist with the indigent program and asset program.

The finance directorate is not a service delivery directorate but is critical in assisting the service directorates with budget control, providing cash resources and procurement. Here again the collection of debt is paramount so that the service delivery directorates have the cash resources to deliver on their mandates.

# OVERVIEW OF BUDGET ASSUMPTIONS

## 5) OVERVIEW OF BUDGET ASSUMPTIONS

Numerous factors contributed to the 2014/2015 financial year's budget being one of the most difficult budgets to fund. The economic conditions in which we have had to operate over the past year have resulted in an increase in outstanding debtors and limited funds going to capital development and maintenance. The continued high increases imposed on electricity and the increases projected for outer years not only impacts on electricity purchased for re-sale but has a negative impact on operational budgets due to the electricity consumed by water and sewer treatment plants, municipal buildings, street lights and high mast lights to name a few. With the increase in electricity and the wage increase negotiated by SALGA it was impossible to remain within the growth parameters recommended by National Treasury.

Over the past few years Ndlambe Municipality has had no capital procured from internal funds and repairs and maintenance expenditure has been curbed to balance the budgets ensuring that the increases imposed were acceptable to all stakeholders.

Assumptions used in drawing up the operating budget were;

- ESKOM increase of 14.75%
- Negotiated salary increase and notch increase totaling 8.5%
- Growth in local economy 0%
- Cost escalation 10%
- Increase in borrowing 0%
- Collection rate 65%
- Equitable Share use for basic services 100%
- Bulk purchase of water 75%

Using these assumptions and trying to keep the increase to consumers at affordable levels has once again impacted on both the capital and operating budgets.



# OVERVIEW OF BUDGET FUNDING

## 6) OVERVIEW OF BUDGET FUNDING

The funding of the operating budget for the 2014/2015 budget is predominantly from rates, service and usage charges with little been funded through grants and subsidies.

Of the income of R82 532 311 budgeted for from rates, service and usage charges, R61 447 000 is to come from the equitable share.

The environmental health operating budget is funded through subsidies from the health department and CACADU respectively.

### Operating Revenue

Funding Source	2014/2015 Budget
Rates	R81 160 277.00
Sewer and Sanitation	R15 986 927.00
Water	R41 070 491.00
Electricity	R53 789 208.00
Refuse	R14 856 376.00

The expenditure will only be incurred if the cash flow permits.

### Capital Expenditure

*See Annexure on Capital Expenditure and Grant Funding*

Limited capital expenditure has been budgeted for from internal funding and the expenditure from grant funding will only be incurred once the funds have been deposited into the municipal bank account.

From the capital expenditure table it is clear that the Ndlambe Municipality internal reserves are almost depleted and that we are still reliant on government grants and external funding. It is now essential that all projects are carefully considered and that the impact of the funded projects on the operation budget, infrastructure network and availability of water be taken into account before they are approved. It will be detrimental to continue with funded projects if our operational budget will not be able to carry them, the infrastructure network does not have the capacity to accommodate it and water is not available for the project.

Ndlambe Municipality has reached its borrowing capacity so external loans to fund capital expenditure should not be considered at this point in time.



NDLAMBE MUNICIPALITY									
CAPITAL BUDGET - 2013/2014- 2015/2016									
IDP NO	DEPARTMENT/SECTION : DETAILS	FUNDING SOURCE	WARD	COST 2013/2014	COST 2014/2015	COST 2015/2016	COST 2016/2017		
	PUBLIC PARTICIPATION UNIT								
	Vehicle: Double Cab (suzu/Toyota)								
	Camera	INTERNAL	ALL		R 240 000.00	R			0
	Projector	INTERNAL	ALL		R 0.00	R 8 000.00			0
	Screen	INTERNAL	ALL		R 0.00	R 7 000.00			0
	Video Camera	INTERNAL	ALL		R 0.00	R 15 000.00			0
	Printer	INTERNAL	ALL		R 0.00	R 15 000.00			0
	Air Conditioner	INTERNAL	ALL		R 0.00	R 10 000.00			0
		INTERNAL	ALL		R 10 000.00	R 0.00			0
	TOTAL PUBLIC PARTICIPATION UNIT CAPITAL			R	250 000.00	R	55 000.00	R	-
	MM'S OFFICE								
	Shredder (1)	INTERNAL	ALL	R					
	Blinder(1)	INTERNAL	ALL	R	3 500.00	R		R	-
	Board room table(1)	INTERNAL	ALL	R	3 000.00	R		R	-
		INTERNAL	ALL	R	7 000.00	R		R	-
	TOTAL MM'S OFFICE			R	13 500.00	R		R	-
	LOCAL AIDS COUNCIL								
	1X FILING CABINET	INTERNAL	ALL	R					
	1X HIGH BACK CHAIR	INTERNAL	ALL	R	10 000.00	R		R	-
	1X TABLE	INTERNAL	ALL	R	1 500.00	R		R	-
		INTERNAL	ALL	R	8 500.00	R		R	-
	LOCAL AIDS COUNCIL			R	20 000.00	R		R	-
	COMMUNICATION OFFICE								
	1X Laptop Computer R 8000 (Communications Officer)	INTERNAL	ALL	R					
	1X Video Camera =11000	INTERNAL	ALL	R	8 000.00	R		R	-
	1X Digital Camera =6000	INTERNAL	ALL	R	8 000.00	R		R	-
	1X Pocket Camera =3000	INTERNAL	ALL	R	5 000.00	R		R	-
	1X I Pad =7000	INTERNAL	ALL	R		R 3 000.00		R	-
	FILING CABINET	INTERNAL	ALL	R		R 7 000.00		R	-
		INTERNAL	ALL	R	10 000.00	R		R	-
	COMMUNICATION OFFICE			R	31 000.00	R	10 000.00	R	-
	LOCAL ECONOMIC DEVELOPMENT								
	Desks x 2	INTERNAL	ALL	R					
	Office Chairs x 2	INTERNAL	ALL	R	7 800.00	R		R	-
	Filing Cabinets x 2	INTERNAL	ALL	R	4 600.00	R		R	-
	Laptops x 2	INTERNAL	ALL	R	6 200.00	R		R	-
	Bakkie 4x4	INTERNAL	ALL	R	20 600.00	R		R	-
		INTERNAL	ALL	R		R 320 000.00		R	-
	LOCAL ECONOMIC DEVELOPMENT			R	39 200.00	R	320 000.00	R	-
	SPECIAL PROGRAMMES								
	4 X VISITOR'S CHAIRS	INTERNAL	ALL	R	7 000.00	R		R	-
	1XCABINET	INTERNAL	ALL	R	4 400.00	R		R	-
	SPECIAL PROGRAMMES TOTAL			R	11 400.00	R		R	-



INTEGRATED DEVELOPMENT PLAN									
Projector	INTERNAL	ALL	R	10 000.00	R	-	R	-	R
Data projector Screen	INTERNAL	All			R 10 000.00	R	R	-	R
Flip Chart Stand	INTERNAL	All			R 2 000.00	R	R	-	R
2 x Filing Cabinet	INTERNAL	All			R 1 000.00	R	R	-	R
Printer	INTERNAL	All			R 10 000.00	R	R	-	R
					R 2 000.00	R	R	-	R
TOTAL IDP CAPITAL					R	25 000.00	R	-	R

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Filing Cabinets -Admin Office	INTERNAL	ALL	R	-	-	10550.00	R	-	R	-
1 x Shredder (Admin Office)	INTERNAL	ALL	R	-	-	-	R	18 990.00	R	-
<b>CORPORATE SERVICES</b>										
			R	-	R	78 430.00	R	218 385.00	R	-
<b>HUMAN RESOURCES</b>										
Filing Cabinets - Human Resources	INTERNAL	ALL	R	17 500.00	R	9 570.00	R	-	R	-
<b>HUMAN RESOURCES</b>										
			R	17 500.00	R	9 570.00	R	-	R	-
<b>INFRASTRUCTURAL DEVELOPMENT</b>										
<b>SEWERAGE</b>										
6"Extension Ladder @ R5 000.00ea	INTERNAL	ALL	R	-	-	-	R	30 000.00	R	-
6"Portable 2" pumps @ R6 000.00ea	INTERNAL	ALL	R	-	-	-	R	12 000.00	R	-
6"Extension Leads @ R400.00 ea	INTERNAL	ALL	R	-	-	-	R	2 400.00	R	-
Sanitation truck 9Scarra	INTERNAL	ALL	R	600 000.00	R	650 000.00	R	-	R	-
Spare Pump for each Pump Stn (Scarra)	INTERNAL									
Drain Rods (Scarra)	INTERNAL						R	800 000.00	R	-
High Pressure Machine (Scarra)	INTERNAL						R	30 000.00	R	-
Converted Truck (Scarra)	INTERNAL				R	350 000.00	R	350 000.00	R	-
Computer (Scarra)	INTERNAL						R	700 000.00	R	-
Fax Machine (Scarra)	INTERNAL						R	10 000.00	R	-
Air Conditioner (Scarra)	INTERNAL						R	5 000.00	R	-
Pumpstn PA Hospital Replace Electrical Panel	INTERNAL	10					R	7 500.00	R	-
Pumpstn SPCA Replace Electrical Panel	INTERNAL	10					R	45 000.00	R	-
Pumpstn West Beach Drive Replace Electrical Panel	INTERNAL	10					R	45 000.00	R	-
Booster Pmp Stn, Nematoto 2*7.5kW Motors	INTERNAL						R	30 000.00	R	-
2"Multimeters @ R600.00 ea	INTERNAL						R	25 000.00	R	-
Telemetry	INTERNAL	ALL	R	-	-	-	R	1 200.00	R	-
Small Tools @ R3 000.00	INTERNAL	ALL	R	-	-	-	R	150 000.00	R	-
Sewer Project (Nematoto)	MIG		R	21 271 600.00			R	3 000.00	R	-
<b>SEWERAGE TOTAL CAPITAL</b>			R	21 871 600.00	R	1 000 000.00	R	2 246 100.00	R	-



ROADS & GENERAL WORK									
Generator, Seafield	INTERNAL	6						R	9 000.00 R
Water Pump, 2", Seafield	INTERNAL	6						R	9 000.00 R
Flood Lights, Seafield	INTERNAL	6						R	1 000.00 R
Welding Machine, Seafield	INTERNAL	6						R	5 000.00 R
Water Pump & Motor Combination, Seafield	INTERNAL	6						R	60 000.00 R
3 * Weedeater, Seafield	INTERNAL	6						R	15 000.00 R
Lawn Mower, Seafield	INTERNAL	6						R	15 000.00 R
Bushcutter, Seafield	INTERNAL	6						R	30 000.00 R
Chainsaw, Seafield	INTERNAL	6						R	8 000.00 R
Fencing, Treatment Works, Seafield	INTERNAL	6						R	150 000.00 R
Tractor/Trailer Combo, Alex	INTERNAL	1&2						R	150 000.00 R
3 * Weedeater, Alex	INTERNAL	1&2						R	20 000.00 R
1* Plate Compactor, Alex	INTERNAL	1&2						R	10 000.00 R
1* Concrete Mixer, Alex	INTERNAL	1&2						R	12 500.00 R
1* 2T Truck, Alex	INTERNAL	1&2						R	250 000.00 R
Compactor, Bathurst	INTERNAL							R	20 000.00 R
Plate Compactor, KoS (Antoni)	INTERNAL	3&4						R	12 000.00 R
Tow-Behind Roller	INTERNAL	3&4						R	25 000.00 R
Tractor/Trailer Combo, KoS (Antoni)	INTERNAL	3&4						R	150 000.00 R
1* Concrete Mixer, KoS (Antoni)	INTERNAL	3&4						R	12 500.00 R
TLB KoS	INTERNAL	3&4						R	700 000.00 R
Compressor, KoS (Antoni)	INTERNAL	3&4						R	10 000.00 R
Fencing KoS Workshop Yard	INTERNAL	3&4						R	150 000.00 R
Air Compressor Cx/Bkns (Trompetter)	INTERNAL	2						R	5 500.00 R
2*Weedeater Cx/Bkns (Trompetter)	INTERNAL	2						R	12 500.00 R
Angle Grinder Cx/Bkns (Trompetter)	INTERNAL	2						R	8 000.00 R
Chainsaw Cx/Bkns (Trompetter)	INTERNAL	2						R	8 000.00 R
Plate Compactor Cx/Bkns (Trompetter)	INTERNAL	2						R	7 500.00 R
Ride-On Mower Cx/Bkns (Trompetter)	INTERNAL	2						R	80 000.00 R
Concrete Mixer Cx/Bkns (Trompetter)	INTERNAL	2						R	20 000.00 R
Tools, Furniture & Equip (Capital)	INTERNAL	ALL	R					R	- R
1*Industrial Drill @ R3 000.00	INTERNAL	ALL	R					R	- R
2*Rammers @ R60 000.00	INTERNAL	ALL	R					R	- R
Refurbished 10T Tamping Grid Roller @ R125 000.00	INTERNAL	ALL	R					R	- R
Grader	INTERNAL	ALL	R	2 200 000.00				R	- R
Roller	INTERNAL	ALL	R	600 000.00				R	- R
1*Trailer-mounted Trash Pump @ R120 000.00	INTERNAL	ALL	R					R	- R
Install Stormwater Pumpstation in Biscay Rd @ R250 000.00	INTERNAL	ALL	R					R	- R
Fleet	INTERNAL	ALL	R					R	- R
2*4T Flatbed Trucks with Staff Cab @ R450 000.00 ea	INTERNAL	ALL	R					R	- R
1*120G (or similar) Grader (2nd hand) @ R2 200 000.00	INTERNAL	ALL	R					R	- R
Concrete Block Paving in Bathurst	EPWP	ALL	R	1 000 000.00				R	- R
ROADS & GEN CAPITAL TOTAL			R	3 800 000.00	R	1 000 000.00	R	1 965 500.00	R
BUILDING CONTROL									
Computer Hardware and Software @ R30 000.00	INTERNAL	ALL	R					R	30 000.00 R
Desk for Filing Clerk @ R6 500.00	INTERNAL	ALL	R					R	6 500.00 R
4*4 Bakkie @ R250 000.00	INTERNAL	ALL	R					R	16 000.00 R
4 Filing Cabinets @ R4 000.00 Ea	INTERNAL	ALL	R					R	15 000.00 R
2 Way Radio Communication @ R15 000.00	INTERNAL	ALL	R					R	10 000.00 R
1 * Desktop Computers @ R10000.00ea (Bld Cont Officer)	INTERNAL	ALL	R					R	40 000.00 R
Trellis Security Systems @ R40 000.00	INTERNAL	ALL	R					R	

	BUILDING CONTROL CAPITAL TOTAL		R	-	R	117 500.00	R	-
	ADMINISTRATION							
Airconditioner Kenton Admin @ R7 500.00	INTERNAL	ALL	R	-				
Computer Equipment @ R60 000.00	INTERNAL	ALL	R	-				
Office Shelving @ R10 000.00	INTERNAL	ALL	R	-				
Tools Furniture and Equipment (Capital)	MIG	ALL	R	-	R	-	R	-
Computer (Capital)	MIG	ALL	R	-	R	-	R	-
Communication	MIG	ALL	R	-	R	-	R	-
ADMINISTRATION CAPITAL TOTAL			R	-	R	-	R	-
	WORKSHOP							
Desk @ R8 000.00 (2013-2014)	INTERNAL	ALL	R	-	R	-	R	-
Chairs x6 R800.00ea (2013-2014)	INTERNAL	ALL	R	-	R	-	R	-
Filing Cabinet @ R12 000.00 (2013-2014)	INTERNAL	ALL	R	-	R	-	R	-
Garage Doors X4 @ R70 000.00ea	INTERNAL	ALL	R	-	R	-	R	-
1*High Pressure Machine @ R20 000.00	INTERNAL	ALL	R	-	R	-	R	-
Airconditioner @ R7 500.00	INTERNAL	ALL	R	-	R	-	R	-
1*Camera @ R5 000.00	INTERNAL	ALL	R	-	R	-	R	-
1*LDV @ R210 000.00	INTERNAL	ALL	R	-	R	-	R	-
1*A3 Laminating Machine @ R3 500.00	INTERNAL	ALL	R	-	R	-	R	-
1*24V Battery Charger @ R6 042.00	INTERNAL	ALL	R	-	R	-	R	-
Gas Welding Equipment @ R11 200.00	INTERNAL	ALL	R	-	R	-	R	-
Roll back for truck @ R900 000.00	INTERNAL	ALL	R	-	R	-	R	-
WORKSHOP CAPITAL TOTAL			R	-	R	-	R	-
	ESTATES							
1*Typing Chair @ R1 000.00	INTERNAL	ALL	R	-				
1*Fireproof Cabinet @ R7 000.00	INTERNAL	ALL	R	-				
1*Computer @ R10 000.00	INTERNAL	ALL	R	-				
ESTATES CAPITAL TOTAL			R	-	R	-	R	-







Welding Machine, 3 Phase, Port Alfred (Mgadi)	INTERNAL				R	150 000.00	R
Back Wash Pump, PA WTW (Mgadi)	INTERNAL				R	150 000.00	R
4*4 Bakke, PA Bulk Water @ R300 000.00 (Mgadi)	INTERNAL				R	300 000.00	R
Copy, Fax, Scanner (Joubert)	INTERNAL				R	3 000.00	R
Air Conditioner (Joubert)	INTERNAL				R	7 000.00	R
Grinder (Joubert)	INTERNAL				R	2 000.00	R
Heavy Duty Drill (Joubert)	INTERNAL				R	3 000.00	R
Water Pump (Nikelo)	INTERNAL	10			R	160 000.00	R
Water Pump, Bathurst (Geayiya)	INTERNAL				R	300 000.00	R
Bathurst Water Supply Water Filter Upgrade	INTERNAL				R	300 000.00	R
Bulk Supply Valves & Meters, Bathurst Water	INTERNAL				R	399 500.00	R
Various furniture for Operator's House, Sarel Haywood Dam	INTERNAL				R	30 000.00	R
Tools, Sarel Haywood Dam	INTERNAL				R	20 000.00	R
2 * Talbot Machines @ R12 000.00ea	INTERNAL	ALL	R		R	24 000.00	R
5 Water Pumps @8500.00 ea	INTERNAL	ALL	R		R	42 500.00	R
2* AIRCONDITIONER	INTERNAL				R	16 400.00	R
Upgrading of Water Supply in Bathurst	MIG	ALL			R	21 000 000.00	

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CHAINSAW	INTERNAL	1.2.3.4.6-11		R 20 000.00		
PARKS & RECREATION			R 3 288 750.00	R 4 288 950.00	770 000	0
REFUSE REMOVAL						
REFUSE CONTAINER	INTERNAL	3.4.6-10	R 675 000.00	R 475 000.00	525 000	0
REFUSE COMPACTOR	INTERNAL	5-10	R 1 400 000.00	R 1 500 000.00	1 700 000	0
REFUSE REMOVAL			R 2 075 000.00	R 1 975 000.00	525 000	0
TRAFFIC						
TRAFFIC VEHICLES	INTERNAL	ALL		R 240 000.00	260 000	
TRAFFIC				R 240 000.00	260 000	
NATURE CONSERVATION						
1 X BAKKIE	INTERNAL	5.6			250 000	
1X 3 TON TRUCK	INTERNAL	5.6			350 000	
MOWER	INTERNAL	5.6		R 5 000.00		
TRACTOR AND BRUSH CUTTER	INTERNAL	5.6			250 000	
FINANCIAL MANAGEMENT						
BUDGET AND TREASURY OFFICE						
Replacing new carpets x9 offices+passage	INTERNAL	ALL		R 37 796.00	R 0.00	R 0.00
Filing cabinets 6X offices	FMG	ALL		R 36 000.00	R 0.00	R 0.00
Surebind system	INTERNAL	ALL		R 30 600.00	R 0.00	R 0.00
Surebind 500- punches 25 pages binds- 500 pages max strip size 50mm	INTERNAL	ALL		R 16 600.00	R 0.00	R 0.00
BTO TOTAL BUDGET				R 120 996.00	R 0.00	R 0.00



REVENUE SECTION									
High Swivelling Chairs X1	INTERNAL	PA							
Visitor's Chair (Low back) X3	INTERNAL	PA				R 950.00		R 0.00	R 0.00
High Swivelling Chairs X3	INTERNAL	PA				R 650.00		R 0.00	R 0.00
12 Compartment Desk file X1	INTERNAL	PA				R 2 500.00		R 0.00	R 0.00
Data Cleansing System	FMG	PA				R 750.00		R 0.00	R 0.00
Ingenico Prepaid Electr. Handheld X1	INTERNAL	PA				R 236 000.00		R 0.00	R 0.00
Computer : All-in-One X2	INTERNAL	ALEX				R 7 500.00		R 0.00	R 0.00
Prepaid Electr. Printer X1	INTERNAL	PA				R 20 000.00		R 0.00	R 0.00
Receipting Printer X1	INTERNAL	PA				R 3 500.00		R 0.00	R 0.00
Fake Note Detectors X4	INTERNAL	PA				R 2 500.00		R 0.00	R 0.00
Purchase of Credit Control Aircon X2	INTERNAL	PA				R 3 200.00		R 0.00	R 0.00
Route Master Upgrade X12	INTERNAL	PA				R 28 500.00		R 0.00	R 0.00
REVENUE SECTION TOTAL BUDGET	INTERNAL	KENTON				R 63 954.00		R 0.00	R 0.00
						R 370 004.00		R 0.00	R 0.00
STORES									
2X COMPUTER (CREDITORS CLERK)	FMG	ALL				R			
1X COMPUTER - STORES	FMG	ALL				R	20 000.00	R	0
1X FRIDGE - STORES	INTERNAL	ALL				R	10 000.00	R	0
2 x CHAIRS - STORES	INTERNAL	ALL				R	3 000.00	R	0
FILING CABINETS EXPENDITURE	INTERNAL	ALL				R	3 000.00	R	0
STORES TOTAL BUDGET						R	25 000.00	R	-
						R	61 000.00	R	-
SUPPLY CHAIN MANAGEMENT									
BOOKEDGE SCANNER	FMG	ALL					R 27 000.00		
SHREDDER	FMG	ALL					R 7 000.00		
FURNITURE - NEW POSTS	FMG	ALL					R 14 000.00		R 0.00
COMPUTERS - ADDITIONAL POSTS	FMG	ALL					R 22 000.00		R 0.00
COMPUTERS - REPLACEMENT	FMG	ALL					R 0.00		R 3 000.00
PRINTER - REPLACEMENT	FMG	ALL					R 2 000.00		R 0.00
OFFICE SECURITY UPGRADE	FMG	ALL					R 20 000.00		R 12 000.00
SOFTWARE DATABASE	FMG	ALL					R 30 000.00		
SUPPLY CHAIN TOTAL B UDGET						R	122 000.00	R	15 000.00
NDLAMBE TOTAL CAPITAL BUDGET						#REF!	R 31 191 750.00	R 12 341 835.00	R 272 000.00
REVOLVING FUND (INTERNAL)	INTERNAL	ALL				R 3 417 500.00			
FINANCIAL MANAGEMENT GRANT	FMG	ALL					5 000 000	15 058 835	257 000
MUNICIPAL INFRASTRUCTURAL GRANT	MIG	ALL				R 0.00	424 000	38 000	15 000
NATIONAL ELECTRIFICATION PROGRAMME	DME	ALL				R 21 271 600.00	24 767 750	0	0
IDP SUPPORT GRANT	IDP	ALL				R 4 500 000.00	0	0	0
EPWP	SUPPORT	ALL					0	0	0
MUNICIPAL SYSTEMS IMPROVEMENT GRANT	EPWP	ALL				R 1 000 000.00	1 000 000	0	0
	MSIG	ALL					0	0	0
TOTAL CAPITAL SOURCE OF FUNDING						R 30 189 100.00	31 191 750	15 096 835	272 000



EXPENDITURE ON ALLOCATION AND  
GRANT PROGRAMMES

## **7) EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES**

### **Finance Management Grant R1 800 000**

This grant will be utilized to promote and support the reforms in financial management on the implementation of GRAP and compliance with the Municipal Finance Management Act. The grant is also utilized to fund the internship program of National Treasury. Ndlambe Municipality has five interns and they need to be trained to be competent in accordance with National Treasury requirements.

### **Equitable Share R61 447 000**

This grant is used solely for subsidizing the indigent community of Ndlambe through Councils Indigent Policy. All basic services provided for under the indigent policy are subsidized through the grant so that there is no cross subsidization from other areas.

### **Municipal Systems Improvement Grant R934 000**

This grant assists the municipality in focus areas such as financial viability, property rates and ward committee systems. The grant is a conditional grant as is to be spent as per the budget allocation made by government.



ALLOCATIONS & GRANTS MADE BY  
MUNICIPALITY

## 8) ALLOCATIONS AND GRANTS MADE BY NDLAMBE MUNICIPALITY

Allocation to crime prevention	R475 000
Pauper Burial	R370 000

The above are the only allocations and grants budgeted for by the municipality. During the financial year, Council may resolve to make further allocations or grants based on the merits of the applicant.



EC105 Ndlambe - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>										
<b>RECEIPTS:</b>	1, 2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		24 497	51 109	58 505	62 378	-	62 378	67 697	77 132	80 854
Local Government Equitable Share		21 747	48 319	55 952	59 738	-	59 738	61 447	69 360	72 751
Finance Management		2 000	2 000	1 753	1 750		1 750	1 389	1 850	1 900
Municipal Systems Improvement		750	790	800	890		890	124	967	1 018
Municipal Infrastructure Grant (MIG)								1 290	1 354	1 422
Councillors Allowances		-	-	-	-	-	-	3 447	3 601	3 763
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Councillors Allowances		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
Cacadu Fire Officers		-	-	-	-	-	-	375	394	413
								375	394	413
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Total Operating Transfers and Grants</b>	5	24 497	51 109	58 505	62 378	-	62 378	68 072	77 526	81 268
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		26 664	24 448	32 230	29 137	-	29 137	25 730	25 805	27 244
Municipal Infrastructure Grant (MIG)		18 664	22 448	27 230	24 637	-	24 637	24 509	24 523	25 898
Finance Management								411	432	453
Municipal Systems Improvement								810	850	893
Department of Mineral Energy		8 000	2 000	5 000	4 500	-	4 500	-	-	-
<b>Provincial Government:</b>		-	-	1 000	1 000	-	1 000	1 000	1 050	1 103
EPWP		-	-	1 000	1 000	-	1 000	1 000	1 050	1 103
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
Cacadu Fire Officers										
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
[insert description]										
<b>Total Capital Transfers and Grants</b>	5	26 664	24 448	33 230	30 137	-	30 137	26 730	26 855	28 347
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		51 161	75 557	91 735	92 515	-	92 515	94 802	104 381	109 614

**References**

- Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
- Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)
- Replacement of RSC levies
- Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality
- Total transfers and grants must reconcile to Budgeted Cash Flows
- Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)



**COUNCILLORS & BOARD MEMBER  
ALLOWANCE**

## SECTION 57 EMPLOYEES BUDGET 2014/2015

REMUNERATION PACKAGES		Audited Actual 2010/2011	Audited Actual 2011/2012	Audited Actual 2012/2013	BUDGET 2013/2014	BUDGET 2014/2015	BUDGET 2015/2016	BUDGET 2016/2017
Municipal Manager								
Salary		533 973.00	601 379.00	645 026.00	713 741.00	809 542.37	850 019.49	892 520.46
Travel Expenses/Allowances		172 494.00	175 986.00	176 001.00	175 986.00	175 986.00	184 785.30	194 024.57
Entertainment		0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other		236 288.00	272 325.00	163 191.00	174 277.00	347 849.00	365 241.45	383 503.52
TOTAL		942 755.00	1 049 690.00	984 218.00	1 064 004.00	1 333 377.37	1 400 046.24	1 470 048.55

## Senior Managers

Number		4.00	4.00	4.00	4.00	4.00	4.00	4.00
Salary		1 913 817.00	1 811 989.00	2 272 479.00	2 230 146.00	2 502 363.00	2 627 481.15	2 758 855.21
Travel Expenses/Allowances		686 313.00	654 451.00	715 008.00	672 507.00	563 472.00	591 645.60	621 227.88
Entertainment		0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other		836 612.00	979 099.00	842 532.00	673 598.00	719 385.00	755 354.25	793 121.96
TOTAL		3 436 742.00	3 445 539.00	3 830 019.00	3 576 251.00	3 785 220.00	3 974 481.00	4 173 205.05

EC105 Ndlambe - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration		2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>										
Basic Salaries and Wages		2 461	-	3 257	3 764	7 528	7 528	3 526	3 702	3 887
Pension and UIF Contributions		284	-	185	224	448	448	-	-	-
Medical Aid Contributions		48	-	105	232	464	464	-	-	-
Motor Vehicle Allowance		961	-	1 046	1 177	2 354	2 354	1 177	1 235	1 297
Cellphone Allowance		226	-	249	275	550	550	275	289	304
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		124	-	38	-	98	98	-	-	-
<b>Sub Total - Councillors</b>		<b>4 104</b>		<b>4 881</b>	<b>5 721</b>	<b>11 442</b>	<b>11 442</b>	<b>5 378</b>	<b>5 646</b>	<b>5 929</b>
% increase	4		(100.0%)	-	17.2%	100.0%	-	(53.0%)	5.0%	5.0%
<b>Senior Managers of the Municipality</b>										
Basic Salaries and Wages		2 446	-	2 879	2 633	5 266	5 266	2 502	2 627	2 759
Pension and UIF Contributions		361	-	502	596	1 012	1 012	542	569	597
Medical Aid Contributions		85	-	105	150	300	300	294	309	325
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		856	-	-	-	-	-	-	-	-
Cellphone Allowance		78	-	88	848	1 696	1 696	563	592	621
Housing Allowances		30	-	40	47	94	94	101	106	112
Other benefits and allowances		312	-	69	34	68	68	59	61	65
Payments in lieu of leave		207	-	-	-	-	-	719	755	793
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>4 379</b>		<b>4 542</b>	<b>4 349</b>	<b>8 698</b>	<b>8 698</b>	<b>4 780</b>	<b>5 019</b>	<b>5 272</b>
% increase	4		(100.0%)	-	(4.2%)	100.0%	-	(45.0%)	5.0%	5.0%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		40 016	-	50 089	44 690	89 380	89 380	61 493	64 568	67 796
Pension and UIF Contributions		10 067	-	12 489	8 915	17 830	17 830	10 237	10 748	11 285
Medical Aid Contributions		3 964	-	4 807	5 474	10 948	10 948	6 880	7 224	7 585
Overtime		3 893	-	3 083	3 233	6 466	6 466	3 147	3 304	3 470
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		13 980	-	1 904	328	656	656	2 145	2 252	2 365
Cellphone Allowance		-	-	202	76	152	152	130	137	144
Housing Allowances		226	-	263	246	492	492	370	389	408
Other benefits and allowances		4 608	-	2 918	543	1 086	1 086	1 465	156	1 639
Payments in lieu of leave		849	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
<b>Sub Total - Other Municipal Staff</b>		<b>77 603</b>		<b>71 760</b>	<b>70 574</b>	<b>141 148</b>	<b>128 424</b>	<b>85 888</b>	<b>88 778</b>	<b>94 693</b>
% increase	4		(100.0%)	-	(1.7%)	100.0%	(9.0%)	(23.1%)	3.4%	6.7%
<b>Total Parent Municipality</b>		<b>86 085</b>		<b>81 183</b>	<b>80 644</b>	<b>161 288</b>	<b>148 564</b>	<b>96 046</b>	<b>99 443</b>	<b>105 894</b>
			(100.0%)	-	(0.7%)	100.0%	(7.9%)	(35.4%)	3.5%	6.5%
<b>Board Members of Entities</b>										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Board Fees		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
<b>Sub Total - Board Members of Entities</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
% increase	4		(100.0%)	-	-	-	-	-	-	-
<b>Senior Managers of Entities</b>										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Entities</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
% increase	4		(100.0%)	-	-	-	-	-	-	-
<b>Other Staff of Entities</b>										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	-	-	-	-	-	-	-	-
<b>Sub Total - Other Staff of Entities</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
% increase	4		(100.0%)	-	-	-	-	-	-	-
<b>Total Municipal Entities</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		<b>86 085</b>		<b>81 183</b>	<b>80 644</b>	<b>161 288</b>	<b>148 564</b>	<b>96 046</b>	<b>99 443</b>	<b>105 894</b>
% increase	4		(100.0%)	-	(0.7%)	100.0%	(7.9%)	(35.4%)	3.5%	6.5%
<b>TOTAL MANAGERS AND STAFF</b>	5,7	<b>81 982</b>		<b>76 302</b>	<b>74 923</b>	<b>149 846</b>	<b>137 122</b>	<b>90 668</b>	<b>93 797</b>	<b>99 985</b>



References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
2. s57 of the Systems Act
3. In kind benefits (e.g. provision of living quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance
4. B/A, C/B, D/C, E/C, F/C, G/D, H/D, I/D
5. Must agree to the sub-total appearing on Table A1 (Employee costs)
6. Includes pension payments and employer contributions to medical aid
7. Correct as at 30 June

Column Definitions:

- A, B and C: Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited
- D: The original budget approved by council for the budget year.
- E: The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.
- F: An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.
- G: The amount to be appropriated for the budget year.
- H and I: The indicative projection

EC105 Ndlambe - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)								
Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<b>Councillors</b>								
Speaker	3							
Chief Whip	4		217 146	38 022	89 527			344 695
Executive Mayor			161 286	-	64 719			226 005
Deputy Executive Mayor			537 629		215 756			753 385
Executive Committee			-		-			-
Total for all other councillors			591 344	104 541	253 180			949 065
<b>Total Councillors</b>	8	-	3 763 690	404 000	1 553 057			5 720 747
<b>Senior Managers of the Municipality</b>								
Municipal Manager (MM)	5		658 836	133 095	217 168	54 903		1 064 004
Chief Finance Officer			535 451	141 789	235 438	44 621		957 299
<i>List of each official with packages &gt;= senior manager</i>								
Director Community/Protection Services			510 220	114 932	224 052	133 518		982 722
Director Corporate Services			433 891	99 674	112 331	36 158		682 054
Director Infrastructural Development			495 034	134 514	301 368	41 253		972 169
<b>Total Senior Managers of the Municipality</b>	8,10	-	2 633 434	624 004	1 090 357	310 453		4 658 248
<b>A Heading for Each Entity</b>								
List each member of board by designation	6,7							
<b>Total for municipal entities</b>	8,10	-	-	-	-	-	-	-
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	10	-	6 397 124	1 028 004	2 643 414	310 453		10 378 995

References

## References

1. Pension and medical aid
2. Total package must equal the total cost to the municipality
3. List each political office bearer by designation. Provide a total for all other councillors
4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
6. List each entity where municipality has an interest and state percentage ownership and control
7. List each senior manager reporting to the CEO of an Entity by designation
8. Must reconcile to relevant section of Table SA24
9. Must reconcile to totals shown for the budget year of Table SA22
10. Correct as at 30 June

EC105 Ndlambe - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers			2012/13			Current Year 2013/14			Budget Year 2014/15		
Number	Ref		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>											
Councillors (Political Office Bearers plus Other Councillors)											
Board Members of municipal entities	4										
<b>Municipal employees</b>	5										
Municipal Manager and Senior Managers	3										
Other Managers	7	5		-	5	5	-	5	5	-	5
Professionals		12	12	-	-	13	13	-	17	17	-
Finance		64	57	7	7	64	57	7	64	54	11
Spatial/town planning		58	52	6	6	58	52	6	58	51	8
Information Technology		2	2	-	-	2	2	-	2	2	-
Roads		3	3	-	-	3	3	-	3	1	2
Electricity		1	-	1	1	1	-	1	1	-	1
Water											
Sanitation											
Refuse											
Other											
Technicians											
Finance		378	368	10	10	399	368	11	177	175	2
Spatial/town planning		14	12	2	2	14	12	2	14	12	2
Information Technology		-	-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-	-
Electricity		55	55	-	-	55	55	-	-	-	-
Water		4	4	-	-	4	4	-	61	61	-
Sanitation		40	40	-	-	40	40	-	3	3	-
Refuse		22	22	-	-	22	22	-	32	32	-
Other		53	53	-	-	53	53	-	15	15	-
Clerks (Clerical and administrative)		190	182	8	8	211	182	9	52	52	-
Service and sales workers											
Skilled agricultural and fishery workers											
Craft and related trades											
Plant and Machine Operators											
Elementary Occupations											
<b>TOTAL PERSONNEL NUMBERS</b>	9		459	437	22	481	438	23	263	246	18
% increase									(45.3%)	(43.8%)	(21.7%)
<b>Total municipal employees headcount</b>	6, 10					4.8%	0.2%	4.5%			
Finance personnel headcount	8, 10	477	436	41	41	477	436	41			
Human Resources personnel headcount	8, 10	3	2	1	1	3	1	2	2	2	-

**References**

1. Positions must be funded and aligned to the municipality's current organisational structure
2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
3. s57 of the Systems Act
4. Include only in Consolidated Statements
5. Include municipal entity employees in Consolidated Statements
6. Include headcount (number of persons, Not FTE) of managers and staff only (exclude councillors)
7. Managers who provide the direction of a critical technical function
8. Total number of employees working on these functions



EC105 Ndlambe - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

R thousand	Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
1	<b>Capital Expenditure - Standard</b>																
	<b>Governance and administration</b>																
	Executive and council		112 585	75 056	364 056	100 075	125 094	137 603	100 075	112 585	137 603	61 094	87 566	(1 412 064)	1 329	1 713	1 539
	Budget and treasury office		48 258	32 172	321 172	42 896	53 620	58 982	42 896	48 258	58 982	53 620	37 534	405	405	492	257
	Corporate services		64 327	42 884	42 884	57 179	71 474	78 621	57 179	64 327	78 621	7 474	50 032	(797 716)	674	708	743
	<b>Community and public safety</b>																
	Community and social services		315 815	210 543	210 543	280 724	350 905	385 996	280 724	315 815	385 996	350 905	245 634	(3 329 127)	250	513	539
	Sport and recreation		315 815	210 543	210 543	280 724	350 905	385 996	280 724	315 815	385 996	350 905	245 634	(3 329 127)	4 473	1 030	809
	Public safety		-	-	-	-	-	-	-	-	-	-	-	-	4 213	770	809
	Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Health		-	-	-	-	-	-	-	-	-	-	-	-	240	260	-
	<b>Economic and environmental services</b>																
	Planning and development		538 119	358 746	358 746	478 328	597 910	657 701	261 348	538 122	657 701	597 910	418 537	(5 461 801)	20	-	-
	Road transport		271 224	180 816	180 816	241 088	301 360	331 499	24 108	271 224	331 499	301 360	210 952	(2 645 609)	1 370	3 254	3 416
	Environmental protection		266 895	177 930	177 930	237 240	296 550	326 205	237 240	266 898	326 205	296 550	207 585	(2 816 198)	334	469	492
	<b>Trading services</b>																
	Electricity		2 708 496	1 805 664	1 805 664	2 407 552	3 009 440	3 310 384	2 407 552	2 703 996	3 248 134	3 009 440	2 106 608	(28 498 910)	5	850	893
	Water		59 400	39 600	39 600	52 800	66 000	72 600	52 800	54 900	72 600	56 000	46 200	(621 950)	24 020	7 130	7 487
	Waste water management		2 303 541	1 535 694	1 535 694	2 047 592	2 559 490	2 815 439	2 047 592	2 303 541	2 815 439	2 559 490	1 791 643	(24 294 155)	550	110	116
	Waste management		186 750	124 500	124 500	166 000	207 500	228 250	166 000	186 750	166 000	207 500	145 250	(1 907 905)	21 000	4 694	4 929
	Other		158 805	105 870	105 870	141 160	176 450	194 095	141 160	158 805	194 095	176 450	123 515	(1 674 900)	1 095	1 801	1 891
	<b>Total Capital Expenditure - Standard</b>	2	3 675 015	2 450 009	2 739 009	3 266 679	4 083 349	4 491 684	3 049 699	3 670 518	4 429 437	4 019 349	2 858 345	(38 701 901)	31 192	13 127	13 251
	<b>Funded by:</b>																
	National Government		2 429 969	1 619 979	161 997	2 159 972	2 699 965	2 969 962	2 159 972	2 429 969	2 969 962	2 699 965	1 889 976	(24 166 496)	25 192	26 451	27 774
	Provincial Government		-	-	-	-	-	-	-	-	-	-	-	1 000	1 000	-	-

MONTHLY CASH FLOWS		Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Cash Receipts By Source</b>														1		
Property rates		7 304	4 870	4 870	6 493	8 116	8 928	6 463	7 304	8 928	8 116	5 681	4 057	81 160	85 218	89 479
Property rates - penalties & collection charges		123	82	82	110	137	151	110	123	151	137	96	70	1 372	1 441	1 513
Service charges - electricity revenue		4 800	3 200	3 200	4 267	5 333	5 867	4 267	4 800	5 867	5 333	3 733	2 667	53 334	56 001	59 801
Service charges - water revenue		3 593	2 395	2 395	3 194	3 992	4 391	3 194	3 593	4 391	3 992	2 794	1 995	39 919	41 915	44 011
Service charges - sanitation revenue		274	182	182	243	304	334	243	274	334	304	213	(2 587)	3 040	3 192	3 352
Service charges - refuse revenue		1 311	874	874	1 165	1 457	1 603	1 165	1 311	1 603	1 457	1 020	730	14 572	15 301	16 066
Service charges - other		1 166	778	778	1 037	1 295	1 426	1 037	1 166	1 426	1 295	907	647	12 960	13 608	14 288
Rental of facilities and equipment		367	245	245	326	408	449	326	367	449	408	286	205	4 081	4 285	4 496
Interest earned - external investments		51	34	34	45	57	62	45	51	62	57	40	27	565	593	623
Interest earned - outstanding debtors		347	231	231	309	386	424	309	347	424	386	270	194	3 858	4 051	4 253
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines		61	41	41	54	68	75	54	61	75	68	48	34	680	714	750
Licences and permits		387	258	258	345	430	473	344	387	473	430	301	210	4 296	4 511	4 736
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer receipts - operational		4 857	3 236	3 236	4 318	5 397	5 937	4 318	4 857	5 937	5 397	3 778	2 697	53 969	56 667	59 501
Other revenue		1 105	737	737	982	1 226	1 351	982	1 105	1 351	1 228	860	615	12 281	12 895	13 540
<b>Cash Receipts by Source</b>		<b>25 746</b>	<b>17 165</b>	<b>17 165</b>	<b>22 889</b>	<b>28 609</b>	<b>31 471</b>	<b>22 888</b>	<b>25 746</b>	<b>31 471</b>	<b>31 349</b>	<b>20 027</b>	<b>11 561</b>	<b>286 087</b>	<b>300 392</b>	<b>315 412</b>
<b>Other Cash Flows by Source</b>																
Transfer receipts - capital		2 469	1 660	1 660	2 213	2 756	3 043	2 213	2 469	3 043	2 756	19 362	(16 044)	27 660	29 043	30 496
Contributions recognised - capital & Contributed assets		1 186	790	790	1 054	1 317	1 449	1 054	1 186	1 449	1 317	922	660	13 174	13 833	14 524
Proceeds on disposal of PPE		46	31	31	41	51	56	41	46	56	51	36	26	512	538	564
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) other non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Receipts by Source</b>		<b>29 467</b>	<b>19 646</b>	<b>19 646</b>	<b>26 197</b>	<b>32 743</b>	<b>36 019</b>	<b>26 196</b>	<b>29 467</b>	<b>36 019</b>	<b>35 483</b>	<b>40 347</b>	<b>(3 797)</b>	<b>327 433</b>	<b>343 806</b>	<b>360 995</b>
<b>Cash Payments by Type</b>																
Employee related costs		8 366	5 591	5 591	7 455	9 318	10 250	7 455	8 366	10 250	9 318	6 523	4 660	93 163	97 842	102 734
Remuneration of councillors		484	323	323	430	538	591	430	484	591	538	376	269	5 377	5 646	5 928
Finance charges		147	96	96	131	163	180	131	147	180	163	114	82	1 634	1 716	1 801
Bulk purchases - Electricity		394	263	263	350	438	482	350	394	482	438	307	220	4 361	4 600	4 830
Bulk purchases - Water & Sewer		3 913	2 609	2 609	3 476	4 348	4 783	3 476	3 913	4 783	4 348	3 044	2 174	43 460	45 654	47 937
Other materials		1 204	803	803	1 070	1 338	1 472	1 070	1 204	1 472	1 338	936	668	13 378	14 047	14 749
Contracted services		1 253	835	835	1 114	1 392	1 532	1 114	1 253	1 532	1 392	975	697	13 924	14 620	15 351
Transfers and grants - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other		4 657	3 238	3 238	4 316	5 397	5 937	4 316	4 657	5 937	5 397	3 778	2 697	53 969	56 667	59 501
Other expenditure		9 794	6 529	6 529	8 705	10 882	11 970	8 705	9 794	11 970	10 882	7 617	5 441	108 818	114 259	119 972
<b>Cash Payments by Type</b>		<b>30 432</b>	<b>20 289</b>	<b>20 289</b>	<b>27 051</b>	<b>33 814</b>	<b>37 197</b>	<b>27 051</b>	<b>30 432</b>	<b>37 197</b>	<b>33 814</b>	<b>23 670</b>	<b>16 908</b>	<b>338 144</b>	<b>355 051</b>	<b>372 803</b>
<b>Other Cash Flows/Payments by Type</b>																
Capital assets		3 675	2 450	2 450	3 267	4 063	4 492	3 267	3 675	4 492	4 063	2 858	2 041	40 833	42 875	45 019
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Payments by Type</b>		<b>34 107</b>	<b>22 739</b>	<b>22 739</b>	<b>30 318</b>	<b>37 897</b>	<b>41 689</b>	<b>30 318</b>	<b>34 107</b>	<b>41 689</b>	<b>37 897</b>	<b>26 528</b>	<b>18 949</b>	<b>378 977</b>	<b>397 926</b>	<b>417 822</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>		<b>(4 640)</b>	<b>(3 093)</b>	<b>(3 093)</b>	<b>(4 121)</b>	<b>(5 154)</b>	<b>(5 670)</b>	<b>(4 122)</b>	<b>(4 640)</b>	<b>(5 670)</b>	<b>(2 414)</b>	<b>13 819</b>	<b>(22 146)</b>	<b>(51 544)</b>	<b>(54 120)</b>	<b>(56 827)</b>
Cash/cash equivalents at the month/year begin:		(4 640)	(4 640)	(7 733)	(10 826)	(14 947)	(20 101)	(25 771)	(29 893)	(34 533)	(40 203)	(42 617)	(28 798)	-	(51 544)	(105 664)
Cash/cash equivalents at the month/year end:		(4 640)	(7 733)	(10 826)	(14 947)	(20 101)	(25 771)	(29 893)	(34 533)	(40 203)	(42 617)	(28 798)	(51 544)	(51 544)	(105 664)	(162 491)



# Ndlambe

## Local Municipality

*Province of the Eastern Cape*

**SERVICE DELIVERY AND BUDGET  
IMPLEMENTATION PLAN (SDBIP)  
2014/2015**



## **SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

### **Introduction**

The Service Delivery and Budget Implementation Plan (SDBIP) gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the Municipal Finance Management Act (Act 56 of 2003) (MFMA).

The budget gives effect to the strategic priorities of the municipality and is not a management or implementation plan. The SDBIP therefore serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

### **The SDBIP concept**

The SDBIP provides the vital link between the mayor, council(executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a **management, implementation and monitoring tool** that will assist the mayor, councillors, municipal manager, senior managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality. This enables the mayor and municipal manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.

### **The SDBIP legislative context**

The MFMA defines the SDBIP as a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget.

### **MFMA Extract**

#### **Budget processes and related matters**

53.(1) The mayor of a municipality must-

- (c) take all reasonable steps to ensure-
- (ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

**Budget implementation**

69.(3) The accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor-

(a) a draft service delivery and budget implementation plan for the budget year.



**2014/2015**

**APPROVAL OF THE SERVICE DELIVERY AND BUDGET IMPLEMENTATION  
PLAN**

The Service Delivery and Budget Implementation Plan for 2014/2015 as set out below is hereby approved in terms of section 53(1)(c)(ii) of the MFMA.

A handwritten signature in black ink, consisting of a large loop and a horizontal line, positioned above a dotted line.

**Cllr S Tandani**  
**Mayor**



# **MUNICIPAL MANAGER**

# SDBIP (Service Delivery and Budget Implementation Plan)

Objective	Strategy	Key Performance Indicator	Responsible department	Annual Target	Means of verification	Weighting	Funding	Budget 2014/2015	Target Sep '14	Target Dec '14	Target March '15	Target June '15
To promote economic growth in Ndlambe through creation of improved access to sustainable income-generating activities	Develop and grow LED and SMME opportunities	Number of direct jobs and job opportunities created	LED and All Directorates		8 SMME Strategy In place		Grant funding					
		Provision of support to SMME's	LED unit		8 Capacitated and sustainable SMME's		Grant Funding					
		New economic development initiatives established and supported	LED Unit		3 Economic Initiative established and supported		Grant funding and OPEX					
	Facilitate Memorandum of Understanding with relevant agencies to support SMME Development	Easy access to business support and advice	LED Unit		2 Signed MOU		Grant funding					
		Increase investment into the local economy	LED Unit		2 Signed MOU		Grant funding and OPEX					
	Facilitate land acquisition for emerging farmers	Land acquisition for emerging and local farmers	LED Unit		4 List of farms available for purchase		Grant funding					

	Mentoring of emerging farmers	LED Unit	4	Empowered and capacitated emerging farmers	Grant funding						
	Actively participate in district land Reform programme	LED Unit	4	Recapitalised and fully operational farms	Grant funding						
Develop and grow tourism capability of Ndlambe	Increase in the number of tourists both local and outside tourists visiting the area	LED Unit	60	Increase in the occupancy rate of establishments	Grant funding and OPEX						
		LED Unit	2	Representation on Indaba and Trade Shows	OPEX						
	increase and improve tourism product development	LED Unit	2 Tourism Product	Tourism Product developed and funded	OPEX and Grant						
	Improve tourism infrastructure facilities around Ndlambe through monitoring and co-ordination with funders	LED Unit	1	Increase in number of improved infrastructure facilities	Int Opex						
	Establishment of a well represented Local Tourism Office LTO	LED Unit	1	Represented and functional LTO that complies with LTO Guidelines	Grant funding						
	Provision of support to Tour Guides	LED Unit		Tour Guides registered with EC Tour Guides D Base as per required sector standards	Grant funding						



<p>Prioritise and promote skills development</p> <p>The municipality utilises high quality strategic planning and management processes to organise work, establish intergovernmental relationships and document performance in the municipality</p>	Staffing of LED Unit	LED and HRD	Resourced and capacitated LED Unit	OPEX					
	Institutional capacity building of LED Unit.	LED Unit	3						
			1	Grant funding					
	Availability of monthly/quarterly reports	IDP Unit	12 Monthly reports and 4 quarterly reports per directorate	Internal	171 380	42 845	42 845	42 845	42 845
	Annually reviewed IDP	IDP Unit	Single council approved IDP	Internal	150 000	25 000	30 000	30 000	65 000
<p>Organise a municipal agenda and expectations with regard to IGR matters</p>	IGR structures to be in place	Office of the MM and all Directorates	Functional IGR structures to promote programme integration and synergy		40 000	10 000	10 000	10 000	10 000
	Number of stakeholder engagements meetings arranged and attended	Office of the MM and all directorates	100 % attendance of structured IGR meetings / stakeholder engagements	Internal	150 000	40 000	40 000	40 000	40 000
<p>Structure participation in district and provincial IGR</p>			Attendance registers and invitations						

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[illegible]





Implementation of the Internal Audit Plan	Detailed reports to the Municipal Manager and the Audit Committee on the work done in the Internal Audit Plan.	Internal Auditor	4 quarterly Internal Audit reports	Quarterly Internal Audit Reports		Int Opex	90 368	22 592	22 592	22 592	22 592
Performance Management System Implementation	Detailed reports on the PMS implementation plan.	Internal Auditor	4 quarterly Internal Audit reports	Quarterly Internal Audit Reports		Int Opex	90 368	22 592	22 592	22 592	22 592
Quarterly performance reviews of Section 57 Assessment Reports	Internal Audit reports on the quarterly assessments of Sec 57 employees	Internal Auditor	4 quarterly Internal Audit reports	Quarterly Internal Audit Reports		Int Opex	90 368	22 592	22 592	22 592	22 592
Develop and implement Audit Charter	Audit Charter reviewed and implemented	Internal Auditor	Internal Audit Charter that is informed by King III Report	Audit Charter		Int Opex	30 333	7 583	7 583	7 583	7 583
Development of Internal Audit Plan	Annual reviewed Internal Audit Plan	Internal Auditor	Annual Internal Audit Plan (2014/15)	Internal Audit Plan (for the period ending 30 June 2015)		Int Opex	30 333	7 583	7 583	7 583	7 583
Review of Internal Audit Implementation Framework	Annual reviewed Internal Audit Implementation Plan	Internal Auditor	Annual Internal Audit Implementation Plan (2014/15)	Internal Audit Implementation Plan (for the period ending 30 June 2015)		Int Opex	30 333	7 583	7 583	7 583	7 583
Development of Municipal Risk Management Policy	Risk Management Policy developed and implemented	Internal Auditor	Adopted Risk Management Policy	Adopted Risk Management Policy		Int Opex	30 333	7 583	7 583	7 583	7 583
Development and implementation of the Risk Management Plan	Risk Management Plan reviewed and implemented	Internal Auditor	Reviewed Risk Management Plan.	4 Risk Management Reports		Int Opex	7 170	1 793	1 793	1 793	1 793

Establishment of the risk orientated municipality	Annual reviews on municipal's Risk Register	Internal Auditor	Annual Risk Register reviews	Updated Risk Register (Including agendas, minutes and reports of risk meetings)	Int Opex	2 030	508	508	508	508
	Appointments of Risk Coordinator within the different directorates	Internal Auditor	Appointment of 1 Risk Coordinator	Appointment Letters (Risk Coordinators)	Int Opex	2 871	718	125	125	125
All communities are well informed regarding the work of the Municipality and participate constructively in relevant dialogues service delivery incorporating both capital and organisational costs		PPM	1 Forum	List of members of the forum						
Establishment of Stakeholders Forum	Stakeholders Forum					239 725	59 931.25	59 931.25	59 931.25	59 931.25
	Functional and Accessible Presidential Hotline to report fraud, corruption and relevant service delivery issues and complaints	PPM	1 Hotline	Monthly Reports						
	Manage petitions from the public	PPM	100%	Petition Register						
	Co-ordinating the work of CDW's	PPM	24 Reports	Reports and meetings						
	Adoption of the Public Participation Strategy to Council for Approval	PPM	1 Adopted Strategy	Council Resolution						
	Loud hailing and awareness programmes, institutionalised days	PPM								
						289 725	0	144 874.50	72 431.25	72 431.25



Maximise the use of Information and Communications Technology (ICT)		Stable Network infrastructure and functional equipment	IT Manager	100%	Stable network infrastructure and functional equipment		Internal	3 498 094	1 087 994	844 004	749 574	816 524
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**COMMUNITY/PROTECTION SERVICES**  
**DIRECTORATE**

**DIRECTORATE: COMMUNITY/ PROTECTION SERVICES: SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN (SDBIP) 2014/2015**

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**1.2 ENVIRONMENTAL CONSERVATION – VOTE – 01-10-01 / 01-10-21 / 01-10-22/**

1.2.1 Communities and visitors in Ndlambe utilise the natural resources / assets in a sustainable manner for economic and recreational purposes, in accordance with the available legislative framework	1.2.1 Number of people reached through outreach on environmental conservation / education programmes	Environmental Conservation	600 people in all Wards	Programme schedules; Monthly reports with accompanying independent documentation	5%	OPEX VOTE: 6385	19 200	5 500	7 100	3 100	3 500
	1.2.2 Number of law enforcement activities on rivers, beaches and nature reserves	Environmental Conservation	380 patrols	Monthly reports, planned patrol schedule, fines or J534's issued /register and other accompanying documentation	6%	OPEX VOTE: 6215	242 040	80 000	105 000	30 000	27 040
	1.2.3 Continued implementation of the Working for the Coast (WfC) project as a labour intensive initiative	Environmental Conservation	2 Projects	MBB/DWAE Business Plan, Implementation Reports & Minutes of Project Advisory Committee (PAC)	6%	Grant funding : DEA		As per approved Business Plan	As per approved Business Plan	As per approved Business Plan	As per approved Business Plan
	1.2.4 The 90% carrying capacity within the Nature Reserves is not exceeded	Environmental Conservation	90% carrying capacity	Monthly reports; game count reports (inclusive of capacity management / reports) and other accompanying documentation	2%	INCOME LEDGER: 5308	INCOME LEDGER: 5308	INCOME LEDGER: 5308	INCOME LEDGER: 5308	INCOME LEDGER: 5308	INCOME LEDGER: 5308
	1.2.5 Number of beach facilities maintained at a standard equivalent to Blue Flag standard & receiving at least a 90% rating	Environmental Conservation	3 Beaches	Assessment reports (WESSA); daily monitoring sheet; independent documents	6.5%	OPEX VOTE: 6316	120 000	120 000	0	0	0







KPA 2 - LOCAL ECONOMIC DEVELOPMENT - 5%									
2.1 ECONOMIC GROWTH									
2.1.1 The economic growth in Ndlambe is supported through the creation of improved access to sustainable income-generating activities for the unemployed	2.1.1.1 Number of projects implemented in line with EPWP principles	Director : Community/ Protection Services	4 Projects	Project Implementation report; project register	5%	OPEX	N/A	N/A	N/A
KPA 3 - MUNICIPAL & INSTITUTIONAL TRANSFORMATION & DEVELOPMENT - 5%									
3.1 COMPETENT AND PERFORMANCE-DRIVEN OFFICIALS									
3.1 Municipality is able to meet performance targets through the effective management of competent municipal officials/staff	3.1.1 Number of staff trained in accordance with the Skills Development Plan	Director : Community/ Protection Services	8 staff members trained	Training Implementation report / Work Skills Plan report	5%	OPEX TRAINING VOTE	As per SWP	As per SWP	As per SWP
3.2 Integrated Development Plan / Strategy Plan	3.2.1 The Municipality utilises a high strategic planning and management processes to organise work	Director : Community/ Protection Services	Increase in the number of quarterly reports that are based on the IDP objectives and targets	Submitted IDP Reports	2%	AS PER IDP BUDGET	AS PER IDP BUDGET	AS PER IDP BUDGET	AS PER IDP BUDGET
KPA 4 - MUNICIPAL FINANCIAL VIABILITY - 5%									
4.1 REVENUE COLLECTION									
4.1 All income generated in terms of tariffs, fines, applications, fees, are collected in accordance with Ndlambe Budget Tariff list and admission of guilt fine list	4.1.1 Tariffs and application fees as per the approved 2014/2015 tariff list	Director : Community/ Protection Services	Compliance of fines, tariffs and fees in accordance with schedule	Approved Tariff list 2014/2015, Monthly Reports and statistics	4%	INCOME LEDGER	INCOME LEDGER	INCOME LEDGER	INCOME LEDGER

	4.1.2 Produce financial statements that meet the requirements of National Treasury / GRAP	Director : Community/ Protection Services	To obtain a clean audit report for Ndlambe Municipality by 2016 by addressing all issues raised by the Auditor General in the previous years	Audit Report regarding Community/Protection Service	2%		AS PER AUDIT REPORT	AS PER AUDIT REPORT	AS PER AUDIT REPORT	AS PER AUDIT REPORT	AS PER AUDIT REPORT
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NOTES: N/A denotes that costs applicable to the indicator are incorporated in the operational expenditure (OPEX) budget and cannot be itemised individually. Where an amount has been indicated, it is reflected in the OPEX budget as a line item and has thus been specifically been itemised.

# **CORPORATE SERVICES DIRECTORATE**



## CORPORATE SERVICE SDBIP 2014/2015

## INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Objective	Strategy	Key Performance Indicator	Responsible department	Annual Target	Means of verification	Weighting	Funding	Budget 2014/2015	Target Sep '14	Target Dec '14	Target March '15	Target June '15
Develop an institutional plan for the municipality	Legally compliant HR Strategic Framework	HR Strategy Framework and Implementation Plan	HRM	50% Implementation	Monthly reports		Internal OPEX 01 25 25 6560	R 2 500	R 300	R 400	R 800	R 1 000
Competent and performance driven municipal officials	IDP aligned organisational structure		HRM	Reviewed organisational structure	Structure adopted by council		Internal OPEX 01 25 25 6560	R 500	None	Co-ordination with departments R 100	Draft structure R 150	Final structure adopted by Council R 250
	Develop a plan for capacity of staff	Workplace Skills Plan & Annual Training Report	HRM	WSP & ATR	WSP & ATR submitted to LSSETA		Internal OPEX 01 25 25 6560	R 1 000	None	Conduct skills audit R 250	Compilation of WSP R 100	WSP adopted by Council and submitted to LSSETA R 650
		Implementation of WSP	HRM	25% of Staff trained	Training Report		OPEX - 012525 6650	R 350 000.00	R 25 000.00	75 000.00	180 000.00	70 000.00
		Provide access for inservice training to under-graduates	HRM	Increase number of students given opportunity for inservice training	Register students taken		OPEX - 012525 650001	R 40 000.00	R 10 000.00	10 000.00	10 000.00	10 000.00
		Bursary for the matriculants	HRM	Selected matriculants funded for tertiary registration	Registration paid to HET institution		OPEX - 012525 6375	R 100 000.00	R 0.00	0.00	100 000.00	0.00
Municipal transformation		Have a diverse workforce	HRM	Employment Equity Reporting	Employment Equity submitted to D.o.L		OPEX - 012525 6560	R 500	R 0.00	R 0.00	R 0.00	R500.00 - EE Report submitted to D.o.L 15/01/15
	Have better employer and employee relations	Improved relations between management and employees	HRM	LLF meetings taking place monthly as per the Collective Agreement	Minutes of LLF		OPEX - 012525 6560	R 800	3 LLF meetings R 150	3 LLF meetings R 150	3 LLF meetings R 150	3 LLF meetings R 150
HIV/AIDS												
	Facilitate the development of a workplace strategy on HIV/AIDS	HIV/AIDS Workplace Strategy	HRM	Strategy developed and adopted by Council	Strategy		OPEX - 012525 6560	700		Table strategy to LLF 200	Table strategy to Council for adoption 300	HIV & AIDS STRATEGY IN PLACE FOR implementation
	Create awareness campaigns	Conduct awareness	HRM	HIV/AIDS Awareness Day	Awareness campaigns		OPEX - 012525 6201	11000	0	11000	0	R 0.00
Administration of Sport	Create a healthy environment for municipal Councilors and officials through sport	Participate in interdepartmental sporting activities	HRM	1 game per quarter	Reports		OPEX - 012525 6850	12 000		12 000		
Re-habilitation of staff	Employee assistance programmes	Assist staff through other agencies	HRM		Reports		OPEX - 012525 6203	80 000	15 000	25 000	20 000	0
Skills development levies	Pay levies to SARS in line with finance dept.	acknowledgement of receipt	HRM		Reports		OPEX - 012525 6850	25 000	5 000	8 000	8000	4 000
Travelling interviews	Recruitment of staff	Candidates being interviewed	HRM	Monthly payments	Finance reports		OPEX - 012525 6775	11 300	2 825	2 825	2 825	2 825
Subsistence & Travelling	Attending to Council business	Ndlambe being represented in other matters outside office	HRM	Pending to matters to be attended	Travelling claim		OPEX - 012525 6780 002	33 000	8 250	8 250	8 250	8 250
Stores & Materials	Keep offices clean and hygienic	Office being cleaned	HRM	Offices to be cleaned daily	Attendance register		OPEX - 012525 6780	35 000	8 750	8 750	8 750	8 750
HR Admin - Printing & Stationery	Buy stationery to be able to do general administration	Stationery being bought and supply	HRM	Procurement of registers	Goods received		OPEX - 012525 6740	3 000	750	750	750	750
HR Admin - Advertising	To advertise for recruitment drive	advert placed	HRM	Advertisement of posts as when requested	Reports		OPEX - 012525 6560	4 200	1 050	1 050	1 050	1 050
Repairs Furniture and equipment	To repair office equipment	office equipment in good condition	HRM		Reports		OPEX - 012525 6210	47 000	11 750	11 750	11 750	11 750
Protective clothing	to provide HRM with uniform	HRM Staff to be presentable	HRM				OPEX - 012525 7080	3 200	0	0	3 200	0
	to provide teas for HRM related workshops and meetings	corporate image	HRM		Income and Expenditure Report		OPEX - 012525 6561	15 000	0	15 000	0	0
Teas		Teas arranged and provided	HRM	Teas provided			OPEX - 012525 6810	6 500	1 625	1 625	1 625	1 625

Subscriptions	for the municipality to subscribe to relevant institutions when necessary to ensure payment of Medical Practitioner for employees	HRM	Subscriptions paid	Invoice	OPEX - 012525 6770	8 00	200	200	200	200
Insurance workman compensation		HRM	Payment of Doctors		OPEX - 012525 6450	15 000	3 750	3 750	3 750	200
Insurance general		HRM			OPEX - 012525 6440	10 000	2 500	2 500	2 500	3 750
Depreciation	to ensure that the section has budgeted for depreciation of assets to ensure that HRM computer are procured and maintained when necessary	HRM			OPEX - 012525 6354	15 000	3 750	3 750	3 750	2 500
Computer Programmes	Well functioning HRM Computer programmes (Payday)	HRM			OPEX - 012525 6350	40 000	10 000	10 000	10 000	3 750
Enhance access to information services and knowledge resources for public through provision of	Building of a new library	ADMIN	One new Library	One new Library in Kwa-Nonqubela	DSRAC Grant	0.00	0	0	0	10 000
					OPEX-0125300810	2 000.00	400	200	300	0
					OPEX-0125300740	1 500.00	300	500	400	100
										300
	Functioning of KwaNonqubela Library	ADMIN	KwaNonqubela library opened and functional	KwaNonqubela library functional	OPEX-0125300640	13000	3000	3000	4500	2500
					OPEX-0125300700	1000	200	300	400	100
					OPEX-0125300740	3000	900	500	1000	600
	Create awareness on library services	ADMIN	4 campaigns per library through out Ndlambe	Reports						
					OPEX-0125300590	8000	1500	2000	1500	1000
					OPEX-0125300740	5 000	1 000	1 000	1 800	1 000
					OPEX-0125300810	1000	500	200	160	1 200
	Ensure that library staff trained in brocade library system	ADMIN	1 Principal Librarian and 5 librarians	Training Report	OPEX-0125300648	40 000	0	0	40 000	140
					CACADU	0	0	0	0	0
	Ensure effectiveness of Library committees	ADMIN	1 meeting per library Quarterly	4 committees Meetings annually	OPEX-0125300590	R 3 500	R 875	R 875	R 875	0
					OPEX-0125300810	R 1 000	R 250	R 250	R 250	R 875
										R 250
	Learner Support Programme	ADMIN	Results improvement in Maths and Science through Municipal pilot project	Assessment report from schools	OPEX-0125300590	R 2 500	R 625	R 625	R 625	500
					OPEX-0125300740	R 2 000	500	500	500	
	Training and development for library staff	ADMIN	40% of staff Trained 2 assistant Librarians Registered for Librarian Qualification	Training report	GRANT FUNDING					
	Attend library business	ADMIN	Income and Expenditure report	Attendance register	OPEX-0125300780	R 30 000	R 7 500	R 7 500	R 7 500	R 7 500
Printing and Stationary	Provide Administrative services for all Ndlambe Library	ADMIN	Income and Expenditure report	Budget Spent	OPEX-012530 8740	R 3 000	R 750	R 750	R 750	R 750
Rental office Machine	Ensure smooth running of ndlambe Libraries	ADMIN	Service rendered to the members of the public	Report	OPEX-012530 6660	R 30 000	R 7 500	R 7 500	R 7 500	R 7 500
Skills development	Pay levies to SARS in line with finance dept.	ADMIN	Monthly Payment	Report	OPEX - 012530 8775	16 210	4 052.50	4 052.50	4 052.50	4 052.50
Security Guards	Ensure the safety of the library buildings and employees	ADMIN	Monthly Payment	Report	OPEX - 012530 8710	15 000	3 750	3 750	3 750	3 750
Subscription	for the municipality to subscribe to relevant institutions when necessary	ADMIN	Subscriptions paid	Report	OPEX - 012530 6770	R 15 000	R 3 750	R 3 750	R 3 750	R 3 750
Loss of Books	Ensure recovery of lost library books	ADMIN	Monthly Payment	Report	OPEX - 012530 6500	R 5 000	R 1 250	R 1 250	R 1 250	R 1 250
Teas	to provide tea for library related workshops and meetings	ADMIN	Teas provided	Income and Expenditure Report	OPEX - 012530 6810	R 4 000	R 1 000	R 1 000	R 1 000	R 1 000
Sanitation Fees	Honey Sucker for all libraries	ADMIN	Report	Report	OPEX - 012530 8700	R 3 000	R 750	R 750	R 750	R 750

Water		Water usage for all libraries	Provide water for human consumption (staff and public)	ADMIN	Income and Expenditure Report		OPEX - 012530 6910	R 2 000	R 500	R 500	R 500	R 500	R 500
Building repairs mtrce	To ensure the maintenance of the library buildings	Well maintained libraries	Well maintained libraries	ADMIN	Report		OPEX - 012530 7020	R 30 000	R 7 500	R 7 500	R 7 500	R 7 500	R 500
Casual	To ensure that there is a replacement of staff when needed	To create employment opportunities	mobile Library funded from DSRAC Grant	ADMIN	Report		OPEX - 012530 8115	R 10 000	R 2 500	R 2 500	R 2 500	R 2 500	R 500
	Increase in number of Information Centers ( Mobilelibrary) in farm areas			ADMIN	Mobile library launch		OPEX-0125306560	R 1 000	0	0	R 500	R 500	R 500
Improve management of public facilities	Develop policy for public facilities	Policy developed and adopted by Council		ADMIN	Policy		OPEX-0125106560	R 2 000	0	0	R 800	R 300	R 900
Effective administration and maintaining of public community halls and buildings and keep them in a reasonable state to be utilised by the community	audit community halls atleast once a Quarter	Report reflecting the status of the halls submitted	ADMIN		4 consolidated reports per year	reduce number of complaints	OPEX-0125306400	208460	52122.5	78183.75	40000	38183.75	
							OPEX-012510 8115	R 30 000	R 7 500	R 7 500	R 7 500	R 7 500	R 500
							OPEX-012510 6354	R 35 000	R 8 750	R 8 750	R 8 750	R 8 750	R 500
							OPEX-012510 6400	R 210 000	R 52 500	R 52 500	R 52 500	R 52 500	R 500
							OPEX-012510 6440	R 65 000	R 16 250	R 16 250	R 16 250	R 16 250	R 500
							OPEX-012510 6448	R 20 000	R 5 000	R 5 000	R 5 000	R 5 000	R 500
							OPEX-012510 6551	R 25 000	R 6 250	R 6 250	R 6 250	R 6 250	R 500
							OPEX-012510 6560	R 10 000	R 2 500	R 2 500	R 2 500	R 2 500	R 500
							OPEX-012510 6630	R 2 200	R 550	R 550	R 550	R 550	R 500
							OPEX-012510 6700	R 165 000	R 41 250	R 41 250	R 41 250	R 41 250	R 500
							OPEX-012510 6710	R 65 000	R 16 250	R 16 250	R 16 250	R 16 250	R 500
							OPEX-012510 6740	R 50 000	R 12 500	R 12 500	R 12 500	R 12 500	R 500
							OPEX-012510 6775	R 9 530	R 2 383.00	R 2 383.00	R 2 383.00	R 2 383.00	R 500
							OPEX-012510 6910	R 10 000	R 4 000.00	R 4 000.00	R 4 000.00	R 4 000.00	R 500
							OPEX-012510 7020	R 450 000	R 112 500.00	R 112 500.00	R 112 500.00	R 112 500.00	R 500
							OPEX-012510 7060	R 5 000	R 1 250.00	R 1 250.00	R 1 250.00	R 1 250.00	R 500
Objective													
Well functioning Council	Establish a well functioned system that contributes to and meets the standards for good governance in terms of transparency, accountability, good working relationships and report implementation of resolutions.	Ensure that Council meetings take place			Signed Agenda & Signed minutes		OPEX - 012547 6560	R100 000.00	1 ordinary meeting R25 000.00	1 ordinary meeting R25 000.00	1 ordinary meeting R25 000.00	1 ordinary meeting R25 000.00	Target June '15
	Enhance effective administration support	Ensure effective and well functioning administration					OPEX-012547 6560	R300 000.00	R75 000.00	R75 000.00	R75 000.00	R75 000.00	Target March '15
Enhance corporate image	Timous production and delivery of Council agendas	Agendas delivered and recieved by recipients	ADMIN	5 days before the meeting. agenda delivered	Delivery register		OPEX- 012547 6210	R 15 000	R 3 750	R 3 750	R 3 750	R 3 750	Target Dec '14
	Procurement of uniform	Provide Admin staff with uniform	ADMIN	Admin staff to be presentable	Invoice		OPEX- 012547 7080	R5 000.00	R1500.00	R1500.00	R1000.00	R1000.00	Target Sep '14
Provide admin support for all departments	Avail resources in support of other departments		ADMIN	Efficient admin	Survey		OPEX-012547 6551	R 50 000	0	R 50 000	R 0	0	Target March '15
			ADMIN				OPEX-012547 6740	R 30 000	R 7 500	R 7 500	R 7 500	R 7 500	Target June '15
							OPEX-012547 6960	450 000.00	R 112 500.00	R 112 500.00	R 112 500.00	R 112 500.00	Target June '15
							OPEX-012547 6770	4 000.00	R 1 000	R 1 000	R 1 000	R 1 000	Target June '15
							OPEX - 012547 6810	8 500.00	R 2 125	R 2 125	R 2 125	R 2 125	Target June '15
							OPEX - 012547 6501	15 000.00	3750	3750	3750	3750	Target June '15



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**INFRASTRUCTURAL DEVELOPMENT**  
**DIRECTORATE**



**SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN 2013/2014**

Directorate Area	M&A	Outcomes	Resources	Key Performance Indicators	Activities	Ward	Baseline	Indicator	PG Number	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Municipal Potable Water Supply	Basic Service Delivery	Continuous supply of sufficient potable water to meet national compliance standards throughout Ntshaba urban footprints.	Ensure sustainable, reliable and sufficient potable water to meet the growing demands of the Ntshaba Municipality	Water supplied and monitored as per DWA Standards & Guidelines.	Anatolia Water Board Bulk Water Supply Projects : Anatolia Water Board Water Services Provider Contract ; P&S Consultants Water Services Support Contract ; Ogema Engineering Support Contract	All Wards	95% Compliance	Monitoring, evaluation and performance reports	Pg 82	R 774 000 000	R 183 500 000	R 183 500 000	R 183 500 000
	Basic Service Delivery	Reduction in unaccounted water supply	Municipal Water Meter Audit	Reduction in unaccounted water supply	Water Conservation & Demand Management	All Wards	2013 Ntshaba Household Meter Register	Household Meter Register	Pg 82	R 82	To be confirmed	To be confirmed	To be confirmed
	Basic Service Delivery	Augmentation of municipal water supply	Harvesting of rain water	Number of households provided with established rain water tanks, gutters and downpipes	Installation of Rain Water Harvesting Facilities to All Indigent Households	All Wards	Indigent Household Register	Project progress reports, Monthly departmental reports	Pg 100	R 8 000 000	R 2 000 000	R 2 000 000	R 2 000 000
	Basic Service Delivery	Achieve Blue Drop compliance status in all formal supply systems, in a sustainable, affordable and effective manner	Support Internal management plan to actively ensure that Blue Drop requirements are continuously improved.	DWA Blue Drop Scorecard	ACPI/DWA Support Programme; Water Conservation & Demand Management	All Wards	Improve on 2012/13 Blue Drop Score	Project progress reports, Monthly departmental reports	Pg 82/100	R 200 000	R 50 000	R 50 000	R 50 000
Sanitation	Basic Service Delivery	Efficient utilisation of available resources.	Water Conservation and Demand Management practices	Reduction in unaccounted water and wasteful consumption within indigent households	Ward-based Water Conservation & Demand Management Intervention. Informal plumber support to attend to reported leaks	All Wards	As per 2013 unaccounted water figures	Project progress reports, Monthly departmental reports	Pg 82	R 350 000	R 87 500	R 87 500	R 87 500
	Basic Service Delivery	Increased investment in upgrading of existing infrastructure	Establish new water sources	Measured decrease in water supply shortfalls	Supply Projects: Upgrade to Port Alfred.	All Wards	2013 water source register	Project progress reports, Monthly departmental reports	Pg 82	R 2 316 965	R 579 241	R 579 241	R 579 241
	Basic Service Delivery	Increased investment in maintenance of existing infrastructure	Asset conditional assessments to prioritise appropriate expenditure	Assets maintained to extend longevity of system with maintenance and repairs	Various internally managed repairs and maintenance	All Wards	2013 Annual Budget	Monthly departmental reports	Pg 82	R 19 000 000	R 4 750 000	R 4 750 000	R 4 750 000
	Basic Service Delivery	Relocated waterborne sewerage for all Ntshaba households to increase by 10%/annum	Extend existing sewerage reticulation system networks.	Construction of sewer lines in Ntshaba, Maseru, and Eluphumeni	Construction of sewer lines in Ntshaba, Maseru, and Eluphumeni	All Wards	2013 Ntshaba Asset Register	Project progress reports, Monthly departmental reports	Pg 82	R 4 500 000	R 1 125 000	R 1 125 000	R 1 125 000
Roads	Basic Service Delivery	Relocated waterborne sewerage for all Ntshaba households to increase by 10%/annum	Increase and upgrade Waste Water Treatment capacity	Improvement in Green Drop scorecard from previous evaluation	Operation & Maintenance Policy for all municipal sewerage infrastructure	All Wards	2012/13 Green Drop Scorecard	Project progress reports, Monthly departmental reports	Pg 83	R 12 200 000	R 3 050 000	R 3 050 000	R 3 050 000
	Basic Service Delivery	Achieve Green Drop compliance status in all formal supply systems, in a sustainable, affordable and effective manner	Improve operation and maintenance by ensuring guidelines and skills competence present	Project progress reports, indicating road improvement quantum	Concrete block paving projects	All Wards	2013 Ntshaba Asset Register	Project progress reports, Monthly departmental reports	Pg 83	R 12 200 000	R 3 050 000	R 3 050 000	R 3 050 000
	Basic Service Delivery	Good quality road built according to applicable standards within the next five years	To improve and upgrade existing road network by using labour intensive Construction Practice	Stormwater managed effectively through approved Stormwater Management Plan	Stormwater Management Plan for all towns	All Wards	Stormwater Management Plan for all towns	Project progress reports, Monthly departmental reports	Pg 83	R 12 200 000	R 3 050 000	R 3 050 000	R 3 050 000
	Basic Service Delivery	Reduce flooding potential	To reduce the number of households living in informal settlements	Reduction in the number of households living in informal settlements	Thomhill Housing Project: Eluphumeni 500 Housing Project	All Wards	Housing Backlog Register	Transfer of Ownership	Pg 83	R 12 200 000	R 3 050 000	R 3 050 000	R 3 050 000
Electricity	Basic Service Delivery	Adequate shelter for all people throughout Ntshaba with specific reference to low income households	Identification of housing beneficiaries and registration of beneficiaries in the Ntshaba Housing Needs Register	Beneficiaries registered in the Ntshaba Housing Needs Register	Identification of Thomhill Housing beneficiaries	7	Housing Beneficiary Application Register	Housing Beneficiary Application Register	Pg 83	R 12 200 000	R 3 050 000	R 3 050 000	R 3 050 000
	Basic Service Delivery	Adequate shelter for all people throughout Ntshaba with specific reference to low income households	To identify suitable land for future housing developments	Identification of land in Alexandria and Bathurst for future subsidised housing projects	Identification of land in Alexandria and Bathurst for future subsidised housing projects	1, 5	Municipal Land Audit Report	Municipal Land Audit Report	Pg 83	R 100 000	R 25 000	R 25 000	R 25 000
	Basic Service Delivery	To increase the percentage of electricity not by service providers as per agreement	To increase the percentage of electricity not by service providers as per agreement	Service provider reports as per agreement	Maintenance and repair projects	All Wards	Ntshaba Electrical Network Audit Final Report	Project progress reports, Monthly departmental reports	Pg 83	R 3 000 000	R 750 000	R 750 000	R 750 000
	Basic Service Delivery	The community of Ntshaba has access to sufficient supply of electricity and street lights as provided by Metrolink and ESCOM	Reduce response time for fixing non functional lighting and street lights in Port Alfred & Alexandria	Complaints register	Street and High Mast Light Maintenance and Repair Projects	All Wards	Ntshaba Electrical Network Audit Final Report	Project progress reports, Monthly departmental reports	Pg 83	R 1 168 821	R 292 155.25	R 292 155.25	R 292 155.25
Land	Basic Service Delivery	Ntshaba Municipality to utilise and manage the available land in a sustainable manner	To reduce the number of land use decisions that are not aligned to the approved SDF	Number of land use decisions that are not aligned to the approved SDF	Review of Spatial Development Framework: Implementation of Town Planning Regulations	All Wards	2013 Encroachment Register	Applications for encroachments, as Council items	Pg 84	R 1 168 821	R 292 155.25	R 292 155.25	R 292 155.25
	Basic Service Delivery	Ntshaba Municipality to utilise and manage the available land in a sustainable manner	To ensure that all municipal-owned land is accurately evaluated	Municipal Land Task Team Audit Report	Municipal Land Task Team Audit	All Wards	Municipal Land Task Team Audit Report	Applications for encroachments, as Council items	Pg 84	R 1 168 821	R 292 155.25	R 292 155.25	R 292 155.25
	Basic Service Delivery	A well maintained Fleet Management System, to include maintenance, refurbishment, procurement and disposal of fleet	Ensure Fleet Management Control System in all fleet vehicles	Fleet Manager's monthly report	2014 Fleet Management Status Report	All Wards	2014 Fleet Management Status Report	2014 Fleet Management Status Report	Pg 84	R 3 100 000	R 775 000	R 775 000	R 775 000
	Basic Service Delivery	Monitoring of all Building Plans submitted for compliance	Monitoring of all Building Plans submitted for compliance	Building Inspectorate fleet replacement, as per agreement	Ntshaba Building Regulations	All Wards	Ntshaba Building Regulations	Project progress reports, Monthly departmental reports	Pg 84	R 2 213 831	R 553 457.75	R 553 457.75	R 553 457.75

Project Area	MPA	Conditions	Simulation	Key Performance Indicator	Priorities	Ward	Baseline	Evidence	IRB Number	Budget	Duration: 1 Business	Duration: 2 Project	Duration: 3 Threat	Duration: 4 Budget
Fleet Management	Municipal & Institutional Development & Transformation	A well maintained Fleet Management System, to include maintenance, refurbishment, procurement and disposal of fleet.	Replace and upgrade plant and equipment when cost/benefit and affordability determines	Fleet Register, Asset Register	1 * Grader, 1 * Tipper Truck, 1 * Sanitation Tanker, 2 * 4x4	All Wards	Fleet Register, Asset Register	Fleet Register, Asset Register	Pg 84					





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**FINANCIAL MANAGEMENT SERVICES**  
**DIRECTORATE**

**NDLAMBE MUNICIPALITY**  
**FINANCE DIRECTORATE**  
**SERVICE DELIVERY BUDGET IMPLEMENTATION**  
***Basic Service Delivery (KPA Weighting)***

Basic Service Delivery (R 104 500 per 1000)															
Priority/Area	KPA	Objectives	Strategies	KPI Performance Indicator	Processes	Went	Baseline	Evidence	IDP Number	Budget	Quarter 1 Actual	Quarter 2 Budget	Quarter 3 Actual	Quarter 4 Budget	Quarter 4 Actual
Free Basic Services	Free Basic Service Delivery	To provide Free Basic Alternative Energy (FBAE) household register with no access to electricity by June 2015.	Registration of households that qualify for indigent status	FBS/FBAE household register / beneficiary list		All	0	Signature list by beneficiaries who have received FBAE	IDP 88(c)	R 425 750	R 125 750	R 100 000	R 100 000	R 100 000	
			Entering into Service Level Agreement with private Property owners  To be responsive to the complaints and queries of the public and to ensure that all matters in a manner that will improve relationships with the community and staff	Signed SLA's with private land Owners  Increase in response time to all registered letters, emails and hand delivered correspondence relating to finance matters to be within 7 days and resolution of complaints to be within 14 days		All	0	Service level agreement with service provider	IDP 88(c)	R 154 560	51526	R 51 526	R 51 526		
Finance	Basic Service Delivery	To ensure an effective customer care service to all residents				All	30 Days	Correspondence File	IDP 87(g)	R 89 550	22387	R 22 367	R 22 367	R 22 369	
Stores	Basic Service Delivery	To maintain and upgrade operations and procedures at stores for 2014/2015 to be able to provide an efficient functionality and service delivery to all decretators and suppliers	To provide sufficient stock to stores staff to deliver efficient service to decretators	Procurement of all store goods to decretators on a daily basis as required		All	Daily	Order and issuing sheets	IDP 96(c)	R 885 200	171300	R 171 300	R 171 300	R 171 300	
				Two staff members at stores to be salaried internally to operate financial system	Procurement of a Computer	All	1	Invoices / Payment Voucher	IDP 98(f)	R 10 000		R 10 000			
										R 1 365 650					

## Municipal and Institutional Development and Transformation (KPA Weight: 20%)

Priority Area	M2A	Objectives	Sub-objectives	Key Performance Indicators	Problems	Worst	Realising	Edificios	IDP Number	Budget	Quarter 1 Actual	Quarter 2 Actual	Quarter 3 Actual	Quarter 4 Actual
Administration	Municipal & Institutional Development & Transformation	To promote safeguarding of confidential matters and documentation	In terms of legislation all relevant confidential documentation must be destroyed	Destroy all relevant confidential documents	Procure a shredder	All	0	Payment vouchers / Order forms	IDP 96(f)	R 30 000		R 30 000		
Personnel		Ensure that the working environment of the BTO staff during 2014/2015 financial year is designed to suit the requirements of OHS	Provide a safe and healthy environment for staff	Renovation of 10 offices.	Renovation of offices	All		Payment vouchers / Order forms	IDP 88(g)	R 73 796	R 73 796			
Budget	Municipal & Institutional Development & Transformation	To coordinate 2014/2015 budget process from the planning stage to the finalisation stage.	To meet all legislated matters relating to the budget	All budget related policies are annually reviewed and approved by the Council. Budget and budget related policies are mutually consistent and credible.		All	1	Budget Process Plan	IDP 97(g)	R 59 000				
				Consolidation of budget submissions from all departments and documents as required by Schedule 1A of the new regulations.		All		Council resolution and reviewed policies	IDP 97(g)	R 73 250		R 50 000		R 23 250
				Consolidation of budget submissions from all departments and documents as required by Schedule 1A of the new regulations.		All	1	Budget Documents	IDP 97(g)	R 388 250			R 150 000	R 238 250
				Registration to LGSETA training program		All	2	Attendance register	IDP 88(b)	R 98 500				
				Purchase office Furniture	Procurement of office furniture	All	0	Invoices for new equipment and monthly management reports	IDP 85(h)	R 4 850	R 4 850			
Revenue	Municipal & Institutional Development & Transformation	Resourcing the department	Purchase of 1 x Ingenico Prepaid Electricity Hand held device	Daily Uninterrupted Electricity Sales Service	2 x Handhelds	All	2	Invoice / proof of payment	IDP 110(c)	R 7 500				
			Purchase of 2 Computers, : All	Access to a dedicated Desktop	2 x Desktops	All	0	Invoice / proof of payment	IDP 110(c)	R 256 000	R 20 000			
			Purchase of Prepaid Electricity Printer	Daily Generation of Electricity Capouins	1 x Prepaid Electricity Printer	All	3	Invoice / proof of payment	IDP 110(c)	R 3 500		R 3 500		
			Purchase of Cash Receipting Printer	Daily Cash receipting	1 x Cash Receipting Printer	All	3	Invoice / proof of payment	IDP 110(c)	R 2 500		R 2 500		
			Purchase of Counterfeit Note Detector	Elimination of bank returned notes	Procurement of fake note detector	All	3	Invoice / proof of payment	IDP 90 (b)	R 3 200		R 3 200		
			Purchase of Credit Control Aicon	Improved working Conditions		All	2	Invoice / proof of payment	IDP 95 (b)	R 28 500	R 28 500			
			Route Master Upgrade	Reduced number of check readings		All	6	Meter reading reports	IDP 95 (h)	R 63 954		R 63 954		
			Attending Formal training, Workshops and Conferences	Attendance Register / Certificates		All	2	Attendance registers / Registration forms	IDP 88(b)	R 98 250	R 14 560			R 14 570
Supply Chain Management	Municipal & Institutional Development & Transformation	Finalise Task Grading of all SCMU Posts by 01 July 2014	Take up the offer of assistance and submit job evaluations to the Task Grade Unit	Implement the Task Grade that is confirmation by the Task Grade Unit		All	2	Payroll system implemented	IDP 86 (a) 1	R 136 000	R 32 500			
			To provide training to the stores staff to capture stock items on the financial system by updating daily stock items issued and received.	Two staff members at stores to be trained intensively to capture stock items on the financial system by updating daily stock items issued and received.	Provide internal and external training	All	0	Stores Item Valuation report quantities and values on the report to be used to update stock on hand and bin cards	IDP 88(b)	R 15 000		R 15 000		
Stores	Municipal & Institutional Development & Transformation	Improve healthy working environment of stores staff	Upgrade store building and shelves by installing new shelves and equipment.	Installing new shelves and bincard holders	Procurement of new shelves, bincardholders	All	0	Invoice and Payment Voucher	IDP 95 (h)	R 50 000				
				Procurement of office equipment	Procurement of one fridge and two chairs	All	0	Involves of goods procured	IDP 90 (b)	R 6 000	R 6 000			







Revenue	Municipal Financial Viability and Management	Administrative compliance with Municipal Property Rates Act.	Dissemination of Valuation Appeal Based on VAB decisions to objectors	VAB Hearing Schedule / Timetable	Compilation of Valuation Appeal Based on VAB decisions to objectors	2013/14 Signed Decisions	Signed VAB Decisions	Employment contract	IDP 95(b)	R 75 000							R 75 000
		Printing of Monthly Statements immediately	All date capturing and recording to be done by the 1st of each consecutive Month	Accounts file to be dispatched by the 1st of each month	Identification of all preprinting schedules and ensuring that they are completed by the 4th of each	ALL	7th of each Month	CAB Report reflecting on previous Date	IDP 95(c)	R 400 000	R 120 000	R 120 000					R 120 000
		Improve on debt collection by migrating to pre-paid metering	Identification and migration of all electrically metering devices - introduction of prepaid water metering devices to institutions	A Prepaid Electricity migration and prepaid water institution list	Development of a list of consumers to be migrated - Development of institutions database - Consultations and installation of prepaid water units	0	No of installation against identified households	No of installation against identified households	IDP 95(d)	R 40 000	R 12 250	R 12 250					R 12 250
		Accessibility of prepaid services	Increased number of vending points, encouragement of consumers to use external vending services	Third party sales reports with increase in "Third Party" vendor sales	Payment of commission	Current "Third Party" Sales of R 243,221.39 p.m.	Monthly Service Provider-Remittance sheet Report	Third party reports	IDP 95(e)	R 55 500	R 18 500	R 18 500					R 18 500
		Increased number of paypoints for pre-paid sales	Investigate new possible agents providing the service	Appointment of additional agents		All	2 pay points	SLA	IDP 95(f)	R 17 250	R 17 250						
		Ensure all consumers/households are billed for services rendered or consumed	Ensuring that all properties with improvements have meters	Report on properties with meters		16000 E & W Meters	Report on new installations	Report on new installations	IDP 95(g)	R 32 750	R 8 180	R 8 180					R 8 210
		Improve Municipal Debt collection Rate	Linking of services for billing to each consumer account and reading meters regularly	Report on services billed per household relative to total household direct	Analysis of the billing system	Unmetered = 27797 metered (WAE) = 16385 meters	Services Billed assessment report	Services Billed assessment report	IDP 95(h)	R 35 750	R 8 930	R 8 930					R 8 960
		Subsidies indigents for rates on their properties in the with National Policy	Registration of all qualifying households	Subsidies all indigents rates	Valuation analysis report to reflect valued properties vs registered properties	0	Valuation Assessment report	Valuation Assessment report	IDP 95(i)	R 22 250	R 1 125	R 1 125					R 1 125
		Ensure indigent households are identified and registered for financial assistance	Check to spot household based on the National Policy provisions i.e. Old age pensioners not to renew - Withholding proof of address - Withholding proof of income - Renewal of subsidy	No of indigents households in the indigent register	Monthly prepaid deductions - Recipients made through other mechanisms	2012/13 Collection rate (66.7%)	Annual Billing versus receipts Report	Monthly Debtor Aging Analysis Report	IDP 95(j)	R 578 500	R 144 625	R 144 625					R 144 625
		Capacity of the Supply Chain Management Unit on skill resources during the end financial year.	Send 3 SCM staff to relevant trainings, workshop, seminars etc.	Enrol 1 x SCM Manager on minimum Treasury guidelines (To be completed by December 2014)	Enrol 1 x SCM Manager on minimum Treasury guidelines (To be completed by December 2014)	All	0	Enrolment forms	IDP 95(k)	R 120 250	R 30 060	R 30 060					R 30 060
Supply Chain Management	Municipal Financial Viability and Management	To ensure that the Purchase Order Issuing process is effected on a permanent basis in compliance with SCM Best Practices	Fill the one vacant post on the budgeted & approved supply chain unit program	The filling of the permanent posts and provide required facilities	Procurement of office furniture and equipment	All	0	Invoices	IDP 95(l)	R 122 000	R 12 625	R 12 625					R 12 625
		Ensure stock is available in finance to issue to internal finance staff when required	To maintain stock levels of all stationary held at the finance, suppliers and issue stationary to internal staff as required	Procurement and issuing of stationary for internal finance staff on a daily basis	Procurement and issuing of stationary for internal finance staff on a daily basis	All	Daily	Requisition sheets	IDP 96(i)	R 57 800	R 14 450	R 14 450					R 14 450
			To maintain stock levels of all stationary held at the finance, suppliers and issue stationary to internal staff as required	Procurement and issuing of stationary for internal finance staff on a daily basis	Procurement and issuing of stationary for internal finance staff on a daily basis	All	Daily	Requisition sheets	IDP 96(j)	R 26 000	R 6 500	R 6 500					R 6 500
Administration	Municipal Financial Viability and Management									R 9 477 800							

Project Area	KPA	Objectives	Strategies	Performance Indicator	Projects	Word	Baseline	Evidence	IDP Number	Budget	Quarter 1 Actual	Quarter 2 Actual	Quarter 3 Actual	Quarter 4 Actual	Quarter 1 Budget	Quarter 2 Budget	Quarter 3 Budget	Quarter 4 Budget
Valuations	Governance and Public Participation	Involve property owners in finalising their property values	Invitation notices to inspect and assess the values decided and appeal against the value's decision.	List of objections	All	All	0	Payment Order number for notice released in Local newspaper and Municipal website.	IDP 95(k)	R 228 520								R 228 520
Budget and Treasury	Governance and Public Participation	To improve communication of the budget process	Develop advertisement and notices to advise the community of the budget process and where budget documents can be viewed	Relevant advertisements and loud hearing is done when required time frames	All	All	0	Advertisement and notices	IDP 97(g)	R 28 750	R 20 000							
		Develop a budget plan detailing all processes and due dates to be followed during the budget process	Budget plan prepared in accordance with applicable legislation and adopted by Council	Budget plan prepared in accordance with applicable legislation and adopted by Council	All	All	1	Budget Process Plan	IDP 98(j)	R 18 900	R 18 900							





## OTHER SUPPORTING DOCUMENTS

EC105 Ndlambe - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2010/11		2011/12		2012/13		Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome		Audited Outcome		Audited Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand														
REVENUE ITEMS:														
Property rates														
Total Property Rates	6	42 378		45 426	51 001		80 746	80 746	80 746		81 160	85 624	90 333	
less Revenue Foregone				257			2 800	2 800	2 800		5 692	6 005	6 336	
Net Property Rates		42 378		45 169	51 001		77 946	77 946	77 946	-	75 468	79 619	83 998	
Service charges - electricity revenue														
Total Service charges - electricity revenue	6	32 351		38 179	42 177		50 014	50 014	50 014		53 334	56 267	59 362	
less Revenue Foregone														
Net Service charges - electricity revenue		32 351		38 179	42 177		50 014	50 014	50 014	-	53 334	56 267	59 362	
Service charges - water revenue														
Total Service charges - water revenue	6	18 580		16 960	35 963		28 407	28 407	28 407		39 919	42 114	44 431	
less Revenue Foregone														
Net Service charges - water revenue		18 580		16 960	35 963		28 407	28 407	28 407	-	39 919	42 114	44 431	
Service charges - sanitation revenue														
Total Service charges - sanitation revenue		8 092		5 298	5 467		14 413	14 413	14 413		15 936	16 812	17 737	
less Revenue Foregone														
Net Service charges - sanitation revenue		8 092		5 298	5 467		14 413	14 413	14 413	-	15 936	16 812	17 737	
Service charges - refuse revenue														
Total refuse removal revenue	6	14 644		11 089	10 673		18 303	18 303	18 303		14 572	15 374	16 219	
Total landfill revenue														
less Revenue Foregone														
Net Service charges - refuse revenue		14 644		11 089	10 673		18 303	18 303	18 303	-	14 572	15 374	16 219	
Other Revenue by source														
Renting of services		367		152	170		-	-	-		-	-	-	
Rental income		11		8	4		-	-	-		-	-	-	
Other income		1 801		29 613	4 720		9 851	9 851	9 851		13 652	15 564	17 742	
Total 'Other' Revenue	3	2 178		29 773	4 895		9 851	9 851	9 851	-	13 652	15 564	17 742	
EXPENDITURE ITEMS:														
Employee related costs														
Basic Salaries and Wages	2	42 464		43 466	49 318		58 099	58 099	58 099		63 424	66 595	69 925	
Pension and UIF Contributions		406		429	526		9 260	9 260	9 260		10 276	10 790	11 330	
Medical Aid Contributions		4 051		4 140	5 116		5 858	5 858	5 858		7 133	7 490	7 864	
Overtime		3 893		5 343	7 115		2 972	2 972	2 972		2 579	2 708	2 844	
Performance Bonus		1 565		150	164		-	-	-		-	-	-	
Motor Vehicle Allowance		2 256		2 214	2 403		2 353	2 353	2 353		2 632	2 764	2 902	

[illegible]





EC105 Ndlambe - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - COUNCIL GENERAL	Vote 2 - MUNICIPAL MANAGER	Vote 3 - CORPORATE SERVICES	Vote 4 - COMMUNITY PROTECTION SERVICES	Vote 5 - COMMUNITY PROTECTION SERVICES	Vote 6 - INFRASTRUCTURAL DEVELOPMENT	Vote 7 - ELECTRICITY DEVELOPMENT	Vote 8 - WATER SERVICES	#REF!	Vote 10 - FINANCIAL MANAGEMENT	#REF!	#REF!	#REF!	#REF!	#REF!	Total
R thousand	1																
<b>Revenue By Source</b>																	
Property rates		-	-	-	-	-	-	-	-	-	15 468	-	-	-	-	-	75 468
Property rates - penalties & collection charges		1 483	-	-	145	-	606	406	1 124	-	1 372	-	-	-	-	-	5 230
Service charges - electricity revenue		-	-	-	-	-	-	53 334	-	-	-	-	-	-	-	-	53 334
Service charges - water revenue		-	-	-	-	-	-	-	32 919	-	-	-	-	-	-	-	39 919
Service charges - sanitation revenue		-	-	-	-	-	15 906	-	-	-	-	-	-	-	-	-	15 906
Service charges - refuse revenue		-	-	-	14 572	-	-	-	-	-	-	-	-	-	-	-	14 572
Service charges - other		-	-	3	-	60	1	-	-	-	-	-	-	-	-	-	65
Rental of facilities and equipment		-	-	116	-	-	1 051	-	-	-	-	-	-	-	-	-	1 167
Interest earned - external investments		565	-	-	-	-	-	-	-	-	-	-	-	-	-	-	565
Interest earned - outstanding debtors		-	-	-	-	-	2 914	-	-	-	-	-	-	-	-	-	2 914
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines		-	-	3	12	665	-	-	-	-	-	-	-	-	-	-	680
Licences and permits		-	-	-	-	1 661	-	-	-	-	-	-	-	-	-	-	1 661
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue		110	156	77	6 736	1 838	2 971	433	-	-	1 691	-	-	-	-	-	-
Transfers recognised - operational		3 447	-	-	-	515	1 290	-	-	-	63 757	-	-	-	-	-	13 652
Gains on disposal of PPE		160	20	21	122	-	76	47	28	-	37	-	-	-	-	-	68 869
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>5 764</b>	<b>156</b>	<b>220</b>	<b>21 588</b>	<b>4 299</b>	<b>24 939</b>	<b>54 272</b>	<b>41 070</b>		<b>142 235</b>						<b>294 543</b>
<b>Expenditure By Type</b>																	
Employee related costs		725	5 299	7 902	24 177	5 745	23 157	548	6 507	-	11 153	-	-	-	-	-	91 203
Remuneration of councillors		5 377	-	-	-	-	-	-	-	-	-	-	-	-	-	-	5 377
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment		-	-	-	740	-	600	-	-	-	-	-	-	-	-	-	1 342
Finance charges		-	-	-	-	-	501	-	1 700	-	-	-	-	-	-	-	2 201
Bulk purchases		-	-	-	-	-	-	4 342	7 753	-	-	-	-	-	-	-	12 095
Other materials		56	131	528	2 234	348	3 217	2 458	1 390	-	152	-	-	-	-	-	10 574
Contracted services		83	166	60	728	39	845	9 001	80	-	477	-	-	-	-	-	11 505
Transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure		19 395	6 513	2 711	9 131	724	9 269	38 308	2 420	-	3 176	-	-	-	-	-	91 647
Loss on disposal of PPE		4	11	15	42	-	55	32	10	-	20	-	-	-	-	-	168
<b>Total Expenditure</b>		<b>25 645</b>	<b>12 170</b>	<b>11 236</b>	<b>37 054</b>	<b>6 856</b>	<b>43 644</b>	<b>54 689</b>	<b>19 860</b>		<b>14 977</b>						<b>226 131</b>
<b>Surplus/(Deficit)</b>		<b>(19 881)</b>	<b>(12 014)</b>	<b>(11 016)</b>	<b>(15 466)</b>	<b>(2 557)</b>	<b>(18 705)</b>	<b>(417)</b>	<b>21 211</b>		<b>127 257</b>						<b>68 412</b>
Transfers recognised - capital		-	-	-	-	-	-	-	-	-	424	-	-	-	-	-	25 933
Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(19 881)</b>	<b>(12 014)</b>	<b>(11 016)</b>	<b>(15 466)</b>	<b>(2 557)</b>	<b>6 804</b>	<b>(417)</b>	<b>21 211</b>		<b>127 681</b>						<b>94 345</b>

## References

1. Departmental columns to be based on municipal organisation structure

**EC105 Ndlambe - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'**

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
ASSETS											
Call investment deposits											
Call deposits < 90 days		-	-	-	-	-	-	-	-	-	-
Other current investments > 90 days		5 226	5 466	196	5 739	-	5 739	-	6 026	6 327	6 644
Total Call investment deposits	2	5 226	5 466	198	5 739	-	5 739	-	6 026	6 327	6 644
Consumer debtors											
Consumer debtors		74 564	59 357	101 964	62 325	-	62 325	-	62 325	65 441	68 713
Less: Provision for debt impairment		(66 660)	(44 639)	(74 405)	(46 871)	-	(46 871)	-	(46 871)	(49 215)	(51 675)
Total Consumer debtors	2	7 904	14 718	27 559	15 454	-	15 454	-	15 454	16 226	17 038
Debt impairment provision											
Balance at the beginning of the year		65 536	(666 660)	(59 867)	(69 993)	-	(69 993)	-	(69 993)	(73 493)	(77 167)
Contributions to the provision		(17 358)	(5 066)	(15 606)	(5 320)	-	(5 320)	-	(5 320)	(5 586)	(5 865)
Bad debts written off		16 234	27 087	18 120	28 441	-	28 441	-	28 441	29 863	31 356
Balance at end of year		64 412	(644 639)	(57 353)	(46 872)	-	(46 872)	-	(46 872)	(49 216)	(51 676)
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		98 945	127 912	632 502	652 411	-	134 308	-	134 308	141 023	148 075
Leases recognised as PPE	3	-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation		-	-	-	-	-	46 174	-	46 174	48 483	50 907
Total Property, plant and equipment (PPE)	2	98 945	127 912	632 502	652 411	-	88 134	-	88 134	92 540	97 168
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		2 846	3 171	3 371	3 330	-	3 330	-	3 497	3 672	3 855
Total Current liabilities - Borrowing		2 846	3 171	3 371	3 330	-	3 330	-	3 497	3 672	3 855
Trade and other payables											
Trade and other creditors		29 243	41 994	31 341	46 233	-	46 233	-	48 545	50 972	53 520
Unspent conditional transfers		19 231	15 576	17 543	-	-	-	-	-	-	-
VAT		2 373	1 714	3 937	1 800	-	1 800	-	-	-	-
Total Trade and other payables	2	50 847	59 284	52 821	48 033	-	48 033	-	48 545	50 972	53 520
Non current liabilities - Borrowing											
Borrowing	4	30 377	27 201	23 673	28 561	-	28 561	-	-	-	-
Finance leases (including PPP asset element)		-	-	-	-	-	-	-	-	-	-
Total Non current liabilities - Borrowing		30 377	27 201	23 673	28 561	-	28 561	-	-	-	-
Provisions - non-current											
Retirement benefits		44 409	48 286	49 315	50 701	-	50 701	-	-	-	-
List other major provision items		-	-	-	-	-	-	-	-	-	-
Refuse landfill site rehabilitation		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Provisions - non-current		44 409	48 286	49 315	50 701	-	50 701	-	-	-	-
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		(14 385)	(18 079)	-	(18 983)	-	-	-	-	-	-
GRAP adjustments		121	-	-	-	-	-	-	-	-	-
Restated balance		(14 264)	(18 079)	-	(18 983)	-	-	-	-	-	-
Surplus/(Deficit)		40 689	13 687	41 128	125 865	206 677	125 865	-	85 460	91 861	98 805
Appropriations to Reserves		-	-	-	-	-	-	-	-	-	-
Transfers from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation offsets		-	-	-	-	-	-	-	-	-	-
Other adjustments		-	-	-	-	-	-	-	-	-	-
Accumulated Surplus/(Deficit)	1	26 425	(4 392)	41 128	106 882	206 677	125 865	-	85 460	91 861	98 805
Reserves											
Housing Development Fund		-	-	-	-	-	-	-	-	-	-
Capital replacement		-	-	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-	-
Total Reserves	2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	26 425	(4 392)	41 128	106 882	206 677	125 865	-	85 460	91 861	98 805

**Total capital expenditure includes expenditure on nationally significant priorities:**

[illegible]



## EC105 Ndlambe - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

[illegible]

## References

1. Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

EC105 Ndlambe - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Economic Ndlambe - Supporting Table 5: Accommodation of other Strategic Objectives and Budget (operating expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand												
Ndlambe is able to raise sufficient revenue (internal and external resources) and manage the assets to meet their	Percentage increase in the possible local revenue base, increase in te percentage of equitable share based on the			-	-	-	2 860	-	-	-	-	-
Develop the Supply Chain Management Systems to be in line with the SCM policy and meet the requirements of goods	Fully operational computeried SCM system in line with SCM policy and MFMA implementation for all procurement of Nndlambe			333	-	347	675	-	-	-	-	-
An updated ( contemporary) financial syestem of Ndlambe is optimally used by competent staff by 2014	Percentage of elements of financial system utilised, increase in number of staff trained to effeively use the financial system.			141	-	192	296	-	-	-	-	-

EC105 Ndlambe - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Ndlambe Supporting Table SAO Reconciliation of IDP strategic objectives and budget (capital expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Achieve Blue Drop status in all formal supplies within a suitable, affordable and effective manner.	Reduction in non-metered water, with all household connections metered by 2014.	A		6 381	-	1 460	185 150	185 150	185 150	629 200	21 000	-
Recirculated waterborne sewerage for all Ndlambe households to increase by 10% per annum	Decrease in number of septic tanks and pit latrines	B		13 151	-	9 677	25 000	-	-	9 000	14 700	-
Community of Ndlambe to access to good quality roads built according to applicable standards within the next five years	Kilometers of roads with block paving and kilometers of roads upgraded	C		13 022	-	15 469	20 930	-	-	-	-	-
Adequate shelter for all people throughout Ndlambe with specific reference to low income households	Reduction in the number of unoccupied houses and reduction in the number of households living in informal settlement	D		-	-	-	80	-	-	100	-	-
The community of Ndlambe to access to areliable and consistent supply of electricity and street lights provided by Manelec and Ndlambe municipality to utilise and manage the available land in a sustainable manner	Response time for fixing non-functional lighting and electrical supply in Port Alfred and Increase in the percentage of targets met by Reduction in the number of use practices or decisions that are not aligned to the approved SDF	E		25 938	-	1 684	100	-	-	3 000	-	-
		F		-	-	-	900	-	-	-	-	-
An effective fleet management system, to include maintenance, refurbishment, procurement and disposal of fleet related resources	Purchase of required fleet as planned	G		-	-	-	2 300	-	-	3 100	-	-
To ensure a safe and healthy built environment for all in accordance with standards and specifications governed activities as laid down in Communities to have access to well maintained social infrastructure that supports social interaction, education and Communities have access to affordable solid waste disposal options to encourage a clean and healthy environment	Decrease in muber of illegal buildings and decrease in low cost RDP housing that is being illegally for other purpose	H		-	-	-	144	-	-	-	-	-
	Increase in number of functioning libraries with computerised systems and increase in number of community halls that meet	I		3 583	-	4 766	5 400	-	-	6 882	550	-
	Increase in licenced waste disposal sites, filling of Waste manager vacancy, Improved service delivery efficiency, increase in the Blue Flag status maintained and increase in number of blue flag beaches and number of people reached through the awareness	J		11 977	-	7 477	1 550	-	-	19 500	-	-
	Number of investigated communicable diseases affecting children under 5 years old that are reported	K		5 668	-	10 613	-	-	-	-	-	-
		L		-	-	-	-	-	-	-	-	-
Develop sufficient human capacity, expand and enhance all law enforcement and traffic related areas to maximise on safety	Number of traffic campaigns conducted and reduction in road fatalities caused by speeding and revenue generated from parking	M		-	-	-	-	-	-	1 200	-	-
Develop the capacity of the municipality to deal with fire disaster	Number os awareness campaigns conducted and fully functional satellite centre for all Ndlambe west and reduction in fire related	N		-	-	-	11 300	-	-	1 000	-	-
Develop the Supply Chain Management Systems to be in line with the SCM policy and meet the requirements of goods practice.	Fully operational computerised SCM system in line with SCM policy and MFMA implementation for all procurement of Nndlambe	O		-	-	-	125	-	-	-	-	-
		P		-	-	-	-	-	-	-	-	-
Allocations to other priorities				3	-	-	-	-	-	-	-	-
Total Capital Expenditure				1	79 940	-	51 166	252 979	185 150	185 150	673 982	36 250
References												

References

1. Total capital expenditure must reconcile to Budgeted Capital Expenditure
2. Goal code must be used on Table SA36



## EC105 Ndlambe - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Infrastructural Development										
Sewerage										
Sanitation	Increase in investment in the households by 2012	21.7%	24.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		23.7%	26.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		28.3%	16.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Water	Decrease in investment in the present and future requirements throughout Ndlandaba	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		33.3%	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Increase in investment in roads built according to applicable standards within	143.0%	190.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Roads	Kilometres of impassable roads built according to applicable standards within	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Housing	Decrease in number of housing services with specific reference to low income household	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		25.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Electricity	Reduction in the number of and consistent supply of electricity and street lights as	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Land	Increase in the percentage of available land in a suitable and sustainable manner	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Corporate Services	Increase in number of taxi libraries/civic building/public facilities infrastructure that supports social	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		200.0%	200.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Human Resources	Increase number of staff that through the effective management of competent	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		200.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Financial Management	Number of staff that Ndlandaba is optimally used by competent staff	90.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		90.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
IDP	Increase number of usefull	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		10.0%	10.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		135.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
IDP Section	Successful adoption of a and management processes to organise	0.0%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		4.0%	4.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Budget and Treasury	No. of expenditure reports	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		1.0%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Sub-function 3 - (name)	Reduction in the number of	30.0%	30.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Community Protection Services	Increase number of Blue Flag	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		3.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Recreational and Sport Facilities	Reduction in number of Ndlandaba is optimally used by competent staff	2.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cemeteries	Increase number of public	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	Increase in ha of land	0.0%	7.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	7.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Refuse Disposal	Increase in the investment	3.0%	2.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		20.0%	20.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Function 2 - (name)										
Sub-function 1 - (name)										
Sub-function 3 - (name)										
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

### EC105 Ndlambe - Entities measureable performance objectives

[illegible]

Entity 2 - (name of entity)									
meet present and future requirements throughout									
Entity 3 - (name of entity)									
meet present and future requirements throughout									
And so on for the rest of the Entities									

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

EC105 Ndlambe - Supporting Table SA8 Performance indicators and benchmarks

EC: IUS Ndlambe - Supporting Table SA8 Performance indicators and benchmarks												
Description of financial indicator	Basis of calculation	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
<b>Borrowing Management</b>												
Credit Rating												
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	-0.7%	2.8%	2.6%	0.8%	1.4%	0.8%	0.0%	0.9%	0.9%	0.9%	
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	-1.0%	4.1%	3.9%	0.7%	0.7%	0.7%	0.0%	1.0%	1.0%	1.0%	
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
<b>Safety of Capital</b>												
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
<b>Liquidity</b>												
Current Ratio	Current assets/current liabilities	1.0	1.1	1.4	1.2	-	1.2	-	1.2	1.2	1.2	
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.0	1.1	1.4	1.2	-	1.2	-	1.2	1.2	1.2	
Liquidity Ratio	Monetary Assets/Current Liabilities	0.4	0.6	0.4	0.8	-	0.8	-	0.8	0.8	0.8	
<b>Revenue Management</b>												
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		34.2%	29.4%	32.3%	36.7%	36.7%	36.7%	0.0%	33.6%	33.3%	
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		34.2%	29.4%	32.3%	36.7%	36.7%	36.7%	0.0%	33.6%	33.3%	32.9%	
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	17.3%	17.0%	31.2%	8.4%	0.0%	8.4%	0.0%	8.2%	8.1%	8.1%	
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old											
<b>Creditors Management</b>												
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	83.7%	72.1%	40.1%	95.1%	0.0%	56.3%	0.0%	149.0%	76.3%	52.1%	
Creditors to Cash and Investments												
<b>Other Indicators</b>												
Electricity Distribution Losses (2)	Total Volume Losses (kW)											
	Total Cost of Losses (Rand '000)											
	% Volume (units purchased and generated less units sold)/units purchased and generated											
Water Distribution Losses (2)	Total Volume Losses (kℓ)											
	Total Cost of Losses (Rand '000)											
	% Volume (units purchased and generated less units sold)/units purchased and generated											
Employee costs	Employee costs/(Total Revenue - capital revenue)	36.7%	32.5%	36.7%	29.3%	29.3%	29.3%	0.0%	31.0%	30.7%	30.4%	
Remuneration	Total remuneration/(Total Revenue - capital revenue)	45.5%	0.0%	36.9%	28.5%	57.0%	52.5%		32.6%	31.9%	32.1%	
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	6.5%	5.8%	0.0%	4.2%	4.6%	4.6%		3.6%	4.3%	4.3%	
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	-2.0%	20.7%	19.8%	1.5%	1.5%	1.5%	0.0%	1.2%	1.2%	1.2%	
<b>IDP regulation financial viability indicators</b>												
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	17.0	17.4	49.7	64.8	64.8	64.8	-	61.8	62.4	66.2	
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	27.7%	31.0%	46.0%	12.2%	0.0%	12.2%	0.0%	11.7%	11.7%	11.6%	
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.9	4.4	5.7	4.1	9.6	6.9	-	2.3	4.6	6.7	
<b>References</b>												
1. Consumer debtors > 12 months old are excluded from current assets												

References

1. Consumer debtors > 12 months old are excluded from current assets
2. Only include if services provided by the municipality





EC105 Ndlambe Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	34 950	58 247	78 220	48 621	84 350	82 166	-	32 590	66 809	102 740
Cash + investments at the yr end less applications - R'000	18(1)b	2	(13 182)	(3 072)	1 462	2 359	-	2 359	-	1 546	1 542	1 533
Cash year end/monthly employee/supplier payments	18(1)b	3	2.9	4.4	5.7	4.1	9.6	6.9	-	2.3	4.6	6.7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	40 689	13 687	41 128	125 865	206 677	125 865	-	85 460	91 861	98 805
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(4.3%)	18.5%	27.1%	(6.0%)	(6.0%)	(106.0%)	(0.7%)	(0.5%)	(0.5%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	34.2%	29.4%	32.3%	36.7%	36.7%	36.7%	0.0%	33.6%	33.3%	32.9%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	14.7%	13.5%	9.0%	1.5%	0.0%	1.5%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	410.7%	85.7%	173.6%	84.3%	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	13.8%	84.0%	(65.4%)	(100.0%)	0.0%	(100.0%)	0.0%	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.0%	5.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	12.4%	10.0%	0.0%	1.8%	0.0%	14.7%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	54.6%	83.6%	101.7%	100.8%	4.1%	4.1%	0.0%	12.0%	14.6%	14.6%
References												
1. Positive cash balances indicative of minimum compliance - subject to 2												

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrears debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

EC105 Ndlambe - Supporting Table SA11 Property rates summary

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Valuation:</b>	1									
Date of valuation:		01/07/2008	01/07/2008	01/07/2008	01/07/2008					
Financial year valuation used		2010/2011	2011/2012	2012/2013	2013/2014					
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes			2014/2015		
Municipal/assistant valuer appointed? (Y/N)		No	No	No	No			Yes		
Municipal partnership s38 used? (Y/N)		No	No	No	No			No		
No. of assistant valuers (FTE)	3							No		
No. of data collectors (FTE)	3									
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3									
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes					
Implementation time of new valuation roll (mths)		12	12	12	12			Yes		
No. of properties	5							12		
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations		1	1	1	1					
No. of valuation roll amendments								1		
No. of objections by rate payers		112								
No. of appeals by rate payers		26								
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation		1	1	1	1					
Public service infrastructure value (Rm)	5							1		
Municipality owned property value (Rm)										
<b>Valuation reductions:</b>										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
<b>Total valuation reductions:</b>		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
<b>Rating:</b>										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
<b>Rate revenue:</b>										
Rate revenue budget (R'000)	6									
Rate revenue expected to collect (R'000)	6	42 378	55 161	57 919	60 815			81 160		
Expected cash collection rate (%)										
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
<b>Total rebates, exemptns, reductns, discs (R'000)</b>		-	-	-	-	-	-	-	-	-

References

1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
2. To give effect to rates policy
3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
4. Required to implement new system (FTE)
5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
7. Included in rate revenue budget
8. In favour of the rate-payer



EC105 Ndlambe - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
<b>Current Year 2013/14</b>																	
<b>Valuation:</b>																	
No. of properties		18 602		5 375	1 058		1 120		130								
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations		1		1	1		1		1								
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)		5		5	5		5		5								
Method of valuation used (select)		4		4	4		4		4								
Base of valuation (select)		Market Land & impr		Market Land & impr	Market Land & impr		Market Land & impr		Market Land & impr								
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		No		No	No		No		No								
Flat rate used? (Y/N)		Yes		Yes	Yes		Yes		Yes								
Is balance rated by uniform rate/variable rate?		Variable		Variable	Variable		Variable		Variable								
<b>Valuation reductions:</b>																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)																	
<b>Total valuation reductions:</b>	2																
Total value used for rating (Rm)																	
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
<b>Rating:</b>																	
Average rate																	
Rate revenue budget (R'000)	3	0.006600		0.006600	0.006600		0.006600		0.006600								
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)																	
Special rating areas (R'000)	4	65.0%		65.0%	65.0%		65.0%		65.0%								
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)		28			1 121												
<b>Total rebates, exemptions, discounts, discs (R'000)</b>																	

**References**

1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
4. Include arrears collections
5. In favour of the rate-payer
6. Provide relevant information for historical comparisons.

EC105 Ndlambe - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
<b>Budget Year 2014/15</b>																	
<b>Valuation:</b>																	
No. of properties		18 602		5 375	1 058		1 120		180								
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)		1		1	1		1		1								
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of successful objections	5																
No. of successful objections	5																
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Fiat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
<b>Valuation reductions:</b>																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)																	
<b>Total valuation reductions:</b>	2																
Total value used for rating (Rm)																	
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
<b>Rating:</b>																	
Average rate																	
Rate revenue budget (R'000)	3	0.006600		0.006600	0.006600		0.006600		0.006600								
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)																	
Special rating areas (R'000)	4	65.0%		55.0%	65.0%		65.0%		55.0%								
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)		29															
Phase-in reductions/discounts (R'000)																	
<b>Total rebates, exemptions, discounts (R'000)</b>																	

**References**

1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
4. Include arrears collections
5. In favour of the rate-payer
6. Provide relevant information for historical comparisons.

EC105 Ndlambe - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
							Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Property rates (rate in the Rand)</b>	1								
Residential properties									
Residential properties - vacant land									
Formal/informal settlements									
Small holdings									
Farm properties - used									
Farm properties - not used									
Industrial properties									
Business and commercial properties									
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties									
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the owner									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
<b>Exemptions, reductions and rebates (Rands)</b>									
<b>Residential properties</b>									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate									
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
<b>Other rebates or exemptions</b>	2								
<b>Water tariffs</b>									
<b>Domestic</b>									
Basic charge/fee (Rands/month)									
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/kl)									
Water usage - life line tariff		(describe structure)							
Water usage - Block 1 (c/kl)		(fill in thresholds)							
Water usage - Block 2 (c/kl)		(fill in thresholds)							
Water usage - Block 3 (c/kl)		(fill in thresholds)							
Water usage - Block 4 (c/kl)		(fill in thresholds)							
<b>Other</b>	2								
<b>Waste water tariffs</b>									
<b>Domestic</b>									
Basic charge/fee (Rands/month)									
Service point - vacant land (Rands/month)									
Waste water - flat rate tariff (c/kl)									
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
Volumetric charge - Block 2 (c/kl)		(fill in structure)							
Volumetric charge - Block 3 (c/kl)		(fill in structure)							



EC105 Ndlambe - Supporting Table SA13b Service Tariffs by category - explanatory

Supporting Table SA/30 Service Tariffs by category - explanatory									
Description	Ref	Provide description of tariff structure where appropriate	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
							Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Exemptions, reductions and rebates (Rands)</b>									
<i>Pensioner Rebates as per policy</i>									
45% on business rate		<R5028 pm		4 571	5 028	5 028	6 155	-	-
35% on business rate		btwn R5028 and R6821 pm		6 201	6 821	6 821	8 403	-	-
25% on business rate		btwn R6822 and R8526 pm		7 856	8 526	8 526	10 504	-	-
<b>Water tariffs</b>									
<i>Monthly minimum charges per metre</i>									
		0-10 kl		7	8	9	9	-	-
		11-20 kl		9	8	9	10	-	-
		21+		9	10	10	12	-	-
<i>Monthly minimum charges vacant erven</i>									
<i>Water supply</i>									
<i>New connection</i>									
		Water supply by tractor		150	163	163	176	-	-
		15mm		2 257	2 460	2 706	2 855	-	-
		20mm		2 952	2 734	3 007	3 172	-	-
		25mm		5 016	5 467	6 014	6 345	-	-
		50mm		7 273	7 928	8 721	9 200	-	-
<i>Fittings and Removals</i>									
				425	463	510	537	-	-
<b>Waste water tariffs</b>									
<i>Removal charges monthly (incl vacant erven)</i>									
<i>Special Removal</i>									
<i>B&amp;B Guest House or Similar</i>									
<i>Caravan Parks &amp; Similar Private Recreational Facilities</i>									
<i>Additional/Special Removals</i>									
<i>Business Non food selling premises-offices</i>									
<i>Food Premises-Rest Hotels Butcheries Fastfood Outlets</i>									
<i>CBD Special Call out/Request</i>									
<i>Disposal at Refuse sites/Private Residents</i>									
		1x weekly removal		61	66	73	77	-	-
		Household refuse		183	199	219	230	-	-
		1x weekly removal per load		191	208	229	241	-	-
		Multiple dwelling per unit		61	66	73	77	-	-
		Domestic		275	300	330	347	-	-
		1x removal per hr per load		271	295	325	342	-	-
		2x removal per load		256	245	307	324	-	-
		Weekdays excl public holidays		325	354	390	410	-	-
		1-2 tonnes per load		123	134	134	68	-	-
<b>Electricity tariffs</b>									
<i>Domestic Credit/Pre-payment</i>									
<i>Basic charge</i>									
<i>Block 1</i>									
<i>Block 2</i>									
<i>Block 3</i>									
<i>Block 4</i>									
<i>Energy charger</i>									
<i>Basic monthly charge</i>									
<i>Peak</i>									
<i>Standard</i>									
<i>Off Peak</i>									
		(fill in thresholds)							
		(fill in thresholds)							
				139	154	165	166	-	-
		0-50kWh		1	1	1	1	-	-
		51-350kWh		1	1	1	1	-	-
		351-600kWh		1	1	1	1	-	-
		>600kWh		1	1	1	1	-	-
		Exceeding 50 Kva		1	1	1	1	-	-
		Exceeding 50 Kva		-	-	-	-	-	-
		Exceeding 50 Kva		-	-	-	-	-	-

EC105 Ndlambe - Supporting Table SA14 Household bills

Supporting Table SA14 Household bills												
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework				
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15 % incr.	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
Rand/cent												
<b>Monthly Account for Household - 'Middle Income Range'</b>	1											
<b>Rates and services charges:</b>												
Property rates												
Electricity: Basic levy												
Electricity: Consumption												
Water: Basic levy												
Water: Consumption												
Sanitation												
Refuse removal												
Other												
sub-total		-	-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-	-
<b>Total large household bill:</b>		-	-	-	-	-	-	-	-	-	-	-
<b>% increase/-decrease</b>		-	-	-	-	-	-	-	-	-	-	-
<b>Monthly Account for Household - 'Affordable Range'</b>	2											
<b>Rates and services charges:</b>												
Property rates												
Electricity: Basic levy												
Electricity: Consumption												
Water: Basic levy												
Water: Consumption												
Sanitation												
Refuse removal												
Other												
sub-total		-	-	-	-	-	-	-	-	-	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-	-
<b>Total small household bill:</b>		-	-	-	-	-	-	-	-	-	-	-
<b>% increase/-decrease</b>		-	-	-	-	-	-	-	-	-	-	-
<b>Monthly Account for Household - 'Indigent'</b>	3											
<b>Household receiving free basic services</b>												
<b>Rates and services charges:</b>												
Property rates		1 039 191.00	1 195 996.00	1 394 900.00	1 193 301.00	-	1 193 301.00	-	1 394 906.00	1 464 651.30	1 537 883.87	
Electricity: Basic levy		265 661.00	140 234.00	359 250.00	1 908 976.00	-	1 908 976.00	-	359 254.00	377 216.70	396 077.54	
Electricity: Consumption						-		-				
Water: Basic levy		2 156 294.00	5 295 506.00	6 266 990.00	5 379 791.00	-	5 379 791.00	-	6 266 990.00	6 580 339.50	6 909 356.48	
Water: Consumption						-		-				
Sanitation		30 527.00	37 439.00	85 690.00	35 678.00	-	35 678.00	-	85 690.00	89 974.50	94 473.23	
Refuse removal		5 136 132.00	5 602 924.00	6 276 500.00	5 581 253.00	-	5 581 253.00	-	6 276 501.00	6 590 326.05	6 919 842.35	
Other		9 405 698.00	11 665 628.00	11 850 700.00	11 618 918.00	-	11 618 918.00	-	11 850 709.00	12 443 244.45	13 065 406.67	
sub-total		18 035 503.00	23 937 927.00	26 234 030.00	25 717 917.00	-	25 717 917.00	2.0%	26 234 050.00	27 545 752.50	28 923 040.14	
VAT on Services						-						
<b>Total small household bill:</b>		18 035 503.00	23 937 927.00	26 234 030.00	25 717 917.00	-	25 717 917.00	2.0%	26 234 050.00	27 545 752.50	28 923 040.14	
<b>% increase/-decrease</b>			32.7%	9.6%	(2.0%)	(100.0%)	-	2.0%	2.0%	5.0%	5.0%	
<b>References</b>												
1 Use as basis property value of R700 000 - 1 000 000												

**References**

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

EC105 Ndlambe - Supporting Table SA15 Investment particulars by type

Supporting Table SA15 Investment particulars by type

Investment type	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
<b>Parent municipality</b>										
Securities - National Government		5 053	5 338	5 621	5 901	-	5 901	6 196	6 506	6 831
Listed Corporate Bonds		-	61	64	103	-	103	105	114	119
Deposits - Bank		50	128	134	139	-	139	146	153	161
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
<b>Municipality sub-total</b>	1	5 103	5 527	5 819	6 143	-	6 143	6 450	6 773	7 111
<b>Entities</b>										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
<b>Entities sub-total</b>		-	-	-	-	-	-	-	-	-
<b>Consolidated total:</b>		5 103	5 527	5 819	6 143	-	6 143	6 450	6 773	7 111

References

References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)



EC105 Ndlambe - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity		Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed Interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment
Name of institution & investment ID		1	Yrs/Months							
<b>Parent municipality</b>										
FNB			3MONTHS	SECURITY INVESTMENT		VARIABLE	5.22	0	0	3 MONTHS
FNB			1DAY	CALL ACCOUNT		VARIABLE	4.5	0	0	
STANDARD BANK			30DAYS	CALL ACCOUNT		VARIABLE	3.84	0	0	
INVESTEC			1DAY	CALL ACCOUNT		VARIABLE	4.69	0	0	
OLD MUTUAL SHARES				SHARES		VARIABLE		0	0	
Municipality sub-total										
<b>Entities</b>										
Entities sub-total										
TOTAL INVESTMENTS AND INTEREST		1								

**References**

1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)
2. List investments in expiry date order

EC105 Ndlambe - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>										
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>	1	-	-	-	-	-	-	-	-	-

<b>Unspent Borrowing - Categorised by type</b>										
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Unspent Borrowing</b>	1	-	-	-	-	-	-	-	-	-

References

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

EC105 Ndlambe - Supporting Table SA19 Expenditure on transfers and grant programme

Supporting Table SA19 Expenditure on transfers and grant programme										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
EXPENDITURE:										
1										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		24 497	51 109	58 505	58 545	57 910	57 910	66 407	75 778	79 432
Local Government Equitable Share		21 747	48 319	55 952	55 952	55 952	55 952	61 447	69 360	72 751
Finance Management		2 000	2 000	1 753	1 703	1 068	1 068	1 389	1 850	1 900
Municipal Systems Improvement		750	790	800	890	890	890	124	967	1 018
Municipal Infrastructure Grant (MIG)										
Councillors Allowances										
Provincial Government:		-	-	-	-	-	-	3 447	3 601	3 763
Councillors Allowances								-	-	-
District Municipality:										
Fire Protection Grant		-	-	-	-	-	-	-	-	-
Other grant providers:										
Sewerage Grant-PMU		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		24 497	51 109	58 505	58 545	57 910	57 910	66 407	75 778	79 432
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		18 664	22 448	27 230	24 686	682	25 319	27 020	25 811	27 257
Municipal Infrastructure Grant (MIG)		18 664	22 448	27 230	24 637	-	24 637	25 799	24 523	25 898
Finance Management										
Municipal Systems Improvement										
Financial Management & Municipal Systems Improvement Grant					49	682	682	1 221	1 288	1 359
Provincial Government:		-	-	1 000	1 000	-	-	1 000	-	-
EPWP				1 000	1 000			1 000		
District Municipality:		-	-	-	-	-	-	-	-	-
Cacadu Fire Officers										
Other grant providers:										
Regional Bulk Infrastructure Grant		-	-	30	50 000	-	-	-	-	-
IDC					50 000					
Total capital expenditure of Transfers and Grants		18 664	22 448	28 260	75 686	682	25 319	28 020	25 811	27 257
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		43 161	73 557	86 765	134 231	58 592	83 229	94 427	101 589	106 689
References										
1. Expenditure must be separately listed for each transfer or grant received or received										

References

1. Expenditure must be separately listed for each transfer or grant received or recognised

EC105 Ndlambe - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
<b>Operating transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		4 369	39 253	58 593	62 378	62 378	62 378	67 628	71 348	75 272
<b>Conditions met - transferred to revenue</b>		4 369	39 253	58 593	62 378	62 378	62 378	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	67 628	71 348	75 272
<b>Provincial Government:</b>										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
<b>Total operating transfers and grants revenue</b>		4 369	39 253	58 593	62 378	62 378	62 378	-	-	-
<b>Total operating transfers and grants - CTBM</b>	2	-	-	-	-	-	-	67 628	71 348	75 272
<b>Capital transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		26 664	24 448	33 260	81 353	81 353	81 353	26 799	28 273	29 826
<b>Conditions met - transferred to revenue</b>		26 664	24 448	33 260	81 353	81 353	81 353	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	26 799	28 273	29 826
<b>Provincial Government:</b>										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
<b>Total capital transfers and grants revenue</b>		26 664	24 448	33 260	81 353	81 353	81 353	-	-	-
<b>Total capital transfers and grants - CTBM</b>	2	-	-	-	-	-	-	26 799	28 273	29 826
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		31 033	63 701	91 853	143 731	143 731	143 731	-	-	-
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		-	-	-	-	-	-	94 427	99 621	105 100
References										

**References**

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance
2. CTBM = conditions to be met
3. National Treasury database will require this reconciliation for each transfer/grant



EC105 Ndlambe - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Cash Transfers to other municipalities</b> <i>insert description</i>	1										
<b>Total Cash Transfers To Municipalities:</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Entities/Other External Mechanisms</b> <i>insert description</i>	2										
<b>Total Cash Transfers To Entities/Ems'</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to other Organs of State</b> <i>insert description</i>	3										
<b>Total Cash Transfers To Other Organs Of State:</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Organisations</b> <i>GRANTS N SUBSIDIES</i>	4	12 931	11 096	7 836							
<b>Total Cash Transfers To Organisations</b>		12 931	11 096	7 836	-	-	-	-	-	-	-
<b>Cash Transfers to Groups of Individuals</b> <i>insert description</i>	5										
<b>Total Cash Transfers To Groups Of Individuals:</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL CASH TRANSFERS AND GRANTS</b>	6	12 931	11 096	7 836	-	-	-	-	-	-	-
<b>Non-Cash Transfers to other municipalities</b> <i>insert description</i>	1										
<b>Total Non-Cash Transfers To Municipalities:</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to Entities/Other External Mechanisms</b> <i>insert description</i>	2										
<b>Total Non-Cash Transfers To Entities/Ems'</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to other Organs of State</b> <i>insert description</i>	3										
<b>Total Non-Cash Transfers To Other Organs Of State:</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Grants to Organisations</b> <i>insert description</i>	4										
<b>Total Non-Cash Grants To Organisations</b>		-	-	-	-	-	-	-	-	-	-
<b>Groups of Individuals</b> <i>insert description</i>	5										
<b>Total Non-Cash Grants To Groups Of Individuals:</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS AND GRANTS</b>	6	12 931	11 096	7 836	-	-	-	-	-	-	-

- References**
1. Insert description listed by municipal name and demarcation code of recipient
  2. Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)
  3. Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)
  4. Insert description of each other organisation (e.g. charity)
  5. Insert description of each other organisation (e.g. the aged, child-headed households)
  6. All descriptions should separate transfers for 'capital purposes' and 'operating purposes'

EC105 Ndlambe - Supporting Table SA25 Budgeted monthly revenue and expenditure

R thousand	Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue By Source</b>																	
	Property rates		7 304	4 870	4 870	6 493	8 116	8 928	6 493	7 304	8 928	8 116	5 681	(1 635)	75 468	79 619	83 998
	Property rates - penalties & collection charges		123	82	82	110	137	151	110	123	151	137	96	3 928	5 230	5 517	5 821
	Service charges - electricity revenue		4 800	3 200	3 200	4 267	5 333	5 967	4 267	4 800	5 967	5 333	3 733	2 667	53 334	56 267	59 362
	Service charges - water revenue		3 528	2 352	2 352	3 136	3 920	4 312	3 136	3 528	4 312	3 920	2 744	2 679	39 919	42 114	44 431
	Service charges - sanitation revenue		274	182	182	243	304	334	243	274	334	304	213	13 049	15 936	16 812	17 737
	Service charges - refuse revenue		1 311	874	874	1 166	1 457	1 603	1 166	1 311	1 603	1 457	1 020	730	14 572	15 374	16 219
	Service charges - other		1 166	778	778	1 037	1 296	1 426	1 037	1 166	1 426	1 296	907	(12 248)	65	68	72
	Rental of facilities and equipment		367	245	245	326	408	449	326	367	449	408	286	(2 709)	1 167	1 231	1 299
	Interest earned - external investments		51	34	34	45	57	62	45	51	62	57	40	27	565	596	629
	Interest earned - outstanding debtors		347	231	309	386	424	309	347	424	386	270	193	(712)	2 914	3 074	3 243
	Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Fines		61	41	41	54	68	75	54	61	75	68	48	34	680	718	757
	Licences and permits		387	258	258	344	430	473	344	387	473	430	301	(2 424)	1 661	1 752	1 848
	Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfers recognised - operational		3 238	3 238	4 318	5 397	5 937	4 318	4 857	5 937	5 397	3 778	2 698	19 756	68 869	72 657	76 653
	Other revenue		1 105	737	737	982	1 228	1 351	982	1 105	1 351	1 228	860	1 986	13 652	15 564	17 742
	Gains on disposal of PPE		46	31	31	41	51	56	41	46	56	51	36	26	512	538	565
	<b>Total Revenue (excluding capital transfers and contribution)</b>		<b>24 108</b>	<b>17 153</b>	<b>18 311</b>	<b>24 027</b>	<b>29 166</b>	<b>29 714</b>	<b>23 448</b>	<b>26 884</b>	<b>30 870</b>	<b>26 853</b>	<b>18 856</b>	<b>25 153</b>	<b>294 543</b>	<b>311 901</b>	<b>330 376</b>
	<b>Expenditure By Type</b>																
	Employee related costs		8 386	5 591	5 591	7 455	9 318	10 250	7 455	8 386	10 250	9 318	6 523	2 680	91 203	95 763	100 552
	Remuneration of councillors		484	323	323	430	538	591	430	484	591	538	376	269	5 377	5 646	5 929
	Debt impairment		319	212	212	283	354	389	283	319	389	354	248	(3 362)	-	-	-
	Depreciation & asset impairment		277	184	184	246	307	338	246	277	338	307	215	(1 577)	-	-	-
	Finance charges		147	98	98	131	163	180	131	147	180	163	114	649	1 342	1 494	1 494
	Bulk purchases		4 307	2 872	2 872	3 829	4 786	5 265	3 829	4 307	5 265	4 786	3 350	(33 373)	2 201	2 322	2 449
	Other materials		1 204	803	803	1 070	1 338	1 472	1 070	1 204	1 472	1 338	936	11 769	12 095	12 700	13 335
	Contracted services		1 253	835	835	1 114	1 392	1 532	1 114	1 253	1 532	1 392	975	(1 722)	10 574	11 155	11 769
	Transfers and grants		-	-	-	-	-	-	-	-	-	-	-	-	11 505	12 138	12 805
	Other expenditure		14 651	9 767	9 767	13 023	16 279	17 907	13 023	14 651	17 907	16 279	11 395	-	-	-	-
	Loss on disposal of PPE		15	10	10	14	17	19	14	15	19	17	12	26	100 518	106 047	111 880
	<b>Total Expenditure</b>		<b>31 043</b>	<b>20 695</b>	<b>20 695</b>	<b>27 595</b>	<b>34 492</b>	<b>37 943</b>	<b>27 595</b>	<b>31 043</b>	<b>37 943</b>	<b>34 492</b>	<b>24 144</b>	<b>(92 676)</b>	<b>235 004</b>	<b>247 386</b>	<b>260 421</b>
	<b>Surplus/(Deficit)</b>		<b>(6 935)</b>	<b>(3 542)</b>	<b>(2 384)</b>	<b>(3 568)</b>	<b>(5 326)</b>	<b>(8 229)</b>	<b>(4 147)</b>	<b>(4 159)</b>	<b>(7 073)</b>	<b>(7 639)</b>	<b>(5 288)</b>	<b>117 829</b>	<b>59 539</b>	<b>64 515</b>	<b>69 955</b>
	Transfers recognised - capital		3 675	2 450	3 267	4 083	4 492	3 267	3 675	4 492	4 083	2 855	2 042	(12 464)	25 920	27 346	28 850
	Contributions recognised - capital													-	-	-	-
	Contributed assets													-	-	-	-
	<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(3 260)</b>	<b>(1 092)</b>	<b>883</b>	<b>515</b>	<b>(834)</b>	<b>(4 962)</b>	<b>(472)</b>	<b>333</b>	<b>(2 990)</b>	<b>(4 781)</b>	<b>(3 246)</b>	<b>105 366</b>	<b>85 460</b>	<b>91 861</b>	<b>98 805</b>
	Taxation													-	-	-	-
	Attributable to minorities													-	-	-	-
	Share of surplus/ (deficit) of associate													-	-	-	-
	<b>Surplus/(Deficit)</b>		<b>(3 260)</b>	<b>(1 092)</b>	<b>883</b>	<b>515</b>	<b>(834)</b>	<b>(4 962)</b>	<b>(472)</b>	<b>333</b>	<b>(2 990)</b>	<b>(4 781)</b>	<b>(3 246)</b>	<b>105 366</b>	<b>85 460</b>	<b>91 861</b>	<b>98 805</b>
References			1														
1. Surplus (Deficit) must reconcile with Budgeted Financial Performance																	

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

EC105 Ndlambe - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
R thousand																	
Revenue by Vote																	
COUNCIL GENERAL		181	191	183	179	173	174	171	182	183	189	187	324	2 317	2 433	2 554	
MUNICIPAL MANAGER		12	13	12	12	12	12	12	12	12	13	13	21	156	164	172	
CORPORATE SERVICES		17 373	18 404	17 558	17 177	16 592	16 700	16 405	17 514	17 574	18 136	17 993	(191 206)	220	231	243	
COMMUNITY/PROTECTION SERVICES		207	219	209	205	198	199	196	209	209	216	214	19 307	21 588	22 667	23 801	
INFRASTRUCTURAL DEVELOPMENT		31	33	31	31	30	30	29	31	31	32	32	3 583	3 924	4 120	4 326	
ELECTRICITY SERVICES		1 786	1 892	1 805	1 766	1 706	1 717	1 686	1 800	1 807	1 864	1 850	3 970	23 649	24 831	26 073	
WATER SERVICES		4 501	4 758	4 549	4 450	4 299	4 327	4 250	4 537	4 553	4 699	4 662	4 677	54 272	56 986	59 835	
FINANCIAL MANAGEMENT		2 421	2 565	2 447	2 394	2 312	2 327	2 286	2 441	2 449	2 528	2 508	14 392	41 070	43 124	45 280	
0		6 831	7 273	6 904	6 755	6 525	6 567	6 451	6 887	6 911	7 132	7 076	8 858	84 170	88 379	92 797	
0																	
0																	
0																	
0																	
0																	
0																	
Total Revenue by Vote		33 343	35 358	33 698	32 969	31 847	32 053	31 486	33 613	33 729	34 809	34 535	(136 074)	231 366	242 934	255 081	
Expenditure by Vote to be appropriated																	
COUNCIL GENERAL		1 292	1 359	1 306	1 277	1 234	1 242	1 220	1 302	1 307	1 349	1 338	6 066	20 302	21 317	22 383	
MUNICIPAL MANAGER		860	911	869	850	822	827	812	867	870	898	891	2 636	12 113	12 719	13 355	
CORPORATE SERVICES		925	981	936	916	885	891	875	934	937	967	960	1 426	11 634	12 216	12 826	
COMMUNITY/PROTECTION SERVICES		2 720	2 882	2 749	2 690	2 598	2 615	2 569	2 742	2 752	2 840	2 817	3 106	33 080	34 734	36 471	
COMMUNITY / PROTECTION SERVICES		871	923	890	861	832	837	823	878	881	909	902	2 978	12 575	13 204	13 864	
INFRASTRUCTURAL DEVELOPMENT		3 534	3 744	3 572	3 494	3 375	3 397	3 337	3 553	3 575	3 689	3 660	6 520	45 460	47 733	50 120	
ELECTRICITY SERVICES		4 358	4 616	4 404	4 309	4 162	4 189	4 115	4 393	4 408	4 549	4 513	3 290	51 306	53 871	56 565	
WATER SERVICES		1 834	1 943	1 854	1 813	1 752	1 763	1 732	1 849	1 855	1 915	1 900	3 854	24 064	25 267	26 531	
FINANCIAL MANAGEMENT		1 458	1 544	1 473	1 441	1 392	1 401	1 377	1 470	1 475	1 522	1 510	4 759	20 822	21 863	22 956	
0																	
0																	
0																	
0																	
0																	
0																	
Total Expenditure by Vote		17 853	18 913	18 043	17 651	17 052	17 162	16 860	17 998	18 060	18 638	18 491	34 635	231 356	242 924	255 070	
Surplus/(Deficit) before assoc.		15 490	16 445	15 655	15 318	14 795	14 891	14 626	15 615	15 669	16 171	16 044	(170 709)	10	11	11	
Taxation																	
Attributable to minorities																	
Share of surplus/ (deficit) of associate																	
Surplus/(Deficit)	1	15 490	16 445	15 655	15 318	14 795	14 891	14 626	15 615	15 669	16 171	16 044	(170 709)	10	11	11	
References																	
1. Surplus (Deficit) must reconcile with Budgeted Financial Performance																	

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

EC105 Ndlambe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

R thousand	Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue - Standard</b>																	
<b>Governance and administration</b>																	
	Executive and council		13 181	8 788	8 788	11 717	14 647	15 127	11 717	13 181	15 127	14 647	9 627	(49 809)	86 738	90 248	94 761
	Budget and treasury office		894	596	596	795	994	109	795	894	109	994	70	(4 391)	2 455	2 578	2 707
	Corporate services		4 795	3 190	3 190	4 253	5 317	5 848	4 253	4 785	5 848	5 317	3 722	(48 871)	1 637	1 719	1 805
<b>Community and public safety</b>																	
	Community and social services		1 293	862	862	1 150	1 437	1 573	1 150	1 293	1 573	1 437	1 007	(5 122)	82 946	85 952	90 249
	Sport and recreation		599	400	400	533	666	724	533	599	724	666	465	(5 608)	8 515	8 941	9 800
	Public safety		2	1	1	2	2	3	2	2	3	2	2		702	737	774
	Housing		228	152	152	203	254	279	203	228	279	254	178	102	124	130	137
	Health		325	217	217	289	361	397	289	325	397	361	253	181	2 536	2 663	2 796
	Planning and development		1 003	669	669	775	999	1 168	775	1 003	1 168	999	109	77	1 541	1 618	1 719
	Road transport		521	347	347	347	463	579	347	521	637	579	579	(3 614)	6 916	7 262	7 625
	Environmental protection		362	242	242	322	403	443	322	362	443	403	282	(2 878)	2 563	2 691	2 826
<b>Trading services</b>																	
	Electricity		120	80	80	106	133	146	106	120	146	133	93	(801)	3 025	3 176	3 335
	Water		13 990	9 327	9 327	12 436	15 545	17 099	12 436	13 990	15 545	12 436	10 882	(12 479)	129 197	135 657	142 440
	Waste water management		4 930	3 287	3 287	4 383	5 478	6 026	4 383	4 930	6 026	5 478	3 835	2 079	54 122	56 828	59 670
	Waste management		6 000	4 000	4 000	5 333	6 667	7 333	5 333	6 000	7 333	6 667	4 667	(16 263)	41 070	43 124	45 280
	Other		1 439	959	959	1 279	1 599	1 759	1 279	1 439	1 759	1 599	1 119	803	15 992	16 792	17 631
			1 621	1 081	1 081	1 441	1 801	1 981	1 441	1 621	1 981	1 801	1 261	902	18 013	18 914	19 859
	<b>Total Revenue - Standard</b>		<b>29 467</b>	<b>19 646</b>	<b>19 646</b>	<b>26 078</b>	<b>32 628</b>	<b>34 967</b>	<b>26 368</b>	<b>30 742</b>	<b>34 243</b>	<b>26 135</b>	<b>22 470</b>	<b>(71 024)</b>	<b>231 366</b>	<b>242 108</b>	<b>254 626</b>
<b>Expenditure - Standard</b>																	
<b>Governance and administration</b>																	
	Executive and council		11 259	7 506	7 506	10 008	12 510	13 760	10 008	11 259	13 760	12 510	6 661	8 349	125 096	131 351	137 920
	Budget and treasury office		2 694	1 796	1 796	2 394	2 993	3 292	2 394	2 694	3 292	2 993	2 079	3 591	29 929	31 425	32 997
	Corporate services		6 133	4 089	4 089	5 452	6 815	7 496	5 452	6 133	7 496	6 815	4 770	3 407	68 147	71 555	75 133
<b>Community and public safety</b>																	
	Community and social services		3 553	2 369	2 369	3 158	3 715	4 325	3 209	3 553	4 325	3 964	1 529	1 351	27 020	28 371	29 790
	Sport and recreation		1 837	1 225	1 225	1 633	2 041	2 245	1 633	1 837	2 245	2 041	143	(17 905)	20 410	21 431	22 503
	Public safety		155	103	103	138	172	189	138	155	189	172	172	208	1 722	1 808	1 898
	Housing		1 114	743	743	990	1 236	1 361	990	1 114	1 361	1 236	866	1 617	12 375	12 994	13 644
	Health		245	163	163	218	272	300	218	245	300	272	191	137	2 724	-	-
	<b>Economic and environmental services</b>		<b>4 738</b>	<b>3 098</b>	<b>3 098</b>	<b>4 132</b>	<b>5 164</b>	<b>5 680</b>	<b>4 132</b>	<b>4 738</b>	<b>5 680</b>	<b>5 164</b>	<b>3 615</b>	<b>(27 228)</b>	<b>51 643</b>	<b>54 225</b>	<b>56 936</b>
	Planning and development		2 702	1 801	1 801	2 402	3 002	3 302	2 402	2 702	3 302	3 002	2 102	(28 220)	30 022	31 523	33 099
	Road transport		1 770	1 120	1 120	1 493	1 866	2 053	1 493	1 770	2 053	1 866	1 306	843	18 663	19 596	20 576
	Environmental protection		266	177	177	237	296	325	237	266	325	296	207	149	2 958	3 106	3 261
<b>Trading services</b>																	
	Electricity		11 584	4 539	4 539	10 298	12 871	14 158	10 298	11 584	14 158	12 871	9 010	12 802	128 712	135 147	141 905
	Water		4 775	3 098	3 098	4 245	5 306	5 836	4 245	4 775	5 836	5 306	3 714	9 020	53 058	55 711	58 496
	Waste water management		4 481	2 987	2 987	3 983	4 979	5 477	3 983	4 481	5 477	4 979	3 485	2 489	49 788	52 277	54 891
	Waste management		1 124	749	749	999	1 245	1 373	999	1 124	1 373	1 245	874	624	12 484	13 108	13 764
	Other		1 204	803	803	1 071	1 338	1 472	1 071	1 204	1 472	1 338	937	669	13 362	14 051	14 754
	<b>Total Expenditure - Standard</b>		<b>31 134</b>	<b>17 512</b>	<b>17 512</b>	<b>27 596</b>	<b>34 320</b>	<b>37 923</b>	<b>27 647</b>	<b>30 027</b>	<b>34 838</b>	<b>34 509</b>	<b>20 815</b>	<b>(21 909)</b>	<b>344 924</b>	<b>359 310</b>	<b>377 278</b>
	Surplus/(Deficit) before assoc.		(1 667)	2 134	2 134	(1 518)	(1 692)	(2 956)	(1 279)	715	(53 595)	(8 374)	1 655	(49 115)	(113 558)	(117 202)	(122 652)
	Share of surplus/(deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Surplus/(Deficit)</b>		<b>(1 667)</b>	<b>2 134</b>	<b>2 134</b>	<b>(1 518)</b>	<b>(1 692)</b>	<b>(2 956)</b>	<b>(1 279)</b>	<b>715</b>	<b>(53 595)</b>	<b>(8 374)</b>	<b>1 655</b>	<b>(49 115)</b>	<b>(113 558)</b>	<b>(117 202)</b>	<b>(122 652)</b>
References																	
1. Surplus (Deficit) must reconcile with Budgeted Financial Performance																	

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance



EC105 Ndlambe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

[illegible]

## References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. *Total Capital Expenditure must reconcile to Budgeted Capital Expenditure*

**EC105 Ndlambe - NOT REQUIRED - municipality does not have entities**

2009/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/100/101/102/103/104/105/106/107/108/109/110/111/112/113/114/115/116/117/118/119/120/121/122/123/124/125/126/127/128/129/130/131/132/133/134/135/136/137/138/139/140/141/142/143/144/145/146/147/148/149/150/151/152/153/154/155/156/157/158/159/160/161/162/163/164/165/166/167/168/169/170/171/172/173/174/175/176/177/178/179/180/181/182/183/184/185/186/187/188/189/190/191/192/193/194/195/196/197/198/199/200/201/202/203/204/205/206/207/208/209/210/211/212/213/214/215/216/217/218/219/220/221/222/223/224/225/226/227/228/229/230/231/232/233/234/235/236/237/238/239/240/241/242/243/244/245/246/247/248/249/250/251/252/253/254/255/256/257/258/259/260/261/262/263/264/265/266/267/268/269/270/271/272/273/274/275/276/277/278/279/280/281/282/283/284/285/286/287/288/289/290/291/292/293/294/295/296/297/298/299/300/301/302/303/304/305/306/307/308/309/310/311/312/313/314/315/316/317/318/319/320/321/322/323/324/325/326/327/328/329/330/331/332/333/334/335/336/337/338/339/340/341/342/343/344/345/346/347/348/349/350/351/352/353/354/355/356/357/358/359/360/361/362/363/364/365/366/367/368/369/370/371/372/373/374/375/376/377/378/379/380/381/382/383/384/385/386/387/388/389/390/391/392/393/394/395/396/397/398/399/400/401/402/403/404/405/406/407/408/409/410/411/412/413/414/415/416/417/418/419/420/421/422/423/424/425/426/427/428/429/430/431/432/433/434/435/436/437/438/439/440/441/442/443/444/445/446/447/448/449/450/451/452/453/454/455/456/457/458/459/460/461/462/463/464/465/466/467/468/469/470/471/472/473/474/475/476/477/478/479/480/481/482/483/484/485/486/487/488/489/490/491/492/493/494/495/496/497/498/499/500/501/502/503/504/505/506/507/508/509/510/511/512/513/514/515/516/517/518/519/520/521/522/523/524/525/526/527/528/529/530/531/532/533/534/535/536/537/538/539/540/541/542/543/544/545/546/547/548/549/550/551/552/553/554/555/556/557/558/559/560/561/562/563/564/565/566/567/568/569/570/571/572/573/574/575/576/577/578/579/580/581/582/583/584/585/586/587/588/589/590/591/592/593/594/595/596/597/598/599/600/601/602/603/604/605/606/607/608/609/610/611/612/613/614/615/616/617/618/619/620/621/622/623/624/625/626/627/628/629/630/631/632/633/634/635/636/637/638/639/640/641/642/643/644/645/646/647/648/649/650/651/652/653/654/655/656/657/658/659/660/661/662/663/664/665/666/667/668/669/670/671/672/673/674/675/676/677/678/679/680/681/682/683/684/685/686/687/688/689/690/691/692/693/694/695/696/697/698/699/700/701/702/703/704/705/706/707/708/709/710/711/712/713/714/715/716/717/718/719/720/721/722/723/724/725/726/727/728/729/730/731/732/733/734/735/736/737/738/739/740/741/742/743/744/745/746/747/748/749/750/751/752/753/754/755/756/757/758/759/760/761/762/763/764/765/766/767/768/769/770/771/772/773/774/775/776/777/778/779/780/781/782/783/784/785/786/787/788/789/790/791/792/793/794/795/796/797/798/799/800/801/802/803/804/805/806/807/808/809/810/811/812/813/814/815/816/817/818/819/820/821/822/823/824/825/826/827/828/829/830/831/832/833/834/835/836/837/838/839/840/841/842/843/844/845/846/847/848/849/850/851/852/853/854/855/856/857/858/859/860/861/862/863/864/865/866/867/868/869/870/871/872/873/874/875/876/877/878/879/880/881/882/883/884/885/886/887/888/889/890/891/892/893/894/895/896/897/898/899/900/901/902/903/904/905/906/907/908/909/910/911/912/913/914/915/916/917/918/919/920/921/922/923/924/925/926/927/928/929/930/931/932/933/934/935/936/937/938/939/940/941/942/943/944/945/946/947/948/949/950/951/952/953/954/955/956/957/958/959/960/961/962/963/964/965/966/967/968/969/970/971/972/973/974/975/976/977/978/979/980/981/982/983/984/985/986/987/988/989/990/991/992/993/994/995/996/997/998/999/1000										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Financial Performance</b>										
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
<b>Total Revenue (excluding capital transfers and contributions)</b>		-	-	-	-	-	-	-	-	-
Employee costs										
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure										
<b>Total Expenditure</b>		-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>		-	-	-	-	-	-	-	-	-
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>										
Transfers recognised - operational										
Public contributions & donations										
Borrowing										
Internally generated funds										
<b>Total sources</b>		-	-	-	-	-	-	-	-	-
<b>Financial position</b>										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Equity										
<b>Cash flows</b>										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
<b>Cash/cash equivalents at the year end</b>										

EC105 Ndlambe - Supporting Table SA32 List of external mechanisms

[illegible]

## References

1. Total agreement period from commencement until end
2. Annual value

EC105 Ndlambe - Supporting Table SA33 Contracts having future budgetary implications

Supporting Table SA33 Contracts having future budgetary implications															
Description	Ref	Preceding Years	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework			Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Total Contract Value	
				Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17									Estimate
R thousand	1,3	Total													
Parent Municipality:	2														
Revenue Obligation By Contract															
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Expenditure Obligation By Contract	2														
Consulted		12 313	12 439	12 422	13 043	13 695	14 380	15 099	15 854	16 645	17 479	18 353	19 270	180 993	
Contract-Security Guards		242	1 202	1 177	1 236	1 297	1 362	1 430	1 502	1 577	1 656	1 739	1 826	16 246	
Cash in transit		728	242	325	342	359	377	396	415	436	458	481	505	5 064	
Total Operating Expenditure Implication		13 283	13 883	13 924	14 621	15 351	16 119	16 925	17 771	18 659	19 593	20 573	21 601	202 303	
Capital Expenditure Obligation By Contract	2														
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Parent Expenditure Implication		13 283	13 883	13 924	14 621	15 351	16 119	16 925	17 771	18 659	19 593	20 573	21 601	202 303	
Entities:															
Revenue Obligation By Contract	2														
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Revenue Implication															
Expenditure Obligation By Contract	2														
Contract 1															
Contract 2															
Contract 3 etc															
Total Operating Expenditure Implication															
Capital Expenditure Obligation By Contract	2														
Contract 1															
Contract 2															
Contract 3 etc															
Total Capital Expenditure Implication															
Total Entity Expenditure Implication															
References															
Total implication for all preceding years to be summed and added to the total implication for the current year to arrive at the total implication for the period.															

- References
1. Total Implication for all preceding years to be summed and total stated in 'Preceding Years' column
  2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)



EC105 Ndlambe - Supporting Table SA34a Capital expenditure on new assets by asset class

Table SA34a Capital expenditure on new assets by asset class										
Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		3 696	57 935	87 490	30 585	-	30 585	33 891	35 586	37 365
Infrastructure - Road transport		15	7 561	1 000	1 308	-	1 308	2 966	3 114	3 269
Roads, Pavements & Bridges		15	7 561	1 000	1 308	-	1 308	2 966	3 114	3 269
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		130	-	5 000	4 500	-	4 500	660	693	728
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		130	-	5 000	4 500	-	4 500	660	693	728
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		821	13 179	-	232	-	232	25 295	26 560	27 888
Dams & Reservoirs		10	-	-	105	-	105	50	53	55
Water purification		175	-	-	127	-	127	25 245	26 507	27 533
Reticulation		635	13 179	-	-	-	-	-	-	-
Infrastructure - Sanitation		2 730	37 195	26 529	21 345	-	21 345	2 896	3 041	3 193
Reticulation		-	-	-	73	-	73	-	-	-
Sewerage purification		2 730	37 195	26 529	21 272	-	21 272	2 896	3 041	3 193
Infrastructure - Other		-	-	54 961	3 200	-	3 200	2 075	2 179	2 288
Waste Management		-	-	-	-	-	-	-	-	-
Transportation	2	-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other	3	-	-	54 961	3 200	-	3 200	2 075	2 179	2 288
Community		-	-	-	300	-	3 975	3 895	4 090	4 294
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	3 259	3 509	3 684	3 669
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	366	366	405	420
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses	7	-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing	8	-	-	-	-	-	-	-	-	-
Other		-	-	-	300	-	300	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other	9	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		-	11 859	1 515	813	-	813	3 047	3 199	3 359
General vehicles		-	-	-	-	-	-	1 270	1 334	1 400
Specialised vehicles	10	-	-	980	-	-	-	-	-	-
Plant & equipment		-	2 775	-	-	-	-	-	-	-
Computers - hardware/equipment		-	175	515	497	-	497	410	431	452
Furniture and other office equipment		-	423	20	315	-	315	1 367	1 435	1 507
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		-	3 486	-	-	-	-	-	-	-
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Intangibles		-	843	-	-	-	-	-	-	-
Computers - software & programming		-	843	-	-	-	-	-	-	-
Other (list sub-class)		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	3 696	70 637	89 005	31 698	-	35 373	40 833	42 875	45 019
Specialised vehicles		-	-	980	-	-	-	-	-	-
Refuse		-	-	980	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-
References		-	-	-	-	-	-	-	-	-

**References**

1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WiFi infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class

EC105 Ndlambe - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description		Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on renewal of existing assets by Asset Class/Sub-class											
Infrastructure											
	Infrastructure - Road transport		4 312	27 646	35 729	29 217	3 109	3 109	-	-	-
	Roads, Pavements & Bridges		2 012	954	1 000	1 558	184	184	-	-	-
	Storm water		2 012	954	1 000	1 306	-	-	-	-	-
	Infrastructure - Electricity		-	-	-	250	184	184	-	-	-
	Generation		-	-	5 000	4 850	1 588	1 588	-	-	-
	Transmission & Reticulation		-	-	-	350	929	929	-	-	-
	Street Lighting		-	-	5 000	4 500	29	29	-	-	-
	Infrastructure - Water		-	-	-	-	630	630	-	-	-
	Dams & Reservoirs		1 710	241	-	233	158	158	-	-	-
	Water purification		573	-	-	106	-	-	-	-	-
	Reticulation		955	-	-	127	-	-	-	-	-
	Infrastructure - Sanitation		182	241	-	-	158	158	-	-	-
	Reticulation		590	424	26 529	21 345	698	698	-	-	-
	Sewerage purification		-	-	-	73	525	525	-	-	-
	Infrastructure - Other		590	424	26 529	21 272	173	173	-	-	-
	Waste Management		-	26 027	3 200	1 231	481	481	-	-	-
	Transportation	2	-	-	-	675	481	481	-	-	-
	Gas		-	-	-	-	-	-	-	-	-
	Other	3	-	-	-	-	-	-	-	-	-
			-	26 027	3 200	556	-	-	-	-	-
Community											
	Parks & gardens		83	-	300	3 675	37	37	-	-	-
	Sportsfields & stadia		-	-	-	3 289	-	-	-	-	-
	Swimming pools		-	-	-	-	-	-	-	-	-
	Community halls		-	-	-	386	-	-	-	-	-
	Libraries		-	-	-	-	37	37	-	-	-
	Recreational facilities		35	-	-	-	-	-	-	-	-
	Fire, safety & emergency		-	-	-	-	-	-	-	-	-
	Security and policing		-	-	-	-	-	-	-	-	-
	Buses		-	-	-	-	-	-	-	-	-
	Clinics	7	-	-	-	-	-	-	-	-	-
	Museums & Art Galleries		-	-	-	-	-	-	-	-	-
	Cemeteries		-	-	-	-	-	-	-	-	-

Social rental housing	8	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
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**Renewal of Existing Assets as % of Deprecn"**

**References**

1. Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on new assets (SA34a) must reconcile to total capital expenditure in Budgeted Capital Expenditure
2. Airports, Car Parks, Bus Terminals and Taxi Ranks
3. For example - technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes
4. Work-in-progress/under construction to be budgeted under the respective item
5. Infrastructure includes 'land and buildings required' by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
6. Donated/contributed & leased assets to be included within the respective sub-class
7. Busses used to provide a service to the community
8. Not municipal contributions to the 'top structure' being built using the housing subsidies
9. Statues, art collections, medals etc.
10. Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

check balance	37 000	65 075 000	89 654 000	32 042 000	-73 163 000	-37 790 000	#####	#####	#####	0.0%
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EC105 Ndlambe - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description		Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand		1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>											
<b>Infrastructure</b>											
	Infrastructure - Road transport		8 832	8 944	-	9 756	11 780	11 700	7 116	10 921	11 520
	Roads, Pavements & Bridges		515	852	-	610	5 695	5 695	1 067	1 219	1 286
	Storm water		515	852	-	610	5 695	5 695	1 067	1 219	1 286
	Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
	Generation		3 700	3 361	-	3 507	2 005	2 005	2 458	4 126	4 353
	Transmission & Reticulation		100	154	-	153	158	158	166	3 098	3 256
	Street Lighting		3 197	2 681	-	2 749	768	768	1 774	175	185
	Infrastructure - Water		403	526	-	600	1 079	1 079	518	863	910
	Dams & Reservoirs		2 304	2 409	-	2 286	1 480	1 480	1 390	1 799	1 897
	Water purification		21	2 113	-	568	283	283	100	106	111
	Reticulation		83	212	-	1 629	361	361	1 290	1 683	1 786
	Infrastructure - Sanitation		2 201	85	-	89	336	336	-	-	-
	Reticulation		1 368	1 356	-	1 476	956	956	1 421	1 738	1 833
	Sewerage purification		-	-	-	350	315	315	800	-	-
	Infrastructure - Other		1 366	1 356	-	1 126	641	641	621	1 738	1 853
	Waste Management		946	966	-	1 877	1 644	1 644	781	2 039	2 151
	Transportation		738	966	-	1 063	1 053	1 053	601	634	669
	Gas		-	-	-	-	-	-	-	-	-
	Other		-	-	-	-	-	-	-	-	-
	Community		3 469	3 872	-	2 230	1 173	1 173	3 435	2 572	2 712
	Parks & gardens		-	-	-	-	-	-	-	-	-
	Sportsfields & stadia		-	-	-	-	-	-	-	-	-
	Swimming pools		-	-	-	-	-	-	-	-	-
	Community halls		-	-	-	-	-	-	-	-	-
	Libraries		609	614	-	-	-	-	455	-	-
	Recreational facilities		14	35	-	50	50	50	35	63	67
	Fire, safety & emergency		78	49	-	40	40	40	37	37	39
	Security and policing		50	302	-	181	181	181	213	225	237
	Buses		58	342	-	234	234	234	360	449	473
	Clinics		-	-	-	-	-	-	-	-	-
	Museums & Art Galleries		46	-	-	-	-	-	-	-	-
	Cemeteries		-	-	-	-	-	-	-	-	-
	Social rental housing		359	412	-	449	449	449	481	508	536
	Other		2 256	2 118	-	1 276	219	219	-	-	-
	Heritage assets		-	-	-	-	-	-	1 840	1 290	1 360
	Buildings		-	-	-	-	-	-	-	-	-
	Other		-	-	-	-	-	-	-	-	-
	Investment properties		11	5	-	-	-	-	23	-	-



EC105 Ndlambe - Supporting Table SA34d Depreciation by asset class

Description	Ref	2010/11		2011/12		2012/13		Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	2010/11	Audited Outcome	2011/12	Audited Outcome	2012/13	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>													
<b>Depreciation by Asset Class/Sub-class</b>	<b>1</b>												
<b>Infrastructure</b>													
Infrastructure - Road transport		3 525		95 680		25 499		1 910	-	1 910	2 096	2 211	2 332
Roads, Pavements & Bridges		53		32 816		11 031		150	-	150	150	158	167
Storm water		53		32 816		11 031		150	-	150	150	158	167
Infrastructure - Electricity													
Generation		2 528		27 623		9 208		487	-	487	547	578	609
Transmission & Retiulation		2 528		1 641		547		28	-	28	29	31	33
Street Lighting		-		25 982		8 661		415	-	415	186	186	206
Infrastructure - Water								44	-	44	332	351	370
Dams & Reservoirs		390		31 858		3 284		150	-	150	150	158	167
Water purification		390		31 858		3 284		150	-	150	150	158	167
Retiulation		-		-		-		-	-	-	-	-	-
Infrastructure - Sanitation		119		2 773		1 773		665	-	665	765	807	851
Retiulation		-		-		-		-	-	-	-	-	-
Sewerage purification		119		2 773		1 773		665	-	665	765	807	851
Infrastructure - Other		435		610		203		458	-	458	484	510	538
Waste Management		435		610		203		458	-	458	484	510	538
Transportation		-		-		-		-	-	-	-	-	-
Gas		-		-		-		-	-	-	-	-	-
Other		-		-		-		-	-	-	-	-	-
<b>Community</b>													
Parks & gardens		259		4 700		1 581		96	-	96	976	1 030	1 085
Sportsfields & stadia		-		-		-		-	-	-	-	-	-
Swimming pools		-		-		-		-	-	-	-	-	-
Community halls		-		-		-		-	-	-	-	-	-
Libraries		-		-		-		35	-	35	35	37	39
Recreational facilities		46		19		-		24	-	24	24	25	26
Fire, safety & emergency		213		2 234		768		17	-	17	48	51	54
Security and policing		-		213		45		20	-	20	21	22	23
Buses		-		-		-		-	-	-	-	-	-
Clinics		-		-		-		-	-	-	-	-	-
Museums & Art Galleries		-		-		-		-	-	-	-	-	-
Cemeteries		-		-		-		-	-	-	-	-	-
Social rental housing		-		-		-		-	-	-	-	-	-
Other		-		2 234		768		-	-	-	100	106	111
<b>Heritage assets</b>													
Buildings		-		836		279		-	279	-	748	789	833
Other		-		-		-		-	-	-	-	-	-
<b>Investment properties</b>													
		-		-		-		-	-	-	-	-	-





EC105 Ndlambe - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2014/15 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Present value
<b>R thousand</b>								
<b>Capital expenditure</b>	<b>1</b>							
Vote 1 - COUNCIL GENERAL		-	-	-				
Vote 2 - MUNICIPAL MANAGER		1 188 800	1 248 240	1 310 652				
Vote 3 - CORPORATE SERVICES		714 739	750 476	788 000				
Vote 4 - COMMUNITY PROTECTION SERVICES		5 584 050	5 863 253	6 156 415				
Vote 5 - COMMUNITY PROTECTION SERVICES		-	-	-				
Vote 6 - INFRASTRUCTURAL DEVELOPMENT		6 237 800	3 435 915	3 607 711				
Vote 7 - ELECTRICITY DEVELOPMENT		660 000	693 000	727 650				
Vote 8 - WATER SERVICES		25 594 900	26 874 645	28 218 377				
Vote 9 - INFRASTRUCTURAL DEVELOPMENT		-	-	-				
Vote 10 - FINANCIAL MANAGEMENT		853 204	895 864	940 657				
0		-	-	-				
0		-	-	-				
0		-	-	-				
0		-	-	-				
0		-	-	-				
List entity summary if applicable		-	-	-				
<b>Total Capital Expenditure</b>		<b>40 833 493</b>	<b>39 761 393</b>	<b>41 749 462</b>				
<b>Future operational costs by vote</b>	<b>2</b>							
Vote 1 - COUNCIL GENERAL								
Vote 2 - MUNICIPAL MANAGER								
Vote 3 - CORPORATE SERVICES								
Vote 4 - COMMUNITY PROTECTION SERVICES								
Vote 5 - COMMUNITY PROTECTION SERVICES								
Vote 6 - INFRASTRUCTURAL DEVELOPMENT								
Vote 7 - ELECTRICITY DEVELOPMENT								
Vote 8 - WATER SERVICES								
Vote 9 - INFRASTRUCTURAL DEVELOPMENT								
Vote 10 - FINANCIAL MANAGEMENT								
0								
0								
0								
0								
0								
List entity summary if applicable								
<b>Total future operational costs</b>								
<b>Future revenue by source</b>	<b>3</b>							
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
List other revenues sources if applicable								
List entity summary if applicable								
<b>Total future revenue</b>								
<b>Net Financial Implications</b>								
		<b>40 833 493</b>	<b>39 761 393</b>	<b>41 749 462</b>				

- References**
1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))
  2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))
  3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

## EC105 Nd'lambe - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes Audited Outcome 2012/13	Current Year 2013/14 Full Year Forecast	2014/15 Medium Term Revenue & Expenditure Framework Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Project Information Ward location	New or renew
R thousand	4			2	6	3	3	5								
<b>Parent municipality:</b> <i>List all capital projects grouped by Municipal Vote</i>																
<b>Parent Capital expenditure</b>																
<b>Entities:</b> <i>List all capital projects group-ed by Entity</i>																
<b>Entity A</b> Water project A																
<b>Entity B</b> Electricity project B																
<b>Entity Capital expenditure</b>																
<b>Total Capital expenditure</b>																
References: 1. Must reconcile with Budgeted Capital Expenditure 2. As per Table S46 3. As per Table S434																

4. Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by programme by Vote

EC105 Ndlambe - Supporting Table SA37 Projects delayed from previous financial year/s

Annexes Supporting Table SA37 Projects delayed from previous financial years									
Municipal Vote/Capital project	Ref.	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework
R thousand	1,2						complete	Original Budget	Budget Year 2014/15
Parent municipality: List all capital projects grouped by Municipal Vote				Examples	Examples		Year	Forecast	Budget Year +1 2015/16
									Budget Year +2 2016/17
Entities: List all capital projects grouped by Municipal Entity									
Entity Name Project name									
References									
1. List all projects with planned completion dates in current year that have been re-budgeted in the MITREF									
2. Refer MFEMA S30									

# COMMENTS



Ndlambe Municipality , PORT ALFRED

9 April 2014

FOR ATTENTION : Mr M Madlede, Mr F Fouche

Further to the meeting at the Civic Hall on 7 April 2014 at 17:30, I wish to raise the following points:

- 1/ The dump site in Port Alfred is in a complete state of chaos 90% of the time. There is no specific allocated places for people to dump hence there is no control.
- 2/ The road leading to the dump is absolutely atrocious and nobody can go via SANTA because there is virtually no road.
- 3/ Only Port Alfred residents have to pay at the dump as there are no other weigh bridges in the other Ndlambe outlying sites.
- 4/ The weigh bridge is too small to take large vehicles and trailers.
- 5/ As a garden service we spend plus/minus R300 per month on tyres because of sidewall punctures etc.
- 6/ The access to the dump site is now virtually useless because the expensive fencing around it has and is being vandalised as it appears there is no management or security at the dumpsite.
- 7/ The proposed rates for businesses i.e. garden services, building contractors, excavators is outrageous as they all do a service for ratepayers of Port Alfred. A fixed fee per month tabled at another meeting might be better.
- 8/ Paying cash at the dumpsite is a risk for both contractor and the municipality because it will increase the risk of theft. How would the payments be controlled at the dumpsite?
- 9/ It should also be considered that all the garden services clean and cut all verges for our customers which should be done by the municipality. These are some of the objections raised by the residents who attended the meeting. We as Port Alfred business people and residents would also prefer advertising in our local newspaper Talk of the Town even though it is not a free issue most of the Port Alfred crowd read it. Thank you for explaining Ndlambe Municipality view on the reasoning for the proposed fee at our dump.
- 10/ Another concern is the backing up of traffic at the weigh bridge because there is only one bridge and a lot of residents and businesses who use the site daily. The businesses cannot afford the time wastage.
- 11/ We also need clarity of exactly what the R20-00 environmental levy covers as we pay a substantial amount to have our domestic waste bags removed, which should include some dump site management.
- 12/ Also bear in mind that charging residents to dump at the dumpsite could lead to a lot of illegal dumping in and around the town.
- 13/ Some businesses would be forced to close their doors and thus add to the ever increasing unemployment in the town.

# Ndlambe Ratepayers' Forum

Telephone: 046 624 8483  
Fax: 046 624 8483  
Email: tvf@futurenet.co.za

PO Box 2407  
Port Alfred  
6170

22nd May, 2014

Ndlambe Municipality  
Port Alfred  
Attention: Municipal Manager  
Financial director

Dear Sirs,

Once again the draft budget for rates in Ndlambe is double the inflation rate and the government guidelines. The Ndlambe Rate Payers Forum cannot accept the proposed 12% increase in property rates. This together with the increase in property valuations in this financial year means a real increase to ratepayers far above the 12% in their rates costs. How can this be when the official inflation is less than half of this proposed increase. The government guideline is a 6.6% increase, also less than half of your proposal. We understand that the proposed budget is expected to be cut due to objections from ratepayers. We propose that an increase of 8% is more realistic.

The proposed maintenance budget seems hopelessly inadequate especially considering the current condition of our assets. Due to the short-sighted removal of capital items from previous budgets our maintenance cost must increase. With a guideline of 14% of budget for maintenance this budget is totally inadequate. We will continue to see a poor level of asset maintenance unless this item is increased.

It is critical to note that the Ndlambe domestic ratepayers base is largely made up of pensioners. Pensions only increase on average between 2.5% and 5% and some do not increase at all. If property rates continue to increase by over 10% each year these members of our community who carry the major rates burden of the whole of Ndlambe will not be able to continue to afford to live in Ndlambe. You cannot continue to load double digit increases on the shoulders of these few residents. Please consider the exponential effect on ratepayers when these double digit increases are forced on us every year.

Our belief is that with more effective financial control and discipline by municipal management, this budget can be reduced substantially to ease the financial burden on the ratepayer. Proper management of staff productivity would also save substantial amounts of money.

A working performance management system should have been implemented in 2001 in Ndlambe municipality. If this system had been in effective operation in this last financial year alone, the savings to our area through better handling of staff and financial issues could have been substantial.

The Ndlambe Ratepayers Forum appeal to you and your management team to implement an effective performance management system. Proper appraisal and discipline of all employees will ensure that ratepayers are not footing the bill for badly performing staff.

Yours Sincerely,

T V Cockbain (Chairman)

000044

Again we notice that digital cameras feature. Raises the question how many digital cameras have been purchased over the years.

- Recording system

In the 2013/14 financial year an amount of R161,389 budgeted for a recording system and repeated again for the 2014/15 financial year for R152,975.

We realise the above examples make out a small portion of the budget, but is given as examples to strengthen our contention that:

- There is always "fat" that can be cut to trim a budget;
- Too easily items are placed on the budget: What I want and not what I need.

## 2. Decrease in grant funding.

The Chief Financial Officer explained the challenges, in the years ahead, facing the Municipality with grant funding being progressively reduced. *It is our considered opinion that income from Ratepayers can never be increased to such an extent to make-up for the shortfall caused by reduced grant funding.*

This inability for Ratepayers to make-up for the reduction in grant funding will eventually lead to Municipalities becoming dysfunctional leading to increasing service delivery (often violent) protests.

## 3. Balancing the budget.

The tendency is to cut expenditure to balance the budget.

With outstanding debt approaching R100 m., rather than attempting to cut expenditure the recovering of money owed to increase income, should be a top priority and vigorously pursued, according to section 7.6.1 of the Credit Control and Debt Collection policy.

## 4. Proposed increase of rates.

Although the current CPI is about 6%, we realise that this does not reflect the increase in costs facing a Municipality: Fuel, Electricity, material etc. By the same token a pensioners CPI index, considering his main expenditure: fuel, food, electricity, medical, insurance, municipal rates etc. are all well above 6%.

Unfortunately pension funds also use the CPI figure to determine increases in pension pay out leaving the ordinary pensioner every year in an increasing financial disadvantaged situation.

Kenton and Bushmans

Road maintenance budget been cut that there is no money now for maintenance

The point raised is correct and the maintenance budget for roads has once again been cut to bring the increase to consumers down and the municipality will once again be depend on sourcing grants to assist with roads throughout Ndlambe.

How do we source money for infrastructure

The municipality continues to seek grant funding to deal with all infrastructural matters. The MIG funding and the EPWP funding are two examples of funding.

IDP 103 – R10 million upgrade roads – Kenton is missing

The point raised is noted and this will be corrected to include Kenton

What is a street cleaning simulator?

This is a project that is funded and deals with education and cleaning up the area

Estuary care asked that the municipality consider dry bones valley and to remove a sand dune that is impacting on the river but note that it is not in IDP.

The point raised was noted and it will once again be considered

Removal of all cattle goats and pigs not include in the IDP for the Kenton Ward

It was explained that the project in the IDP was a pilot project but all wards will be targeted in the long run

Rehabilitation of roads under parks and recreation in the IDP - why?

This is an error and will be corrected

Fire and emergency for Bushman's – and satellite – what is this about can the building still be established and is the funding enough

How does Kenton get some road paving done like in Port Alfred – mainly the main roads



All residential properties receive a 20% rebate on the general rate that we refer to as the business rate.

As business pay the higher rate and all rebates for other categories of property are based on this rate we refer to it as the business rate. The municipality will look at this matter and see if the name should change to general rate.

The 45% under pensioners includes the 20% and this will be noted in the table at the back of the rates policy where it is stated that the 45% rebate is on the business rate.

Do away with all blue flag beaches

This is a debate that has continued for many years and there will always be supporters of the blue flag beaches and people that do not support blue flag beaches. Council will always consider both views and come to a decision that they feel will benefit Ndlambe

What is % of salary and wages on the overall expenditure budget

At present salaries is 39% of the total expenditure budget

What debt is over 90 days (Send to Mr Gaily)

What is the ratio of recovery on rates

What has been recovered --

All heads answer correspondence – no replies

How can you increase rates for sewer when you not providing a service – could not get tanker to Milk-Woods

There are challenges with breakdown with the sewer tankers from time to time that could result in the service not being able to be delivered on the day. Consumers are urged to monitor their tanks and contact the municipality timeously to request a pump-out and not to request for a pump-out on the day their tank starts to overflow.

Salaries – why big % splits – do we look bottom line

Yes, we always consider the bottom line when budgeting and salaries is always an area that we look at and try to contain the percentage of the overall budget within the norm.

Are we using drip waters as a part of credit control as stated in the policy

No not at this stage. The process has started to acquire water meters that can be used to restrict supply.

What does treasury recommend 6 % increase and should we not be at that %

Treasury does issue the guideline and yes the ultimate would be to have all increases around the guideline. It is not always possible to be close to the guideline when certain increases the municipality has to absorb is far higher than the guideline. Examples are electricity increases, water increases, increases in fuel and salary increases.

The draft budget is double the inflation rate and the government guidelines and the Ndlambe Rate Payers Forum cannot accept the proposal as the increase together with the increase in property valuations means a real increase to ratepayers far above the 12% in their rates costs. The Ndlambe Rate Payers Forum propose a 8% increase.

I have addressed the issue regarding Treasury guidelines in a previous question above but I do not understand the statement regarding the increase in valuation resulting in a real increase far above 12%. Valuations on properties have no impact on how rates are budget for as valuations are only used to determine how much each rate-payer will be required to pay towards the rates budget.

The proposed maintenance budget seems hopelessly inadequate especially considering the current condition of our assets. Due to the short-sighted removal of capital items from previous budgets our maintenance cost must increase. With a guideline of 14% of budget for maintenance this budget is totally inadequate. We will continue to see a poor level of asset maintenance unless this item is increased.

I agree with the issues raised but due to previous budget cuts to reduce the percentage increase to the level that was acceptable to the citizens of Ndlambe the maintenance and capital budgets have suffered.

To get the maintenance percentage back to around 14% that we would all like to see achieved and to get a realistic capital budget into the budget, citizens of Ndlambe would need to accept tariff increases that are far higher than the recommended increases. If we are to reduce the proposed increases the capital and maintenance budgets could once again suffer.

It is critical to note that the Ndlambe domestic ratepayers base is largely made up of pensioners. Pensions only increase on average between 2.5% and 5% and some do not increase at all. If property rates continue to increase by over 10% each year these members of our community who carry the major rates burden of the whole of Ndlambe will not be able to continue to afford to live in Ndlambe. You cannot continue to load double digit increases on the shoulders of these few residents. Please consider the exponential effect on ratepayers when these double digit increases are forced on us every year.

These factors are always taken into account and considered when preparing a budget as are many other factors. When preparing a budget all citizens of Ndlambe are considered as are the levels of services that all citizens of Ndlambe receive.

Our belief is that with more effective financial control and discipline by municipal management, this budget can be reduced substantially to ease the financial burden on the ratepayer. Proper management of staff productivity would also save substantial amounts of money.

The Ndlambe Municipality invited the Ndlambe Rate Payers Forum to be involved in the budget process and that would have given them the opportunity to input in the process and also to debate on the points that they have raised but unfortunately their involvement did not happen.

QUALITY & LOCKED  
CERTIFICATES



Quality Certificate

I, LAZOLA MANEHI Acting, municipal manager of NOLAMBE municipality (name of municipality), hereby certify that the Annual budget and supporting documentation have been prepared in accordance with the Financial Management Act and the Regulation made under the Act, and that the annual budget and supporting documentation are consistent with the Intergrated Development Plan of the municipality.

Print Name LAZOLA MANEHI  
Municipal Manager of NOLAMBE Municipality (name and demarcation code of municipality)  
Signature [Signature]  
Date 3/6/2014



# **Certification that the annual budget for 2014/15 is correctly captured and locked on the municipality's financial management system**

(as requested by National Treasury in terms of section 74 of the MFMA, with reference to paragraph 6.3 of MFMA Budget Circular 59 dated 16 March 2012)

I, LAZOLA MANELI, in my capacity as accounting officer of the municipality, hereby certify that:

- The annual budget has been captured on the municipality's financial system;
- There is 100 per cent reconciliation between the budget on the system and the budget approved by council;
- The annual budget on the municipality's financial system is locked and will not be changed as it serves as the baseline against which to monitor and measure performance; and
- The relevant budget return forms have been submitted to the local government database.

I, further certify that the municipality has in place controls to ensure that any changes to the annual budget will be captured separately and only in accordance with:

- a virement authorised by the municipal manager, or duly delegate official, in terms of a council approved virements policy; and
- an adjustments budget approved by council.

Print Name

LAZOLA MANELI

Municipal manager of

NDLAMBE MUNICIPALITY

( name and demarcation code of municipality)

Signature

[Signature]

Date

3/06/2014

This certificate must be submitted to National Treasury by close of business 16 July 2014 at the following email address: [lgdocuments@treasury.gov.za](mailto:lgdocuments@treasury.gov.za).

Also send copies to the Auditor General and the relevant provincial treasury